

CONCORD ANNUAL REPORT 2020

CO-CREATING
THE FUTURE WITH
CLEAR MESSAGES

CONCORD

European NGO confederation for relief and development



ABOUT CONCORD

WHAT IS CONCORD?

CONCORD is the European Confederation of Relief and Development NGOs. Our member organisations represent more than 2,600 NGOs and are supported by millions of people across Europe.

We are the main interlocutor with the EU institutions on development policy. We are a member-led organisation, which means that the Confederation's strategic direction is determined by our members.

VISION

We envision a world in which people live free of poverty and exploitation. This must be achieved by a people-led transformative agenda based on social justice and gender equality, one that respects diversity and the limits of what our planet can sustain.

MISSION

We work together to ensure that EU policies promote sustainable economic, social and human development, addressing the root causes of poverty, and based on human rights, gender equality, justice and democracy.

WHAT DO WE DO TO ACHIEVE TRANSFORMATIVE CHANGE?



ENGAGE



CHALLENGE



INNOVATE



EVOLVE

WHO WE ARE

28

National Platforms

24

Networks

04

Associate Members

Publisher: CONCORD Europe – Rue de l'industrie 10 – 1000 Brussels, Belgium
Coordination: Anne Malavaud, Bára Plecháčková and Katarzyna Krok, CONCORD Europe
Design: www.profigrafik.sk
Year of publication: 2021

TABLE OF CONTENTS

FOREWORD FROM THE PRESIDENT	4
HOW DO WE WORK?	5
A YEAR IN CONCORD	6
CROSS-CUTTING PRIORITIES	8
MAIN PRIORITIES	12
Financing and Funding for Sustainable Development	13
Policy Coherence for Sustainable Development	15
Inequalities and Building a Sustainable Economy	17
SUPPORTING OUR MEMBERS	19
PUBLICATIONS	20
BOARD MEMBERS	22
SECRETARIAT (STAFF)	23
FINANCE & ANNUAL ACCOUNTS	25
PARTICIPATION INSIGHTS 2020	30
ANNEXES – MEMBERSHIP CONTRIBUTIONS	32

FOREWORD FROM THE PRESIDENT



2020 challenged us to learn by doing, to adapt to new circumstances, to think outside the box and to get out of our comfort zone. Few in our sector had predicted the global pandemic and the massive changes it would necessitate. CONCORD took up the challenge with great relish, building on the changes we had begun after our 2019 mid-term review. These changes covered both our areas of focus and our ways of working and proved uncannily timely.

CONCORD workstreams focused on subjects which were especially relevant given the external context: financing for sustainable development, inequalities and building a sustainable economy, policy coherence for sustainable development, gender equality, civil society power, global citizenship education, private sector and regional alliances. What is more, we reached out to civil society across the globe to share knowledge and learn from each other. I am pleased to already witness the positive impacts of these new ways of working in the advocacy we have accomplished this year.

However, the COVID-19 pandemic most particularly wrought havoc on communities across the globe, bringing death to over two million people, and insecurity to many, many millions more. It served to demonstrate most cruelly what civil society has been saying for years: the current system is rotten and serves only the privileged few. But our messages were ignored because global leaders were not ready to change.

If 2020 has shown us something, it is that transformative change is needed. The new “geopolitical” European Commission identified key priorities to work towards implementing the 2030 Agenda for Sustainable Development and to promote EU values on the global stage. It has also agreed that it is necessary to ‘build back better’ in the wake of the pandemic. CONCORD is ready to work closely with colleagues and partners in Europe and beyond to hold the EU to its promises and to challenge EU institutions and Member States alike to bring the systemic change needed.

I am honoured and grateful to all members for the trust they have shown me by electing me President of CONCORD. I want to thank former President Johannes Trimmel and former Board members for guiding the Confederation so wisely over the recent years. I will do my utmost to continue to deepen collaboration with all members, partners and other stakeholders.

Finally, I want to thank all members for their remarkable work and resilience throughout the year and the Secretariat for its steadfast support, its flexibility, and its invaluable expertise.

Not only have we managed to keep working through unprecedented circumstances but we have seized the opportunity to reach out to and connect with a broader range of actors in partner countries.

Rilli Lappalainen
CONCORD President

HOW DO WE WORK?

Following the Mid-Term Review, CONCORD identified four ways of working that we would prioritise in 2020 and beyond, to help us stay relevant and constantly improve the impact we have, both in our policy and advocacy work and in our support to members.



ENGAGE

We therefore made far greater efforts to engage with members and other stakeholders beyond CONCORD, acting as a convening force to connect people, understand trends and learn together. We most particularly sought to go beyond our own circles, reaching out to potential allies and partners across the globe in order to understand other people's realities, hear their perspectives and reflect them better in our policy and advocacy work.



CHALLENGE

We continued to challenge the systems which are failing most people, causing soaring inequalities and almost irreversible environmental degradation and climate change and we advocated shifting power back to the local level, to the people. This is the essence of 'putting people and planet first'. We sought to be more challenging not only of the EU, in urging it to make such systemic change happen, but also of ourselves, as civil society. We adapted our methods and used new channels of communication; we considered how we could create spaces for local civil society actors and amplify their voices.



INNOVATE

We sought to innovate in how we work and the tools we use, to make our messages more thought-provoking and convincing and to convey them to a wider audience. Through collaboration and brainstorming, we promoted innovative ideas and solutions to policy-makers and offered our members added opportunities for capacity-building. We began to experiment with new techniques and to further develop our social media presence.



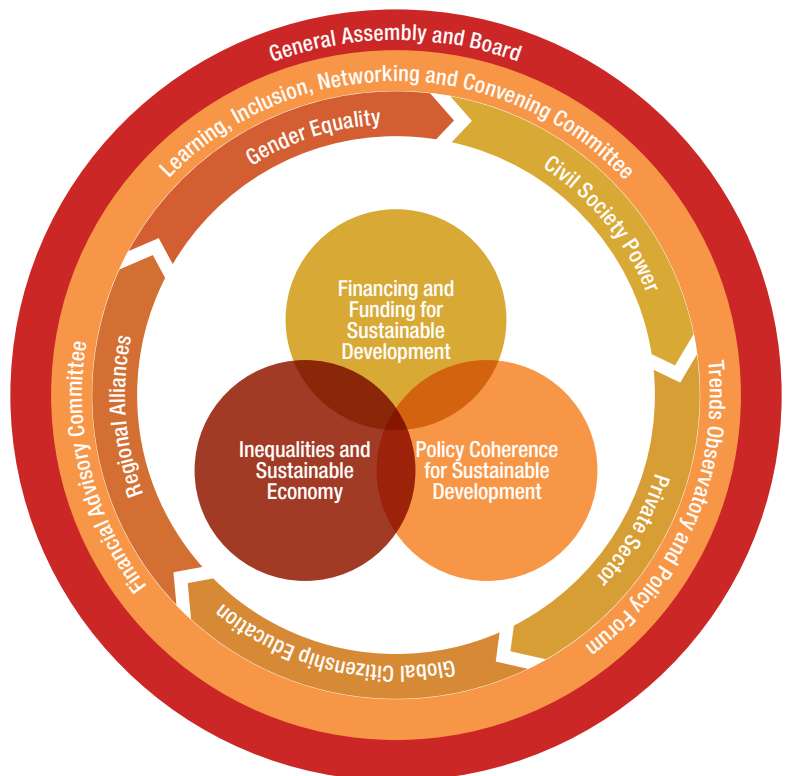
EVOLVE

CONCORD began to evolve into a more flexible, agile organisation, envisaging more regular, incremental change so as to move with the times. As a typical 'old power' actor, CONCORD has been eminently successful in bringing civil society together on issues of international cooperation about which we care deeply. But when we looked at all the 'new power' opportunities and the power of social movements, it became clear we could learn a lot.

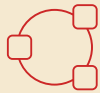
OUR WORKING STRUCTURES

In line with these new ways of working, we also introduced new working structures. In our shift from hubs to workstreams, our work was divided into three core priorities (Financing and Funding for Sustainable Development, Inequalities and Sustainable Economy and Policy Coherence for Sustainable Development) and five cross-cutting priorities (Civil Society Power, Gender Equality, Global Citizenship Education, Private Sector and Regional Alliances). The aim behind this is to reflect the fact these five issues overlay all work in the core priorities but also mutually reinforce each other. This has helped us throughout the year to ensure we mainstream key messages on the cross-cutting issues and create synergies between workstreams to better address our overarching objective: tackling inequalities and poverty.

These workstreams are strategically guided by our Board and General Assembly, as well as our Committees: the Financial Advisory Committee, the Learning, Inclusion, Networking and Convening Committee and the Trends Observatory.

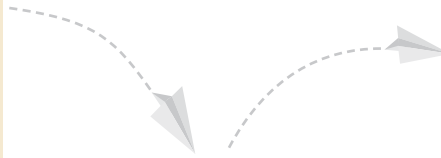


A YEAR IN CONCORD



JANUARY NEW WORKSTREAMS

New year, new ways of working! Following our Midterm Review, our work was divided into “core” and “cross-cutting” priorities to evolve our work for increased impact and relevance in a geopolitical world. To reflect these changes, we shifted from hubs and introduced workstreams. *See more on pg. 5*



FEBRUARY LEARNING AND EXCHANGE FORUM 2020

Our Learning and Exchange Forum 2020 took place in Zagreb, Croatia where we exchanged on ensuring authentic communication for impactful advocacy. *See more on pg. 18*



MARCH DIRECTOR'S TRIP TO ADDIS ABABA

The European Think Tanks Group invited our Director to Addis Ababa to discuss the EU-Africa Strategy with African counterparts. The trip also included a meeting with the Ambassador of the EU Delegation to the African Union (AU), two members of the AU Commission, as well as the United Nations Development Programme. Our main question was: does Africa have a strategy for Europe and what it would like to get out of a partnership with Europe?



COVID-19 RESPONSE

Our Secretariat rapidly responded to new circumstances caused by the global pandemic. Even while shifting entirely to teleworking, we produced an **analysis** of the EU's global response to COVID-19 and gathered helpful **resources** from and for our Membership.

TALKING DEVELOPMENT

CONCORD

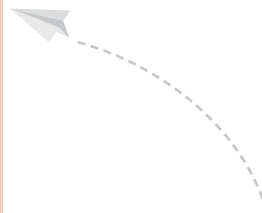
DECEMBER TALKING DEVELOPMENT PODCASTS

Towards the end of the year, we added two new episodes to our **Talking Development** podcast series. Rilli Lappalainen, CONCORD's newly elected President, joined us for the **eighth instalment** to reflect on conversations that began during our General Assembly. The **next episode** was produced with our Inequalities and Sustainable Economy workstream, focusing on the role of sustainable and inclusive business models in tackling inequalities globally.



MIND OUR BUSINESS

Our **final report** of the year called on the EU to amplify the power of sustainable and inclusive business models through its external action. *See more on pg. 17*



NOVEMBER GENERAL ASSEMBLY

Our **17th General Assembly** was the first of its kind as our Confederation came together virtually from all corners of Europe. In light of the shift towards international partnerships, our Members jointly exchanged on the future of development cooperation in a geopolitical world. *See more on pg. 18*





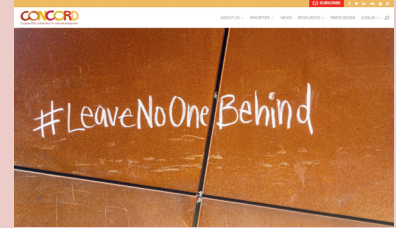
APRIL EU (PRE)-PROGRAMMING WEBINARS FOR CIVIL SOCIETY ACTORS

Our Financing and Funding for Sustainable Development workstream organised a series of 10 webinars: 7 on **pre-programming** and 3 on programming. The webinars, with over 800 participants, presented the process of NDICI **programming** and explained how the EU is defining its priorities.
See more on pg. 12



MAY ANALYSIS OF THE EU'S PATH TO A STRATEGY WITH AFRICA

IN UNCERTAIN TIMES
Following the release of the Joint Communication "**Towards a Comprehensive Strategy with Africa**," and on the cusp of the COVID-19 outbreak, our Regional Alliance experts called for a **people-centred approach** - especially with regard to the new EU-Africa Strategy.
See more on pg. 8



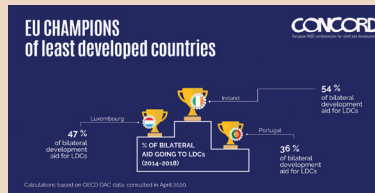
JUNE NEW WEBSITE

After months in the making, our new website gave us a fresh look while better reflecting our new working structures.



SEPTEMBER 2030 AGENDA COUNCIL WORKING GROUP

Our Director presented the Confederation's views during a meeting of Member State officials working on the implementation of the 2030 Agenda for Sustainable Development. Our key messages on implementing the Sustainable Development Goals (SDGs) in and by Europe over the next decade included mainstreaming a PCSD approach, addressing rising inequalities and developing an overarching strategy to implement the 2030 Agenda.



MONITORING EU AID TO LEAST DEVELOPED COUNTRIES

Based on OECD DAC's preliminary statistics from 2019, our **policy paper** analysed the quantity and quality of EU aid going to least developed countries. In doing so, we recognised several actors, dubbed "LDC Champions," who respected commitments made.
See more on pg. 12



JULY POSTCARDS FROM THE FUTURE

Together with our Members, we aimed to shape a new narrative around the global COVID-19 recovery with visual and solution-orientated storytelling. **Postcards from the Future** were the result! These postcards dared to imagine the future that is possible if EU leaders were to take bold, necessary action today.
See more on pg. 16



AUGUST EU TRADE STRATEGY REVIEW

During the European Commission's public consultation to review the EU's Trade Strategy, trade experts from our Policy Coherence for Sustainable Development (PCSD) workstream pushed for policy changes in the EU's approach to trade. CONCORD's response called for the firm inclusion of a PCSD perspective in the EU's new Trade Strategy and for the policy to pay more attention to the social and environmental impact of trade and trade liberalisation. The consultation was prolonged and our response was therefore submitted in November 2020.
See more on pg. 14



CONCORD AIDWATCH 2020

**KNOCK-ON EFFECTS:
AN URGENT CALL
TO LEAVE NO ONE BEHIND**

OCTOBER AIDWATCH 2020

As one of many firsts, our annual **AidWatch** report was launched virtually. The findings revealed that, in 2019, EU Official Development Assistance (ODA) fell for the third consecutive year in proportion to the EU's GNI. While the knock-on effects of the global pandemic are yet to be seen, our 16th edition issued an urgent call to the EU and its Member States to ensure the quantity and quality of EU ODA to leave no one behind.
See more on pg. 16

SAVE THE DATE

WHAT?
Webinar on EU's Gender Action Plan III - A conversation between civil society and the European Commission

WHEN?
25 June
13:00 - 15:30 CET



GAP III WEBINAR

Our Gender Equality workstream organised a webinar around the Gender Action Plan (GAP) III together with the European Commission. With over 120 participants from civil society all over the world, the webinar focused on specific themes and areas to be integrated into the GAP III and its implementation.
See more on pg. 9

CROSS-CUTTING PRIORITIES

↔ REGIONAL ALLIANCES

The Regional Alliances working group **advocates** for the European Union to shift away from traditional donor/recipient relations towards more meaningful relationships with partner countries. These relations need to prioritise the wellbeing of people and ensure an adequate space and role for civil society.

CONCORD aims to influence the EU institutions in two ways: by advocating for transformative partnerships, not only in the language of policies, funding and programmes but also in their intent and content, and by urging the EU to fulfil its commitment to ensure policy coherence for sustainable development (PCSD).

The group focuses on two regions of the world: Africa and, to a lesser extent, Latin America. For 2020, the emphasis was placed on two major policy developments – the new EU-Africa Strategy and the new African, Caribbean and Pacific (ACP)-EU Partnership Agreement.

Strengthening alliances with civil society networks and organisations in Africa and Latin America

The COVID-19 pandemic further restricted the space for civil society to participate in and contribute to political processes. In this context, it is even more vital to promote civic space and the inclusion of civil society in existing processes.

The Regional Alliances group is especially focused on incorporating the points of view of civil society organisations, NGOs and grassroots organisations operating in parts of the world where EU policies are implemented and have an effect. In 2020, it worked to strengthen civil society alliances by promoting the exchange of information and expertise and by maintaining relationships with civil society partners in Africa and Latin America in order to understand local civil society priorities and recommendations. In the first part of the year, we shared developments on the post-Cotonou negotiations with partner organisations based in Africa and the Pacific regions and we engaged our civil society partners in Africa in workshop on trade, organised by the PCSD workstream in December.

That engagement enabled CONCORD to increase the legitimacy of its policy positions while also improving how we sustain our partnerships between the Global North and the Global South.

Leading up to the Summit between the European Union and the African Union (EU-AU Summit) - which was ultimately postponed - the group advocated for increased civil society involvement in official policy processes and for the introduction of mechanisms that can ensure meaningful participation by

local actors whose involvement is key to achieving sustainable development. We advocated throughout the year for civil society consultation on the new EU-Africa partnership as part of the Joint Africa-EU Strategy (JAES) Civil Society Working Group by sharing a proposal with the European Commission for the consultation of African and European civil society for the next EU-AU Summit. The group also published a letter targeting the Permanent Representatives of EU Member States to the European Union, calling for a renewed, people-centred partnership to be developed and for civil society to be recognised as a key partner.

These efforts were also visible in EU-Latin America relations, where we focused on refreshing our partnerships with civil society networks in Latin America, such as the Mesa de Articulación. Over the course of the year, we organised several meetings on topics of common interest such as civil society space and inequalities in middle-income countries (MICs). Lastly, in December the Regional Alliances group and the Mesa de Articulación held a joint webinar, attended by civil society participants from Latin America and Europe, to discuss the impact of COVID-19 on civil society and the trends of development cooperation in transition.

Maintaining structured, effective dialogue with EU policy makers

The Regional Alliances group regularly promoted CONCORD's advocacy positions with the EU policy-makers responsible for developing, negotiating and coordinating the implementation of the EU's regional partnerships and strategies.

We **analysed** the Joint European Commission and External Action Service Communication "Towards a comprehensive Strategy with Africa", providing a constructively critical reading of the Communication and suggesting improvements to its sections on human development and civil society consultation. Throughout the year, the Regional Alliances group further supported the cabinet of Commissioner Jutta Urpilainen in the crucial phases of the EU-ACP Agreement negotiations by making recommendations on controversial issues such as migration and sexual health and reproductive health rights (SHRH).

The recommendations put forward by CONCORD throughout the year contributed to the European Parliament debate on the EU-Africa Strategy, resulting in an invitation to present CONCORD's positions at the meeting of the EU-ACP Monitoring Group in the Parliament, thereby shaping the content of both the Africa-EU Strategy report and the Post-Cotonou Agreement, imbuing them with a decolonial, people-centred approach.

CONCORD gave further input into the European Parliament Report on the EU-Africa Strategy by sharing suggestions with the Foreign Affairs, Agriculture and Trade Committees. The group proposed amendments that were later adopted in the final report, for example on gender equality and the promotion of human development in the EU-AU Strategy.



GENDER EQUALITY

At the beginning of 2020, the Gender Reference Group adopted **a three-year advocacy strategy**.

The group's overarching objective is to ensure that the EU and its Member States adopt a comprehensive policy framework that aims to achieve gender equality and support the fulfilment of the universal human rights of women and girls in partner countries. In order to successfully address the challenges of achieving gender equality in partner countries, CONCORD's Gender Reference Group adopts a two-pronged approach which includes targeted advocacy on the Gender Action Plan III as well as gender mainstreaming efforts in CONCORD's other areas of work.

Targeted advocacy successes

In 2020, the Gender Reference Group achieved a large part of its objective as the European Commission adopted the Gender Action Plan III (GAP III), the content of which is in line with many of CONCORD's recommendations. For example, CONCORD has long advocated for a target relating to gender-specific actions (the so-called Gender Equality Marker 2) in addition to the current 85% gender target (Gender Markers 1 and 2). CONCORD's advocacy on both the Multiannual Financial Framework and the GAP III processes resulted in a new target which means that at least 5% of all new EU-funded actions must target gender equality and women's empowerment as their principal objective, in line with the definition of the OECD Gender Marker G2. We also see a more inclusive understanding of gender included in GAP III, alongside the stated intention to address gender from an intersectionality perspective. Furthermore, GAP III now puts greater emphasis on how to maximise its impact by tailoring solutions to country-level contexts – one of CONCORD's key advocacy asks.

To further promote CONCORD's messages, the Gender Reference Group contributed extensively to the independent evaluation of the EU's support for gender equality in external actions in 2010-2018. Many of our concerns are echoed in the conclusions and recommendations of the official evaluation report, for example in regard to the lack of focus on impact, the lack of clarity on how to do gender mainstreaming and the urgent need to involve CSOs more meaningfully in the design, implementation and evaluation of EU gender-equality initiatives in external actions. Moreover, we conducted advocacy towards DG Justice ahead of the launch of the EU's internal Gender Equality Strategy, asking the European Commission to ensure consistency in its approach to gender equality across its internal and external actions. In the Gender Equality Strategy launched in March 2020, we welcomed the insistence that the EU's internal and external actions in the field of gender equality must be coherent and must reinforce each other. The

strategy also underlined the importance of mainstreaming gender equality in the EU's trade policy, External Investment Plan and also the context of EU-Africa relations. In addition, we pushed for policy changes during the targeted consultation on GAP III, where many of the points we raised were taken up in the Joint Communication on GAP III. We also engaged with the European Parliament in the context of their Own Initiative Report on Gender Equality in the EU's external action. At the end of 2020 we were invited to present our key messages to the council group working on development cooperation (CODEV) ahead of the negotiations on GAP III. CONCORD was the only civil society group to address Member States at a difficult time when negotiations were blocked by three Member States who, for example, opposed the use of the term "gender equality". The Council was unable to agree on joint conclusions, and the negotiations resulted in Presidency Conclusions drafted by the German Presidency, supported by 24 Member States. CONCORD welcomed the Presidency Conclusions which reaffirmed gender equality and women's and girls' full enjoyment of their human rights as core EU values. The 24 Member States adopting the Presidency Conclusions included the same intersectional language as the GAP and committed to consulting and cooperating with all relevant partners, including civil society organisations, and to take youth voices into account when implementing the GAP III. Among the CSOs singled out for consultation and close cooperation, there was a focus on grassroots and girls' and women's rights organisations, youth-led organisations and women human rights defenders – this, too, in line with CONCORD's recommendations.

CONCORD as a global CSO convener around gender equality

CONCORD's Gender Reference Group also acted as a convener of global civil society organisations working on gender equality when, together with the European Commission, we organised a webinar on GAP III for more than 100 CSOs. This was an opportunity for the global civil society community to share ideas and contribute input to the GAP III process, something the COVID-19 pandemic had made more difficult. Thanks to CONCORD's webinar, several participants who had been unable to contribute to the targeted GAP III consultation could now share issues that were important in their contexts.

Mainstreaming gender equality across CONCORD's work

Gender equality was addressed across different areas of CONCORD's work. When the COVID-19 crisis hit, CONCORD's analyses and responses always included a strong gender perspective. To name a few examples: the 2020 AidWatch report included an analysis of official development assistance (ODA) devoted to gender equality, and put forward important recommendations in this regard. The work on trade within the PCSD workstream also included a strong gender equality perspective, most noticeably in the response to the trade consultation and in the workshop – organised in partnership with VENRO – that explored EU trade practices in the context of EU-Africa relations. At this workshop, one session was devoted to exploring the gendered impacts of the African Continental Free Trade Area.



GLOBAL CITIZENSHIP EDUCATION

Through Global Citizenship Education (GCE), CONCORD wants to promote values, attitudes and behaviours that support responsible global citizenship and provide people with the necessary tools to become active promoters of more peaceful, tolerant, inclusive and sustainable societies. That is why our **2020-2022 GCE advocacy strategy** aims to ensure that by 2022 GCE is included in all relevant EU and Member State policies, strategies and funding, so that all learners acquire the knowledge and skills needed to promote sustainable development, as envisaged by SDG target 4.7.

Strong EU program in support of development education and awareness-raising

In 2020, CONCORD sowed the seeds of a strong EU programme that would support development education and awareness-raising in the coming years. In the context of its work on Financing and Funding for Sustainable Development (FFSD), the group advocated for an ambitious 2021-2027 CSO programme within the Multiannual Financial Framework, and in particular on its Development and Awareness Raising (DEAR) programme. First, the group issued a position paper with recommendations building on past experience of the former Civil Society Organisations and Local Authorities programme, highlighting its positive elements and what could be improved in order to deliver better and have a lasting impact. Next, together with the Fair Trade Advocacy Office (FTAO) and Platforma, the group drafted an advocacy paper on the future of the DEAR programme. This paper called for awareness-raising and GCE to remain at the core of the 2021-2027 Neighbourhood, Development and International Cooperation Instrument (NDICI) thematic CSO programme, and for these subjects to be central to any future programmes either incorporating or replacing the existing DEAR programme. The messages from these papers were shared both directly with EU decision-makers and through two official European Commission consultations: a general thematic CSO programme consultation, and a more specific DEAR consultation.

Global Citizenship Education mainstreamed across CONCORD's work

Following CONCORD's mid-term review, the group began to focus on increasing understanding throughout the Confederation of the importance of GCE and its mainstreaming across the various areas of members' collective and individual work. To this end, in December of 2020 the group held a webinar on the cross-cutting nature of GCE.



CIVIL SOCIETY POWER

Enabling civil society to thrive is one of the core values of a democratic society. Civil society power is hardwired into all the activities and positions of all CONCORD's working structures. CONCORD works to ensure that the EU recognises civil society, in all its diversity and multiple roles, as a key actor and partner in international cooperation and that it therefore commits to inclusive, regular political and policy dialogue with CSO partners at the regional and country levels and allocates adequate funding for CSOs.

The COVID-19 pandemic which struck in 2020 had significant repercussions on civil society organisations and the people they support. Most notably, government efforts to contain the pandemic led to restrictions on fundamental freedoms and, in many cases, hampered civil society from playing its roles as both watchdog, holding governments and international institutions to account, and as service provider. CONCORD's Secretariat initiated a number of meetings and conversations with our members to discuss the difficult issues they were facing. This allowed us to adapt our work and to better respond to our members' needs. *For more information see Chapter – Supporting our Members (p. 18).* CONCORD ensured that, both through its workstreams and through opportunities for public speaking (such as a webinar with Commissioner Jutta Urpilainen), we conveyed the concerns and needs of civil society.

This was also the first major test of CONCORD's resolve, following the mid-term review, to evolve in response to the demands of our changing context. CONCORD adapted and innovated in our ways of working, for example by quickly moving all our activities online, while sustaining, even increasing, the volume of work we took on. We seized the opportunity offered by the digital environment to increase our engagement with and our inclusion of civil society partners across the world.

We encouraged frank, open exchanges and brought fresh perspectives on the role and challenges ahead of civil society. One example was our work within the 'Conveners' Forum', a group of leaders of international NGO networks, who came together to write **a series of essays** analysing the trends affecting global civil society. These thought leadership pieces were compiled in the booklet entitled 'The Future of Civil Society Organisations'. Another example was CONCORD's Talking Development podcasts, in one of which CONCORD's President discussed how civil society could keep up with the speed of change.

Lastly, CONCORD's Director, as co-chair of the European Commission's Policy Forum on Development, supported the Commission to shape the year-long series of meetings devoted to the new programming process. CONCORD ensured active, inclusive participation by its members in the preparation of these meetings so as to contribute to interesting discussions on the Commission's three thematic priorities (inequalities, the European Green Deal and digitalisation).



PRIVATE SECTOR

In early 2020, CONCORD adopted a new approach to mainstreaming the role of the private sector across its workstreams. We incorporated considerations relating to the private sector in planning, monitoring and evaluation, capacity-building and clustering, and by ensuring coherence between related CONCORD positions and selected targeted policy and advocacy work. In the course of 2020, some important progress was made to take this approach forward. Given the increasing complexity of the policy field, at both EU and Member State level, CONCORD worked to incorporate a more detailed analysis of the role of the private sector into its advocacy strategies and messaging.

CONCORD wants to mainstream policy coherence for sustainable development in all areas of its work. The aim of this group was to draw attention to the negative impact EU policies can have on local industries and enterprises in partner countries, for example through EU trade and investment policies. In its work on financing for sustainable development, CONCORD closely monitors the public financing that is used to leverage private investments in partner countries. Through its work to promote a sustainable economy, CONCORD aims to ensure both that a robust reporting and regulatory framework is set up, so that companies can be held to account for human rights violations and environmental damage, and that EU support is targeted towards sustainable, inclusive businesses.

Following an analysis of the advocacy strategies of CONCORD's main working structures and members' responses to a survey on capacity-building needs, a proposal to train CONCORD members and staff was developed. In collaboration with the European Centre for Development Policy Management (ECDPM), CONCORD organised this one-day online training for 65 interested members and Secretariat staff. The aim was to familiarise participants with the issues relating to private sector involvement in development, blending and guarantees, as well as the new EU financial architecture, enabling them to better analyse, challenge and improve policy proposals in this area. The underlying goal here is to improve our advocacy work to ensure that international cooperation does not just leverage private sector finance as such, but, more importantly, leverages it for its contributions to realise all human rights, which also underpin the SDGs. The training was open to members working on either EU or Member State policies, but EU-level processes and instruments were used to illustrate the points being made. A **dedicated section of the new CONCORD website** also sets out CONCORD's most relevant positions in this area, from across its various workstreams.

MAIN PRIORITIES

Financing and Funding for sustainable development

Inequalities and sustainable economy

Policy coherence for sustainable development

FINANCING AND FUNDING FOR SUSTAINABLE DEVELOPMENT



Financing and Funding for Sustainable Development – more relevant than ever in 2020

Despite the disruptions caused by COVID-19, our work on Financing and Funding for Sustainable Development (FFSD) achieved significant success in obtaining additional funds for development cooperation through the EU's multiannual budget process, and in shaping the EU's policies on financing its aid. Moreover, we were very vocal in asking for transparency about funding decisions relating to the EU's global response to COVID-19.

In the first half of 2020, we focused on monitoring the impact of COVID-19 on the EU's international cooperation, whether on ODA levels, donors' capacity on the ground or their responses to the pandemic in partner countries. We conducted a number of webinars and surveys which assessed development NGOs' needs and helped us to identify key advocacy asks which were integrated into briefings and letters for the EU. Examples of this include the use of unallocated funds to finance new measures in the context of the crisis and the need to support civil society in partner countries at such a time of widespread restrictions on their activities. At the very start of the pandemic, we opened a window of dialogue with the European Commission for civil society implementing EU aid, both to share letters regarding flexibility and contracts and to help them obtain updated guidance on project development and grant implementation. This was hugely appreciated by members.

Influencing a future EU ODA budget and programmes

With the EU negotiations on the EU Multiannual Financial Framework (2021-2027) going through their final phases, CONCORD was instrumental in bringing civil society allies together to send joint letters to EU governments and the European Parliament regarding the EU's overall 'Neighbourhood and the World' budget. This led to the successful allocation of additional funding for the Neighbourhood, Development and International Cooperation Instrument (NDICI) in the final rounds, and a re-allocation of funding to its thematic programmes – crucial for supporting civil society, human rights and global challenges, including recovering from the COVID crisis and "building back better". Despite the NDICI ultimately accounting for less than 10% of the EU budget, thanks to our advocacy the budget cuts here were less severe than elsewhere. CONCORD maintained a dialogue with negotiators on the NDICI, thereby ensuring that the overall outcome was more aligned to sustainable development objectives than it had been in the Commission's original proposals. However, concerns remain on whether and how civil society space will be adequately supported and how migration conditionality will be implemented.

While the gender targets in the NDICI are not what CONCORD asked for, they are better than feared. Thanks to our advocacy,

a number of new elements, such as a grievance mechanism and alignment with international labour standards, were built into the use of NDICI for an 'EFSD+' blending and guarantees instrument. CONCORD was also successful in influencing the NDICI negotiations to strengthen the budget lines that civil society benefits from directly.

Programming for the NDICI started in 2020. CONCORD strengthened local CSOs' and INGOs' participation in the programming process through their engagement with EU Delegations. At Brussels level, through continued dialogue with the Commission and a letter, we successfully influenced the programming guidance for EU Delegations. It tasks EU Delegations with consulting local civil society, including women's organisations, during the programming process, and ensuring their inclusion in policy dialogue. We released two informative notes - one on the European Green Deal and human development and one on digitalisation – highlighting, amongst other things, the inequalities and gender dimensions of these policy priorities of the EU, and the potential for digitalisation either to enable human rights and civil society space, or to shut it down. Many of these messages are reflected in the programming guidelines. Themes that CONCORD has raised vocally in recent years, like inequalities, human development, civil society space and gender are also strong themes in the European Commission's Communication about the programming guidelines.

To ensure that CSOs could participate in and understand the programming process, we held nine webinars for civil society, in English, French and Spanish and attended by over 800 participants in all, with additional resources in the form of notes and slides that could be shared. A number of EU Delegations also used CONCORD's resources to support CSO participation. A CONCORD open-source tool for mapping the consultations and sharing information was widely used – this helped to open the space for civil society in its relationship with EU Delegations. CONCORD also took part in several thematic consultations, with specific written contributions on human rights and democracy and on the civil society programme.

Maintaining an advocacy focus on the relevance of ODA in Least Developed Countries (LDCs)

We drove discussions on EU financing for sustainable development through a paper on ODA to LDCs and through the 2020 AidWatch report, which includes an initial analysis of the EU's Global Response to COVID-19.

The interim target on ODA for LDCs was due to be reached in 2020. Quantitative and qualitative ODA analysis is offered in the paper '[The importance of keeping commitments: How EU aid is crucial for Least Developed Countries to Leave No One Behind](#)', where the EU Member States and EU

institutions that champion LDCs are identified and assessed. This analysis fed into the EU Annual Report 2020 on EU Development Aid Targets (June 2020), which highlighted how ODA remains a major source of finance for LDCs, reaffirmed the urgent need to scale up efforts to meet the target for ODA going to LDCs by 2030, and invited the Commission to continue reporting back regularly to update Member States on the measures and initiatives designed to strengthen EU support to LDCs. By disseminating the paper widely, and through active Twitter campaigns highlighting our messages with infographics, we successfully ensured that the Council Conclusions on the EU Global Response to COVID-19 (June 2020) also emphasised the importance of paying special attention to LDCs while mobilising ODA resources for the EU Global Response.



AidWatch 2020 – a spotlight on COVID-19 impacts on ODA

With the 2020 AidWatch Report, CONCORD held EU leaders accountable for their commitments to dedicate 0.7% of their GNI to ODA and gave the first civil society assessment of the EU Global Response to COVID-19, together with key recommendations on how to get the implementation of the response right from a Leave No One Behind perspective. As a result of CONCORD's advocacy, at the end of 2020, the European Commission increased its transparency around the EU Global Response to COVID-19 by making their response monitoring report available regularly. The European Commission sped up its disbursements, not only for the humanitarian/emergency response but also to improve the health, water and sanitation situations and to tackle the social and economic consequences of the pandemic – both of which had been key asks of CONCORD since the Spring. Thanks to work done jointly with our National Platforms, and in spite of challenges and the economic recession, several EU Member States committed to maintaining or increasing their ODA budgets. At the AidWatch launch, attended by civil society participants from Africa and the Pacific, we had a lively policy dialogue with EU stakeholders, also bringing in a civil society voice from Kenya. The discussion made the link between the continued relevance of this monitoring report on the EU's ODA and the need for far greater attention to policy coherence for sustainable development. The discussion also fed into an updating of the AidWatch approach for the future and into broader reflections on the EU and its international partnerships.

Formal launch of the FFSD workstream: a chance for debates on Team Europe and trends affecting ODA

In October 2020, we had our first, 3-day, digital meeting of the workstream, which included the AidWatch 2020 launch event. The meeting took stock of the results achieved so far in CONCORD's efforts to influence the future EU aid budget and legal framework. Members reflected on some key ODA and funding trends and how they are affecting development NGOs. We also held a debate with European Commission and Member State officials about the development of the Team Europe approach and civil society's contribution to it. The governance mechanisms of the FFSD workstream were formally launched (a new FFSD Leadership Group was elected) and 2021 activities were planned.

Supporting civil society as it navigates partnerships with the EU

Last but not least, to increase civil society's understanding of EU funding for sustainable development, in January 2020, the FFSD workstream published an analysis of the EU's Practical Guide to Contract Procedures (PRAG) 2019 and, in September 2020, an informative note with a focus on the Participant Identification Code and roles within OPSYS, the new external relations platform for funding and tendering opportunities. In the same vein, throughout 2020 the FFSD workstream organised several trainings jointly with the European Commission OPSYS Task Force, to support CSO access to the OPSYS platform.

POLICY COHERENCE FOR SUSTAINABLE DEVELOPMENT



CONCORD's work on sustainable development aims to ensure that the EU applies a Policy Coherence for Sustainable Development (PCSD) approach in key policy areas. The EU has promised to take the impact of its other policies on developing countries into account, beyond the realm of development cooperation. In practice, however, the EU does not adequately use PCSD in its policy-making. This became even more evident during the COVID-19 crisis. In 2020, the PCSD workstream agreed on an ambitious **three-year advocacy strategy** and identified two thematic areas in need of further attention from a PCSD perspective: EU migration and trade policies.



Making the case for the 2030 Agenda and PCSD in the midst of the COVID-19 crisis

The workstream focuses on advocating for PCSD, as the 2030 Agenda provides the framework necessary for guiding the EU's external action. At the beginning of the year, however, we realised that it was no longer possible to take the EU's and Member States' commitment to the 2030 Agenda and the Sustainable Development Goals for granted. The European Commission first declared in its work programme: "we will put the United Nations Sustainable Development Goals at the heart of our policy-making". Then the COVID crisis hit Europe. The EU deployed a rapid response, including a wide

range of measures to contain the spread of the Coronavirus. But the response was not set in the context of the 2030 Agenda, nor did it adhere to its core principles: the SDGs were no longer at the centre of EU action. To remind the EU of its commitments to the 2030 Agenda, the workstream prepared an analysis of the European Commission's updated work programme which reflected the Commission's new priorities in the light of the COVID-19 pandemic. The analysis put forward a set of recommendations to the Commission on what should be prioritised from a Policy Coherence for Sustainable Development perspective. Our recommendations – that both the New Pact on Trade and Migration and the New Trade Strategy should be considered PCSD priorities for the European Commission – were included in the internal list of PCSD priorities that DG DEVCO used as a tool to assess certain non-development cooperation initiatives from a PCSD perspective.

As part of our advocacy, we also published a guide to PCSD, to explain the concept in simple terms and to remind policy-makers and development practitioners of the importance of the 2030 Agenda, especially in the framework of "building back better" after the COVID crisis. The guide was also an effective tool for raising awareness – both within CONCORD and with other stakeholders – of the pledge made by the EU institutions to ensure PCSD in their external policies. Thanks to its pedagogical nature and the use of concrete examples of the negative impacts of policy incoherence, the publication serves to expand a reader's knowledge of PCSD. Furthermore, we organised a well-attended webinar with PCSD experts from the OECD and ECDPM to explore in greater detail the impact of the COVID crisis on PCSD implementation.

CONCORD also called for the European Parliament to play a more active role as a 'watchdog', holding the European Commission to account for its commitments to sustainable development and PCSD. To achieve this goal, we established a dialogue with the European Parliament's standing PCSD Rapporteur, MEP Hildegard Bentele, to provide expertise on PCSD and support the shaping of her mandate. During our meetings we emphasised the need to use PCSD as a key framework for particular initiatives such as the new EU-Africa Strategy, which serves to highlight the cross-cutting nature of regional alliances in CONCORD's advocacy.

Advocating for a truly fair EU trade policy

We pushed for policy changes in the EU's approach to trade by responding to the public consultation on the EU's trade strategy review. The trade experts in the PCSD workstream drafted a response to the consultation, calling for the firm inclusion of a PCSD perspective in the EU's new trade strategy and for the policy to pay more attention to the social and environmental impacts of trade and trade liberalisation.

Our response further called for the new strategy to ensure that gender equality-related aspects of trade are adequately addressed in trade agreements and that the EU considers, and rectifies, when needed, the gendered impacts of trade initiatives. In the summary of the consultation responses published by DG Trade, many of CONCORD's points were acknowledged. The note echoed CONCORD's view that EU trade policy should be more ambitious when it comes to the nexus between trade and sustainable development. The note highlighted CONCORD's position that the EU must ensure that trade does not contribute to or consolidate practices that have negative social and environmental impacts, including human rights violations, social dumping, child labour, deforestation, environmental degradation or greenhouse gas emissions. It also referred to the fact that several contributions called for a gender-sensitive trade strategy.

To continue to raise awareness of the changes needed in EU trade policy, the workstream organised a workshop on trade which was attended by some 50 development practitioners from European and African civil society. The overarching aim of the workshop was to tackle issues such as 'how to make the EU's trade policy more oriented towards sustainable development' and to analyse worrying aspects of trade in EU-Africa relations, while applying a gendered lens.

Pushing for an EU migration policy aligned with PCSD principles

The EU's and Member States' external policies on migration should contribute to sustainable development in countries of origin and transit (or at least not undermine it). To address this, the migration experts in the PCSD workstream submitted a response to the roadmap consultation on the new migration pact, calling for EU policies on migration to adopt a human rights-based approach. The New Pact on Migration and Asylum, published in September 2020, did include a few elements of what CONCORD had put forward, such as recognising the positive impacts of migration, mentioning that "[M]igration policies that work well are in the interest of partner countries, the EU, and refugees and migrants themselves." CONCORD welcomed the fact that the EU, in the New Pact, maintained its "strong commitment to providing life-saving support to millions of refugees and displaced people as well as fostering sustainable development-oriented solutions". To determine which aspects were not aligned with development cooperation objectives, or human rights standards, the migration experts conducted an analysis of the new pact, once again delivering key messages on the importance of adopting a PCSD approach to migration.

Increasing the systematic use of PCSD mechanisms at Member State level

The workstream advocated for EU Member States to step up their efforts to establish various types of inter-ministerial coordination mechanisms that would allow them to address how national policies impact developing countries. In the autumn of 2020, the workstream began to develop a PCSD Shadow Tracking tool, which will include a toolkit that CONCORD members can use to engage with their governments and parliaments. The purpose of this exercise is to shift efforts towards more ambitious national PCSD planning, implementation and reporting. The work done in 2020 will serve as a basis for the toolkit and feed into overall advocacy work in 2021.

INEQUALITIES AND BUILDING A SUSTAINABLE ECONOMY



In 2020, our Inequalities and Sustainable Economy workstream was established with the adoption of an ambitious **three year advocacy strategy**. As we want the EU and its Member States to help build sustainable and inclusive societies worldwide, we urged them to adjust their international cooperation policies, partnerships, programming and delivery so they address the drivers of inequalities, promote sustainable and inclusive business models, and measure success in terms of wellbeing for all within the carrying capacity of our planet.

Putting inequalities and a sustainable economy on the EU's political agenda

As the COVID-19 pandemic raged across the globe, structural inequalities between and within countries are deepening. CONCORD, determined to put this high on the EU's political agenda, put together our **reflections and proposals for forging a path to an equitable future**. In this paper we explained more concretely what we mean by a multidimensional and intersectional approach to inequalities by applying it to the COVID-19 crisis. In our working paper **"Rebuilding better with sustainable and inclusive business models"**, we outlined why a shift away from today's economic system is urgently needed and which actors can lead the way. Finally, in order to raise more awareness on both issues, together with CONCORD's Communications Community we developed a number of **"Postcards from the Future"**. These postcards illustrated how different the world could look in 2050 if world leaders took courageous action now.

Mainstreaming equality in international cooperation

With the joint adoption of the 2017 European Consensus on Development, the European Commission, Parliament and Council committed to mainstreaming the reduction of inequality in their development cooperation – in other words, it promised to integrate this goal systematically into all areas of EU development cooperation in order to reduce inequalities worldwide. This is no easy task. Building on the expertise and experience of its members, CONCORD developed **concrete proposals** for how EU Delegations or Member State embassies should analyse the multidimensional and intersectional nature of inequality in partner countries, and then incorporate their findings when formulating, monitoring and evaluating programmes and projects, in their policy dialogue, and when providing technical assistance.

POSTCARDS FROM THE FUTURE

In June 2020, we collaborated with our members to create visual and hopeful messages to inspire a better, fairer world as Europe aimed to rebuild better from COVID-19. Postcards from the Future were the result! The postcards were sent to 47 key decision-makers and widely shared on social media.



Postcards from the future – El Salvador



Postcards from the future – Kenya



Postcards from the future – Pakistan



Postcards from the future – Zimbabwe

Illustrations by Mathilde Rives

These recommendations fed into a reference document the Commission has been preparing for its Delegations and Headquarters staff, to address socio-economic inequality throughout development cooperation. The document is expected to be launched early in 2021 and will serve as a basis for future staff training.



Promoting sustainable and inclusive business models

In the context of building a sustainable economy, we wanted to show that a different economic system is possible: one that serves all people and the planet. After **busting some of the sustainable economy jargon**, so as to understand better the difference between a feminist economy and a green economy, or between responsible business conduct and sustainable and inclusive business models, we set out to demonstrate the potential of the latter for reducing inequalities and rebuilding better. We did so by partnering with Cooperatives Europe, the Fair Trade Advocacy Office and other like-minded organisations. Our joint research into sustainable and inclusive business models worldwide, the challenges they face and how the EU and its Member States support them through their external action, and also domestically, allowed us to draw up concrete recommendations for the EU's international cooperation, investment, trade and economic diplomacy as well as the external windows of some relevant domestic policies. Captured in a new report, '**Mind our business. Amplify the transformative power of sustainable and inclusive business models**', our messages were very well-received and were discussed during a webinar whose **programme** featured a partner government, a business leader, a think tank and EU institutional speakers. It attracted the attention of more than three hundred registered participants and paved the way for constructive discussions with the EU institutions thereafter on how the recommendations could be taken forward. To raise awareness more widely, we also prepared a **Talking Development podcast 'Rebuilding our economy for people and the planet'**, for which we interviewed Fatima Ihihi, the leader of a Moroccan women's cooperative that produces argan oil.

Building a strong network for advocacy

Last but not least, with the help of collective, evidence-based positions and regular constructive advocacy meetings, CONCORD managed to demonstrate its added value and build a strong network of contacts within the Commission and among the like-minded civil society organisations most relevant for our work to tackle inequalities and build a sustainable economy.

SUPPORTING OUR MEMBERS

2020 was the first year in which the findings of the 2019 Mid-Term Review were implemented. To make sure that Confederation members were kept up-to-date with this process, we organised a number of meetings for our members' directors, during which we discussed the new changes in our working structures and the opportunities for our members to get involved. The meetings also enabled us to monitor the impact of the pandemic on our members and on the sector in general.

The pandemic has affected how we engage with our members and our ways of supporting them. Our communication and interactions evolved. Instead of the usual combination of emails and meetings, we shifted to doing more and more via video calls and webinars. We increased the frequency of our calls and made sure that all our members felt well-informed and connected to the Secretariat and to one another. As a result of this increased online communication, we managed to have more regular contact with CONCORD members based outside of Brussels.

We also used this time to upgrade our communication and information management tools. We launched a new website to reflect our new priorities and to respond better to the needs of our members. For example, we created [a special webpage](#) for gathering information and resources on the impact of the Covid-19 crisis from and for members. We also created a new Relations Management tool to give us a better overview of all the people engaged in our work. In parallel, we launched a new Extranet, where members can find more information.

Shortly after the pandemic hit, we held meetings and webinars on a range of COVID-19 related topics to discuss the needs and concerns arising among our members, share information and resources, and coordinate responses to the crisis, all of which later helped our members cope with these new challenges.

Shrinking funding opportunities for civil society is one such challenge faced by members. In addition to all the work done by the Financing and Funding for Sustainable Development workstream, we strengthened our members' capacities by partnering with MzN International to offer workshops which focused on building better funding models and philanthropic partnerships. These workshops gave members an opportunity to discuss these topics with experts and to share their experiences with others.

In view of the travel restrictions, we decided to organise our first virtual General Assembly and to use this opportunity to make that meeting more accessible and inclusive than ever. We welcomed participants from all over Europe and engaged with them in discussions on international partnerships. They

were joined by the European Commissioner for International Partnerships, Jutta Urpilainen, and an expert panel with speakers from partner countries. Despite the challenges, we found new ways of ensuring a well-functioning, participatory decision-making process for our governance. We elected a new president for CONCORD and four members of the Board.

LEARNING AND EXCHANGE FORUM 2020

One of the few physical events that we did host before COVID-19 struck was our fourth annual [Learning and Exchange Forum](#). This brought together communication and advocacy professionals from across our membership to learn how communication could be used to make advocacy more impactful. During the events, participants discussed how to integrate advocacy and communication strategies better and how to use solutions-oriented communication. The event was greatly appreciated by participants, 92% of whom said they would attend the next forum and/or recommend it to colleagues. Many participants also felt it would help them improve synergies between communication and advocacy in their organisations.

“Participating in the Learning and Exchange Forum not only gave me the chance to plan advocacy strategies with my colleagues from elsewhere in the EU, but also showed me how to improve strategic cooperation between advocacy and communication at the organisational level. As I'd just started working in development cooperation back then, it was the best introduction to interdepartmental cooperation I could have asked for.” – Susanna Veevo, Development Finance and Policy Coherence Expert, AKÜ (Estonian National Platform).



LIST OF CONCORD PUBLICATIONS 2020

WHEN	WHAT	TITLE
December (18 th)	Reaction	<u>EU seven year development aid instrument finally agreed – but tarnished by EU migration politics</u>
December (16 th)	Podcast	<u>Talking Development Episode 8: How civil society can keep up with the speed of change – with Rilli Lappalainen</u>
December (9 th)	Director's blog	<u>The proof of the pudding is in the eating</u>
December (1 st)	News	<u>Mind Our Business: Amplify the transformative power of sustainable and inclusive business models through EU external action</u>
December (1 st)	Report	<u>Mind Our Business: Amplify the transformative power of sustainable and inclusive business models through EU external action</u>
November (27 th)	News	<u>Denying aid on the basis of EU migration objectives is wrong</u>
November (25 th)	News	<u>The will is there, but can the Gender Action Plan III pave the way to a gender-equal world?</u>
November (19 th)	News	<u>Reporting back: CONCORD's General Assembly 2020</u>
November (12 th)	News	<u>How bad does a crisis need to be? Aid budget increases in MFF deal are simply not enough</u>
October (29 th)	Director's blog	<u>What will it take to Leave No One Behind?</u>
October (28 th)	Report	<u>AidWatch 2020: Knock-on effects, an urgent call to Leave No One Behind</u>
October (15 th)	Policy brief	<u>A PCSD perspective on the European Commission Work Programme 2020</u>
October (13 th)	Guide	<u>Guide to Policy Coherence for Sustainable Development</u>
October (9 th)	Policy brief	<u>Note to civil society actors on the EU programming process in partner countries</u>
October (6 th)	Reaction	<u>Reaction to the New Pact on Migration and Asylum</u>
October (5 th)	Reaction	<u>Joint statement on NDICI and humanitarian aid in the next Multiannual Financial Framework 2021-2027</u>
September (29 th)	Director's blog	<u>How does CONCORD fit into a “New Power” world?</u>
September (28 th)	Report	<u>Annual Report 2019: Advancing together towards a sustainable world</u>
September (14 th)	Reaction	<u>Statement for MEPs on the final Multiannual Financial Framework 2021-2027</u>
August (25 th)	Policy brief	<u>Green Deal, human development and NDICI Programming</u>
August (25 th)	Guide	<u>Digitalisation and NDICI Programming</u>
July (9 th)	Policy brief	<u>Rebuilding better with sustainable and inclusive business models</u>

June (30 th)	Director's blog	<u>To be connected ... or not to be? Is there any choice these days?</u>
June (30 th)	Policy brief	<u>Proposals for mainstreaming equality in international cooperation</u>
June (11 th)	News	<u>Joint letter from NGO networks to European Council on Heading VI in the next MFF and Recovery Fund</u>
June (8 th)	News	<u>Who is championing the least developed countries in the EU?</u>
June (8 th)	Policy brief	<u>The importance of keeping commitments: how EU aid is crucial for least developed countries to leave no one behind</u>
May (29 th)	Guide	<u>"Busting global sustainable economy jargon"</u>
May (26 th)	Director's blog	<u>Liberty after COVID-19: What do we want to live for?</u>
May (11 th)	News	<u>EU's path to a strategy with Africa in uncertain times</u>
May (11 th)	Reaction	<u>Analysis of EU Communication "Towards a comprehensive strategy with Africa"</u>
May (8 th)	Policy brief	<u>EU global response to COVID-19: Forging a path to an equitable future</u>
April (23 rd)	Director's blog	<u>If we can save banks to the tune of trillions of dollars, how much are human lives and livelihoods worth?</u>
April (17 th)	News	<u>It's not the end, it's just the beginning: With COVID-19, now is the time to boost aid</u>
April (17 th)	Policy brief	<u>It's not the end, it's just the beginning: now is the time to boost aid with COVID-19</u>
April (17 th)	News	<u>CONCORD's analysis of Commission's proposed global pandemic response</u>
April (17 th)	Policy brief	<u>Analysis of the Communication on the Global EU response to COVID-19</u>
April (7 th)	News	<u>Support resources during the COVID-19 outbreak</u>
April (6 th)	Policy brief	<u>Recommendations for EU response to the COVID-19 pandemic around the globe</u>
April (6 th)	Letter	<u>Letter to Commissioner for International Partnerships ahead of Development FAC</u>
March (25 th)	News	<u>CONCORD analysis of EU's Gender Equality Strategy 2020-2025</u>
March (25 th)	Reaction	<u>Analysis of the European Commission's Gender Equality Strategy</u>
March (24 th)	Director's blog	<u>Is COVID-19 the wake-up call we need to invest in our social systems again?</u>
March (24 th)	News	<u>How COVID-19 is influencing EU institutions' international partnership work</u>
March (10 th)	News	<u>Joint statement by civil society groups on the EU's new Comprehensive Strategy for Africa</u>
March (10 th)	Guide	<u>Towards a new EU-Africa Strategy: Our 10 points for building a real partnership</u>
March (1 st)	Policy brief	<u>COVID-19 key advocacy messages</u>
February (18 th)	Director's blog	<u>Every Word Matters</u>
January (16 th)	Director's blog	<u>Ring out the old, ring in the new</u>
-	Campaign	<u>Postcards from the future</u>

THE BOARD



President:
Rilli LAPPALAINEN
Fingo (Finnish National Platform) – elected in November 2020



Vice-President:
Céline MIAS
CARE International



Treasurer:
Stefan CIBIAN
FOND (Romanian National Platform) co-opted in September 2018 and elected in June 2019



Secretary:
Javier GARCÍA DE LA OLIVA
ActionAid – Board member since June 2019 and secretary from December 2020



Paola BERBEGLIA
CONCORD Italia (Italian National Platform)



Floris FABER
ACT Alliance EU



Marta IGLESIAS LÓPEZ
Coordinadora (Spanish National Platform) – elected in November 2020



Branka JURAN
CROSOL (Croatian National Platform) – co-opted in November 2019, elected in November 2020



Bijay KUMAR
GNDR – elected in November 2020



Ida RAGNARSSON
CONCORD Sweden (Swedish National Platform) – elected in November 2020

BOARD MEMBERS WHO STEPPED DOWN

Claire GODFREY, Bond (British National Platform) – mandate ended in November 2020

Delphine MORALIS, Terre des Hommes & former Secretary – stepped down in September 2020

Bruno RIVALAN, Coordination SUD (French National Platform) – stepped down in February 2020

Johannes TRIMMEL, Globale Verantwortung (Austrian National Platform) – President – mandate ended in November 2020

THE SECRETARIAT

LEADERSHIP



Tanya Cox
Director

FINANCE & RESOURCES



Kate Carpenter
Head of Resources



Marion Coat
Knowledge Management
& Events Coordinator



Valérie Moens
Finance Coordinator



Adrien Serafin
Accountant & HR Officer

POLICY & ADVOCACY



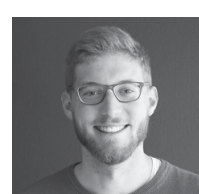
Kasia Hanula-Bobbitt
Head of Policy & Advocacy



Celia Cranfield
Policy & Advocacy Coordinator
– *from September 2020*



Lonne Poissonnier
Policy & Advocacy Coordinator



Riccardo Roba
Policy & Advocacy
Officer



Francesca Romana Minniti
Policy & Advocacy
Coordinator



Alexandra Rosén
Policy & Advocacy
Coordinator

MEMBERSHIP & COMMUNICATION



Soledad Briones
Head of Membership &
Communication



Katarzyna Krok
Communication Officer
– from September 2020



Bára Plecháčková
Governance & Internal
Communication Officer
– from August 2020



Cecilia Rolland
Governance Coordinator

TRAINEES

Rachael Akalusi – Communication Intern – until March 2020

Myriam Ciza Gambini – Policy & Advocacy Assistant – from March 2020

Natalia Dubois – Policy & Advocacy Intern – until January 2020

Katarzyna Krok – Communication Assistant – from May 2020 until September 2020

Anne Malavaud – Policy & Advocacy Assistant – from March 2020

Roza Modzelewska – Policy & Advocacy Assistant – until January 2020

FORMER COLLEAGUES

Iva Petkovic, Communication Coordinator – from February 2020 to July 2020

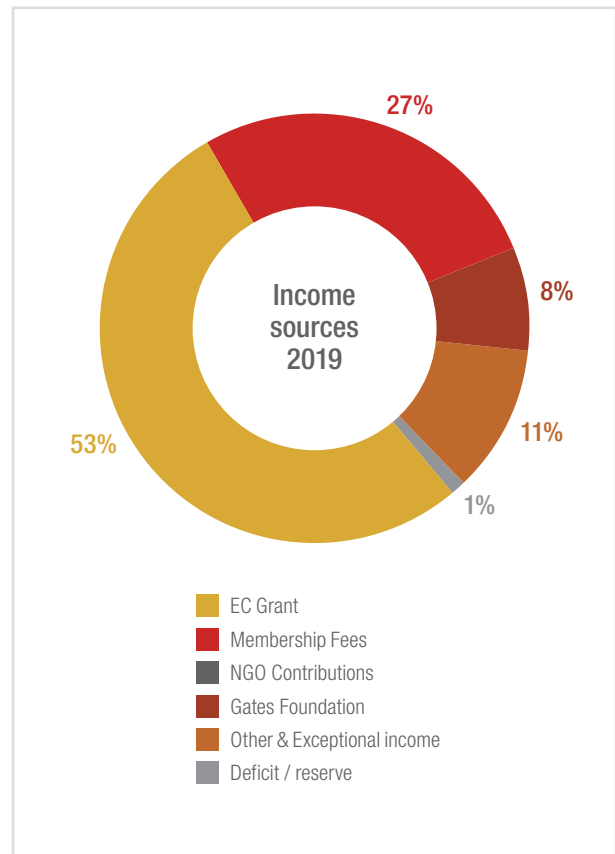
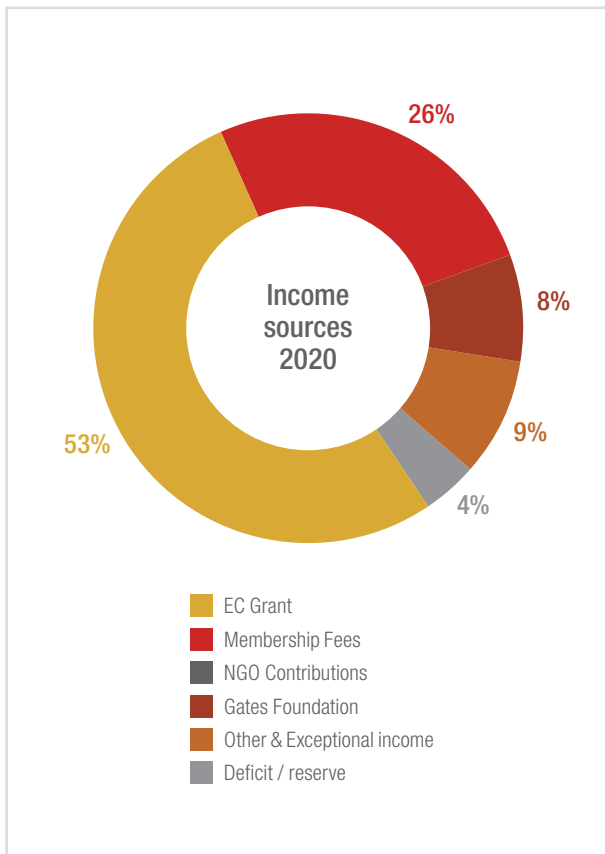
Zuzana Sládková, Policy & Advocacy Coordinator – until August 2020

Rebecca Steel-Jasinska, Membership Inclusion Coordinator – until July 2020

FINANCE & ANNUAL ACCOUNTS

ACCOUNTING PRINCIPLES

- CONCORD's financial records are expressed in euros and are maintained on a historical cost basis in compliance with international accounting standards and legislation applicable to non-profit associations in Belgium.
- CONCORD's core operational budget covers the running costs of the Secretariat and the activity costs of the member-led working bodies (working structures, Committees, Board, General Assembly). Activities include reports, meetings, advocacy tools, studies, training activities, and internal and external communication.
- Subject to CONCORD's travel reimbursement rules, the budget enables at least one representative per member to participate in meetings, reimbursing travel and accommodation on request if the member organisation cannot cover these costs.
- CONCORD's core budget is funded by members and co-financed by an operational grant from the European Commission. In 2020, CONCORD continued to receive funding from the Bill and Melinda Gates Foundation to finalise its More and Better Aid Project and was also part of the EC-funded Presidency Project in partnership with three of its National Platforms whose Member States, this year and next, are each in turn holding the 6-month European Presidencies. The purpose of this project is to promote European values throughout the EU. As well as covering many presidency-related activities, distinct from the activities covered by CONCORD's operational grant, this funding stream also contributes to the costs of 3 Secretariat staff (1 full-time and 2 covered part-time).



	2020	2019	2018	2017	2016	2015	2014
Intangible assets	€ 9,601	€ 12,802	€ 2,733	€ 9,956	€ 17,178	€ 14,371	€ 6,876
Tangible assets	€ 16,547	€ 22,392	€ 5,708	€ 1,918	€ 3,279	€ 7,357	€ 6,853
Financial assets	€ 10,838	€ 10,838	€ 10,838	€ 10,838	€ 10,798	€ 10,778	€ 10,658
Long term assets	€ 36,986	€ 46,032	€ 19,279	€ 22,712	€ 31,256	€ 32,506	€ 24,387
Debtors	€ 183,912	€ 207,835	€ 181,089	€ 188,811	€ 192,283	€ 409,365	€ 316,899
Cash	€ 736,330	€ 449,848	€ 579,659	€ 640,871	€ 846,680	€ 315,313	€ 1,354,254
Accrued income/deferred expenses	€ 33,021	€ 14,098	€ 14,301	€ 10,555	€ 9,997	€ 10,089	€ 7,637
Short term assets	€ 953,264	€ 671,780	€ 775,049	€ 840,237	€ 1,048,960	€ 734,766	€ 1,678,790
Total assets	€ 990,249	€ 717,812	€ 794,328	€ 862,949	€ 1,080,216	€ 767,272	€ 1,703,177
Short term creditors	€ 270,515	€ 220,011	€ 204,103	€ 182,308	€ 175,299	€ 239,245	€ 293,625
Accrued expenses / deferred revenues	€ 155,968	€ 3	€ 141,815	€ 230,189	€ 453,288	€ 17,000	€ 941,484
Short term liabilities	€ 426,483	€ 220,014	€ 345,918	€ 412,497	€ 628,587	€ 256,245	€ 1,235,109
Provision for liabilities and charges	€ 22,416	€ 30,216	€ 2,217	€ 6,146	€ 11,480	€ 19,328	€ 7,779
Fonds Social (Reserves)	€ 467,582	€ 446,192	€ 444,306	€ 440,150	€ 491,699	€ 462,138	€ 379,481
Fonds Affecté (Special Reserve for Directors' transition)							
Surplus/Deficit	€ 73,767	€ 21,390	€ 1,886	€ 4,157	€ (51,549)	€ 29,561	€ 80,808
Me Total Fonds social mbers' Equity	€ 541,350	€ 467,582	€ 446,192	€ 444,307	€ 440,150	€ 491,699	€ 460,289
Total Fonds social	€ 990,249	€ 717,812	€ 794,328	€ 862,950	€ 1,080,216	€ 767,272	€ 1,703,177

	2020	2019	2018	2017	2016	2015	2014
Fonds Social	€ 541,350	€ 467,582	€ 446,192	€ 444,307	€ 440,150	€ 491,699	€ 460,289
Fonds social /expenditure	34.58%	28.05%	28.13%	28.80%	30.68%	39.75%	36.85%

BALANCE SHEET ON 31 DECEMBER 2020

The balance sheet shows CONCORD's financial situation as of 31st December 2020.

The intangible assets (mainly the Client Relationship Management tool) and the tangible assets (mainly refurbishing our offices) were depreciated in 2020. The long-term financial assets include a guarantee deposit of one month's rent. The deferred expenses are contracts paid in 2020 and that will also partially cover 2021. They include our contract with the DeHavilland monitoring service and with Atlance for our Client Relationship Management tool.

Deferred revenue is income carried over from one year to the next. In 2020, we deferred seventy-six thousand euros from the Bill and Melinda Gates Foundation grant and eighty thousand euros from the Presidency Project.

The total "fonds social" (reserves) - amounting to €541,350 - represents 34.58% of our annual expenditure. The ratio of the fonds social as compared to our expenditure has increased by 6.53% from 2019. It falls within the recommended bracket of 25% to 50% of expenditure.

SUMMARY OF RESULTS

In 2020, CONCORD's total core income amounted to €1,639,082 (2019: €1,688,172) and our expenditure amounted to €1,565,315 (2019: € 1,666,782) resulting in a surplus of €73,767. The surplus in 2019 was €21,390.

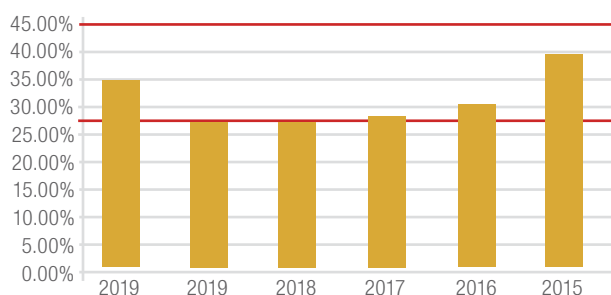
CONCORD's income was 1.68% higher than forecasted whereas there was 2.9% decrease in expenditure.

INCOME

Overall income was €27,082 higher than projected in the Strategic Budget approved during last year's General Assembly.

This was largely due to an increase in income from the Bill & Melinda Gates foundation (€71,882) partly offset by decreased revenues from the Presidency Project (- €24,018 of which €15,434 were handed back to Fingo for new projects defined in a no-cost extension) and by not receiving project-specific contributions from members (- €20,000).

FONDS SOCIAL / EXPENDITURE



EXPENDITURE

In 2020, CONCORD's total expenditure amounted to €1,565,315 which was €46,685 lower than forecasted in the Strategic Budget.

Since the outbreak of COVID-19 in early 2020 and the resulting travel bans and restrictions that have been in force across Europe, all our CONCORD meetings with members were moved online from mid-March. This resulted in a massive underspend in the travel budget which was mainly reinvested in external experts.

This has resulted in variances in the following areas of expenditure:

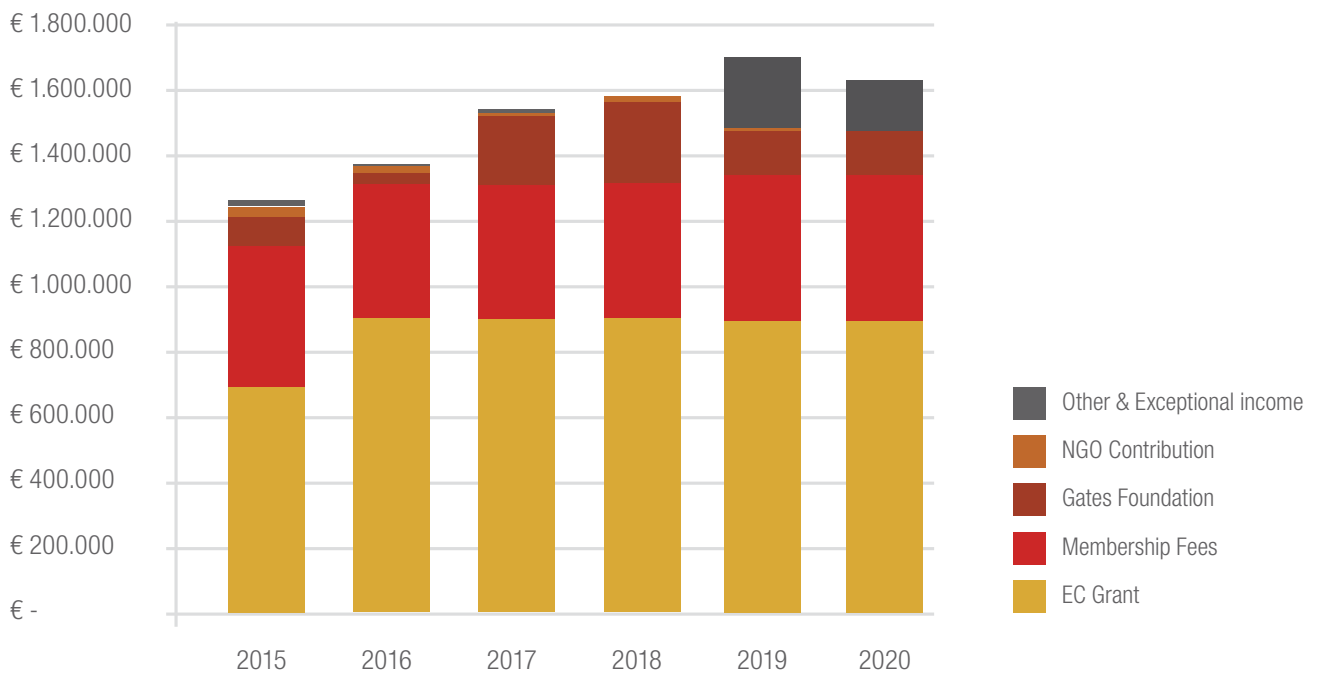
- Expenditure on travel and meetings was lower than expected across most working structures amounting to a total underspend of €110,932. The main travel expense in 2020 is related to the Learning and Exchange Forum which was held in February 2020.
- Investment in communication this year was up by €3,248 primarily due to additional media support for the Aidwatch Report.

- An additional €34,368 was spent on external services. To ensure optimal online participation and meaningful exchange across our membership during our key thematic and workstream meetings, we used €41,836 of our unspent travel budget to hire the services of expert online facilitators.
- Staff costs were €25,910 higher thanks largely to the Bill and Melinda Gates Foundation which allowed us to cover the costs of a new Policy and Advocacy Officer. This cost was partly offset by other staff changes within the Secretariat.
- Overheads costs were €12,931 lower due to the constant efforts of the procurement team towards cost reduction and to the fact that staff have been teleworking for 9 months.
- Rent was €5,061 higher than forecasted due to indexation.
- Other expenses are EC non-eligible costs which are €8,592 above budget. These costs cover €4,068 for the EC-led audit of EYD project that was closed in our accounts in 2015. We also had to pay €2,333 owing to negative interest rates on our current accounts and covered €1,246 in depreciation.

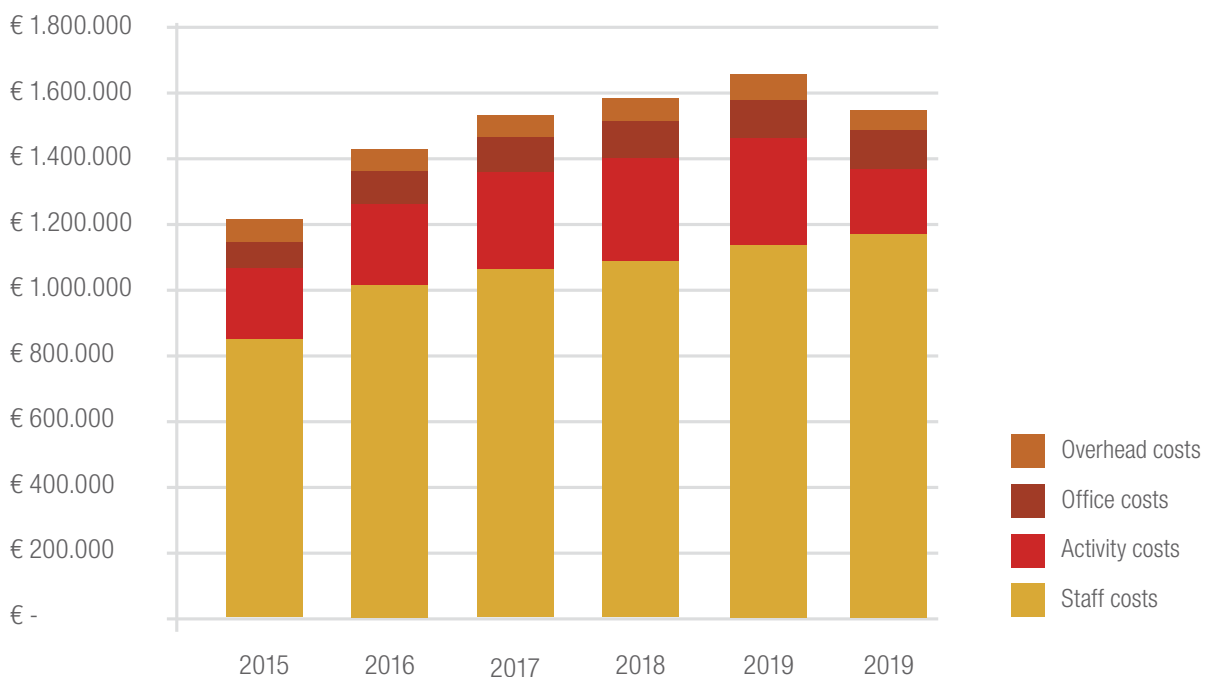
	2020 Budget	2020 Actuals	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals	Variance 2019/2020
Income								
Membership Fees	€ 455,000	€ 454,218	€ 450,518	€ 422,438	€ 415,988	€ 420,488	€ 429,720	€ 3,700
NGO Contributions	€ 20,000	€ -	€ 2,500	€ 17,100	€ 6,954	€ 19,949	€ 31,917	€ (2,500)
Other contributions								€ -
	€ 475,000	€ 454,218	€ 453,018	€ 439,538	€ 422,942	€ 440,437	€ 461,637	€ 1,200
EC Grant	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 700,000	€ -
Public Subsidy	€ -							€ -
	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 700,000	€ -
Gates Foundation	€ 62,000	€ 133,882	€ 141,378	€ 248,661	€ 221,099	€ 39,370	€ 92,655	€ (7,496)
Other Projects (Presidency Project since 2019)	€ 175,000	€ 150,982	€ 193,776			€ 3,213	€ 12,136	€ (42,794)
Exceptional Income	€ -				€ 2,840	€ -	€ 99	€ -
	€ 237,000	€ 284,864	€ 335,154	€ 248,661	€ 223,939	€ 42,583	€ 104,890	€ (50,290)
Total Income	€ 1,612,000	€ 1,639,082	€ 1,688,172	€ 1,588,199	€ 1,546,881	€ 1,383,020	€ 1,266,527	€ (49,090)

	2020 Budget	2020 Actuals	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals	2015 Actuals	Variance 2019/2020
Expenditure								
Travel and meeting costs	€ 135,000	€ 24,068	€ 117,218	€ 110,811	€ 120,367	€ 102,968	€ 68,036	€ (93,150)
Communication & logistics	€ 45,000	€ 48,248	€ 69,398	€ 39,403	€ 51,276	€ 51,914	€ 60,478	€ (21,150)
External services	€ 95,000	€ 129,368	€ 135,996	€ 159,590	€ 120,003	€ 88,602	€ 78,174	€ (6,628)
	€ 275,000	€ 201,684	€ 322,611	€ 309,804	€ 291,646	€ 243,484	€ 206,688	€ (120,927)
Staff	€ 1,150,000	€ 1,175,910	€ 1,141,743	€ 1,094,162	€ 1,069,964	€ 1,018,430	€ 859,985	€ 34,167
Overheads	€ 70,000	€ 57,069	€ 81,263	€ 63,944	€ 60,964	€ 68,913	€ 66,829	€ (24,194)
Offices	€ 117,000	€ 122,061	€ 116,695	€ 106,748	€ 109,880	€ 102,647	€ 83,438	€ 5,366
Other external services	€ -	€ -	€ -	€ -	€ -	€ -	€ 20,000	€ -
Others	€ -	€ 8,592	€ 4,470	€ 11,655	€ 10,270	€ 1,096	€ 25	€ 4,122
	€ 1,337,000	€ 1,363,631	€ 1,344,171	€ 1,276,510	€ 1,251,078	€ 1,191,086	€ 1,030,278	€ 19,460
Total Expenditure	€ 1,612,000	€ 1,565,315	€ 1,666,782	€ 1,586,313	€ 1,542,724	€ 1,434,570	€ 1,236,966	€ (101,467)
Surplus/Deficit	€ -	€ 73,767	€ 21,390	€ 1,886	€ 4,157	€ (51,550)	€ 29,561	€ 52,377

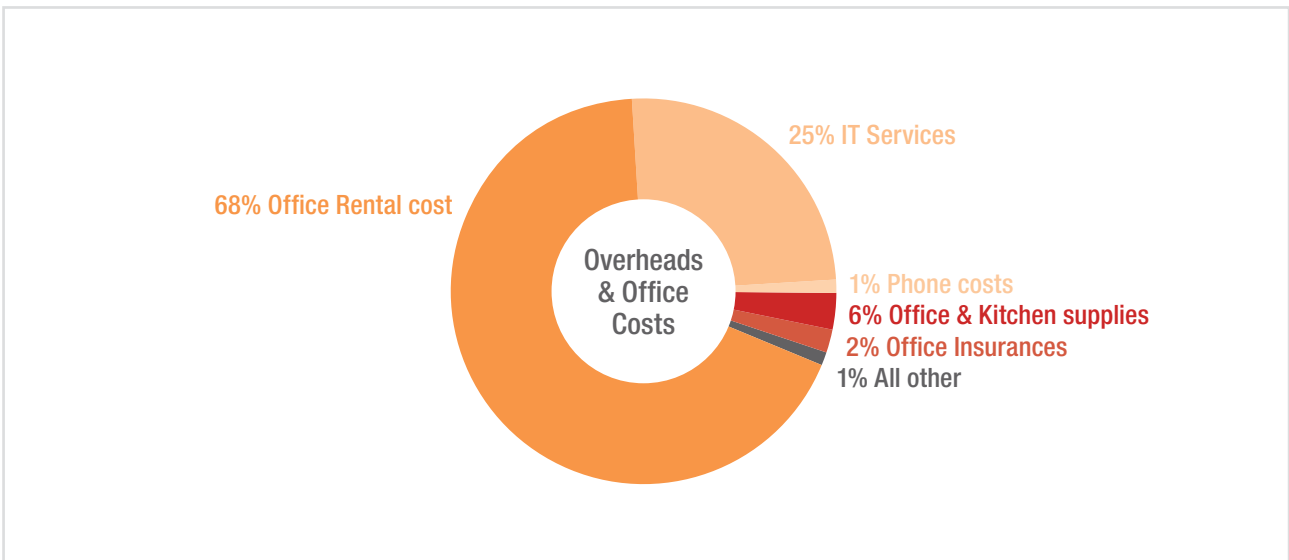
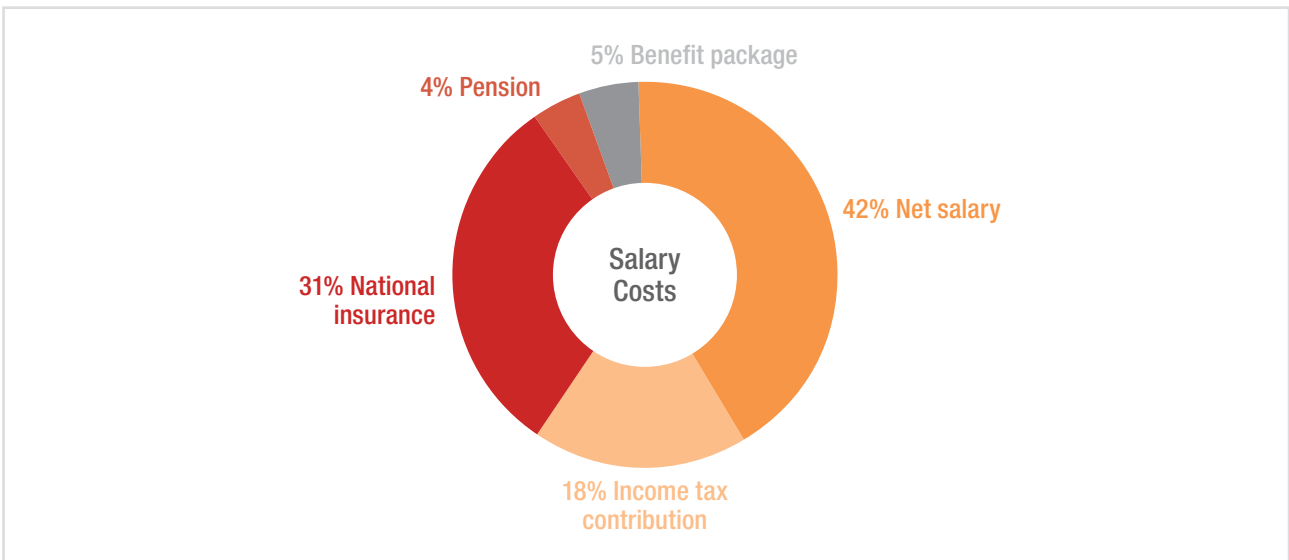
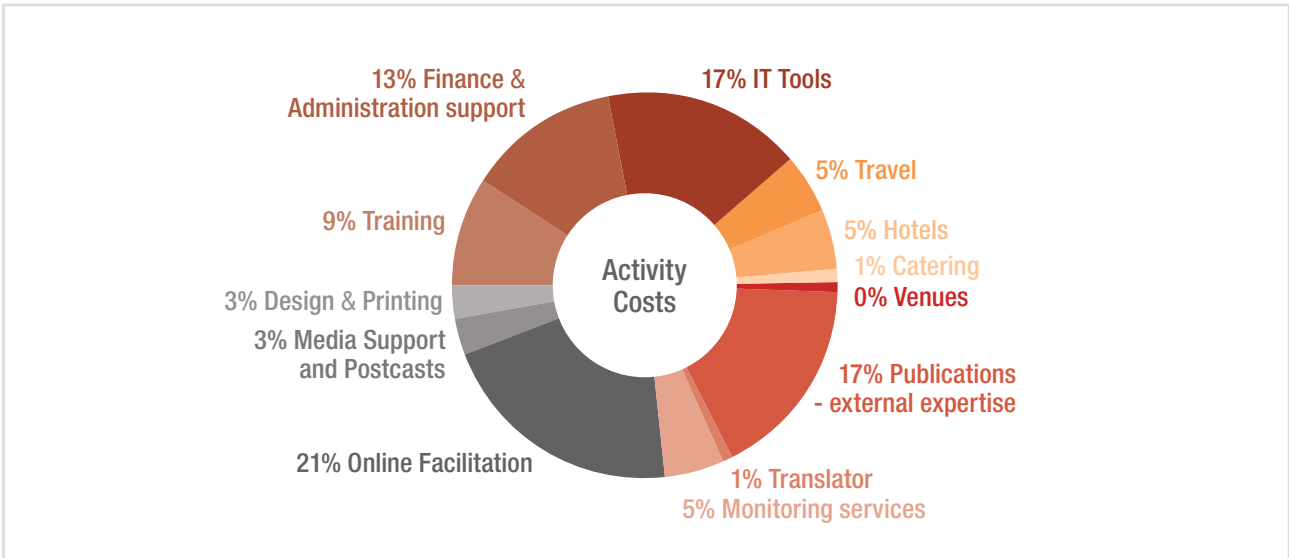
INCOME SOURCES FROM 2015 TO 2020



BREAKDOWN OF EXPENSES FROM 2015 TO 2020



DETAILS OF 2020 EXPENDITURE ON ACTIVITIES, STAFFING AND OVERHEADS



PARTICIPATION INSIGHTS 2020

After the 2019 Mid-Term Review of CONCORD's multi-annual strategy, new structures were created. This is the first time that the participation in these new structures was monitored. During 2020, we also adapted to the COVID-19 crisis by quickly shifting all of our meetings and events online.

The total number of people involved in all the groups in 2020 is 722 (similar to the 721 people involved in 2019).

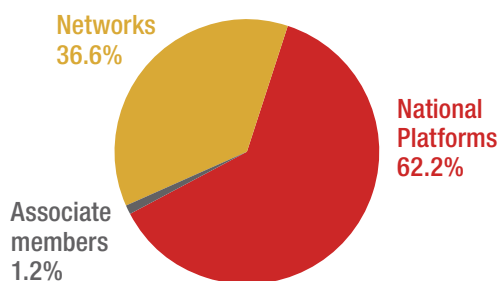
TYPE	NAME	MEMBERSHIP
WORK-STREAMS	Financing and Funding for Sustainable Development	233
	Inequalities and Sustainable Economy	55
	Policy Coherence for Sustainable Development	53
CROSS-CUTTING ISSUE GROUPS	Gender Equality	46
	Global Citizenship Education	48
	Regional Alliances	36
OTHER STRUCTURES	Financial Advisory Committee	3
	Learning, Inclusion, Network and Convening Committee	6
	Policy Forum	56
	Trends Observatory	9
	Communication Community	68
GOVERNANCE	General Assembly (Delegates)	99
	Board	10

MEETINGS AND EVENTS

Physical meetings and events

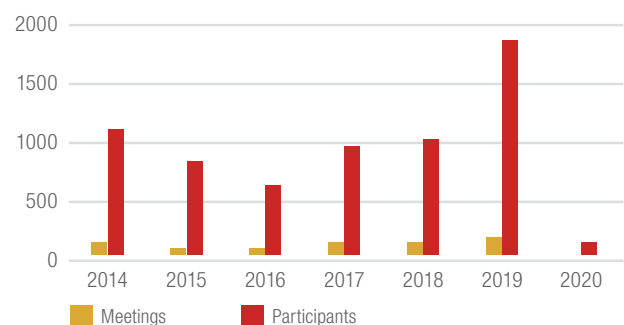
CONCORD organised 4 **physical meetings** in 2020, with a total of 82 participants. National Platforms represented 62% of the participants, Networks 37% and Associate Members 1%.

Physical meetings 2020 – Participants by type



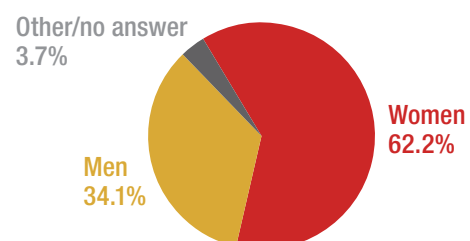
When comparing the data with that of 2017, 2018 and 2019, the number of meetings fell sharply as did the total participation. The reason for this was that most of our physical meetings had to be moved online due to the COVID-19 pandemic.

Physical meetings and events



On gender balance, women are more highly represented than men in CONCORD meetings, as has always been the case.

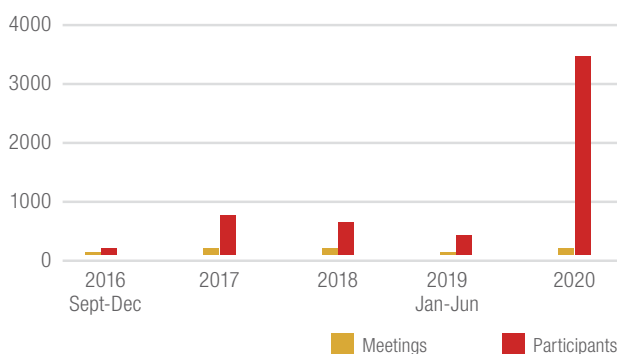
Physical meeting 2020 – Participants by gender



Online meetings and events

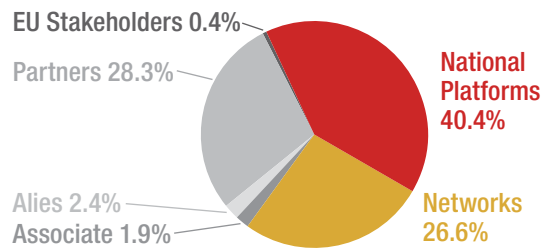
Due to changes in service providers for online events in 2016 and 2019, the data we have collected in previous years are incomplete as we lost information on participation each time we changed to a new system. Nevertheless, despite the incomplete data, we could observe that the number of online events and meetings was rising each year, with more participants each time. The year 2020 accelerated this trend as we had to move all of our meetings and events online due to the global pandemic. However, it was interesting to note that the combined number of physical and online events organised in 2020 (191) was higher than the combined number of physical and online events organised in 2019 (168) and the participation increased proportionately even more (from 2316 in 2019 to 3580 in 2020).

Online meetings and events

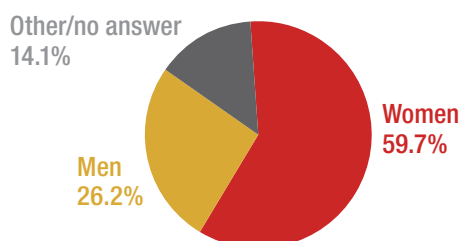


The CONCORD Secretariat staff organised 187 online events and meetings in 2020 with a total of 3498 participants: 40% from National Platforms, 27% Networks, 2% Associated Members, 2% allies, 28% partners and 0.5% EU stakeholders.

Online meetings 2020 – Participants by type



Online meetings 2020 – Participants by gender



While there has been a strong effort to use the opportunities offered by online events to invite more partners (representatives from civil society organisations in partner countries) to our meetings, their large share is mainly due to a series of webinars organised on NDICI programming. These webinars were targeting partners specifically and reached around 800 people in total.

Among the participants in online events and meetings, women were more represented than men.

ANNEXES – MEMBERSHIP CONTRIBUTIONS

DENOMINATION	FEES 2019	PAID 2019	FEES 2020	PAID 2020
ACT ALLIANCE EU	€ 18,000.00	€ 18,000.00	€ 18,000.00	€ 18,000.00
ACTIONAID INTERNATIONAL	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
ADRA	€ 8,800.00	€ 8,800.00	€ 8,800.00	€ 8,800.00
AKÜ (ESTONIA)	€ 1,200.00	€ 1,200.00	€ 1,200.00	€ 1,200.00
ALDA	€ 2,800.00	€ 2,800.00	€ 2,800.00	€ 2,800.00
AMBRELA (SLOVAKIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
BOND (UK)	€ 20,000.00	€ 20,000.00	€ 17,500.00	€ 17,500.00
BPID (BULGARIA)	€ 550.00	€ 550.00	€ 550.00	€ 550.00
CARE INTERNATIONAL	€ 14,000.00	€ 14,000.00	€ 14,000.00	€ 14,000.00
CARITAS EUROPA	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
CBM	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
CERCLE (LUXEMBOURG)	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
CHILD FUND ALLIANCE	€ 4,500.00	€ 4,500.00	€ 4,500.00	€ 4,500.00
CIDSE	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
CONCORD BELGIUM (BELGIUM)	€ 16,500.00	€ 16,500.00	€ 16,500.00	€ 16,500.00
CONCORD ITALIA (ITALY)	€ 9,200.00	€ 9,200.00	€ 9,200.00	€ 9,200.00
CONCORD SWEDEN (SWEDEN)	€ 16,400.00	€ 16,400.00	€ 16,800.00	€ 16,800.00
COORDINADORA (SPAIN)	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
COORDINATION SUD (FRANCE)	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
CROSOL (CROATIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
DOCHAS (IRELAND)	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
EU CORD	€ 6,500.00	€ 6,500.00	€ 6,500.00	€ 6,500.00
EUROPEAN ASSOCIATION FOR EDUCATION OF ADULTS	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
EUROPEAN PARTNERSHIP FOR DEMOCRACY	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
FINGO (FINLAND)	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
FOND (ROMANIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00

FORS (CZECH REPUBLIC)	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
GLOBALE VERANTWORTUNG (AUSTRIA)	€ 8,400.00	€ 8,400.00	€ 8,400.00	€ 8,400.00
GLOBALT FOKUS (DENMARK)	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
GNDR	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
GRUPA ZAGRANICA (POLAND)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
HABITAT FOR HUMANITY INTERNATIONAL	€ 5,000.00	€ 5,000.00	€ 5,000.00	€ 5,000.00
HAND (HUNGARY)	€ 750.00	€ 750.00	€ 750.00	€ 750.00
HELLENIC PLATFORM FOR DEVELOPMENT (GREECE)	€ 550.00	€ 550.00	€ 550.00	
HUMANITY & INCLUSION	€ 5,000.00	€ 5,000.00	€ 5,000.00	€ 5,000.00
IPPF	€ 12,720.00	€ 12,720.00	€ 12,720.00	€ 12,720.00
ISLAMIC RELIEF	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
LAPAS (LATVIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
LIGHT FOR THE WORLD	€ 5,000.00	€ 5,000.00	€ 5,000.00	€ 5,000.00
(LITHUANIA)	€ 500.00	€ 500.00	€ 500.00	
NORWEGIAN REFUGEE COUNCIL	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
OXFAM INTERNATIONAL	€ 14,000.00	€ 14,000.00	€ 14,000.00	€ 14,000.00
PARTOS (NETHERLANDS)	€ 17,000.00	€ 17,000.00	€ 17,000.00	€ 17,000.00
PLAN EUROPE	€ 12,720.00	€ 12,720.00	€ 12,720.00	€ 12,720.00
PLATAFORMA ONGD (PORTUGAL)	€ 4,000.00	€ 4,000.00	€ 4,000.00	€ 4,000.00
SAVE THE CHILDREN EU	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
SIGHTSAVERS	€ 4,500.00	€ 4,500.00	€ 4,500.00	€ 4,500.00
SKOP (MALTA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
SLOGA (SLOVENIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
SOLIDAR	€ 5,000.00	€ 5,000.00	€ 5,000.00	€ 5,000.00
SOS CHILDREN'S VILLAGE	€ 14,000.00	€ 14,000.00	€ 14,000.00	€ 14,000.00
TERRE DES HOMMES INTERNATIONAL	€ 11,000.00	€ 11,000.00	€ 11,000.00	€ 11,000.00
VENRO (GERMANY)	€ 22,000.00	€ 22,000.00	€ 22,000.00	€ 22,000.00
WOMEN ENGAGE FOR A COMMON FUTURE	€ 1,500.00	€ 1,500.00	€ 1,500.00	€ 1,500.00
WORLDVISION INTERNATIONAL	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
WWF	€ 9,198.00	€ 9,198.00	€ 9,198.00	€ 9,198.00
TOTAL	€ 449,288.00	€ 449,288.00	€ 447,188.00	€ 446,138.00

OUR MEMBERS

<p>NATIONAL PLATFORMS</p>	 <p>Global Responsibility Assistant Platform for Development and Humanitarian Aid</p>	 <p>BELGISCH PLATFORM PLATE-FORME BELGE CONCORD CNCO-11.11.11 ACODEY 11.11.11 ngo-4686666</p>	 <p>BPID Bulgarian Platform for International Development</p>	 <p>Platforma za međunarodnu građansku solidarnost Hrvatske Croatian Platform for International — Citizen Solidarity CROSOL</p>	 <p>CYINDEP Cyprus Island wide NGO Development Platform</p>	 <p>FORS</p>	
 <p>GLOBAL FOCUS Danish CSOs for Development Cooperation</p>	 <p>AKÜ</p>	 <p>fingo</p>	 <p>COORDINATION SUD</p>	 <p>VENRO ASSOCIATION OF GERMAN DEVELOPMENT AND HUMANITARIAN AID NGOs</p>	 <p>Hellenic Platform for Development</p>	 <p>HAND</p>	
 <p>Dochas The Irish Association of Non-Governmental Development Organisations</p>	 <p>Network of the ONG in Europa per lo sviluppo e Promozione CONCORD ITALIA</p>	 <p>LAPAS WWW.LAPAS.LV</p>	 <p>Lithuanian National Non-Governmental Development Cooperation Organisations Platform LITDEA</p>	 <p>Cercle de coopération des ONGD DU LUXEMBOURG</p>	 <p>SKOP Solidarjeta u Koperazzjoni</p>	 <p>PARTOS</p>	
 <p>ZAGRANICA</p>	 <p>ONGD PLATAFORMA PORTUGUESA</p>	 <p>FOND Federatio Organizacjo ne Regeneracjonejama, Organizacjo di Partio</p>	 <p>Ambrella Platform for Development Organisations</p>	 <p>SLOGA SLOVENIAN GLOBAL ACTION</p>	 <p>COORDINADORA de ONGD de COOPERACION AL DESARROLLO ESPAÑA</p>	 <p>CONCORD SWEDEN</p>	
 <p>bond</p>	<p>NETWORKS</p>	 <p>actalliance eu formerly ANCOVY</p>	 <p>actionaid</p>	 <p>ADRA</p>	 <p>care</p>	 <p>caritas europa</p>	
 <p>cbm together we can do more</p>	 <p>ChildFund Alliance</p>	 <p>CIDSE together for global justice</p>	 <p>eucord European Union Organisations for Humanitarian Development</p>	 <p>GNDR Global Network of Civil Society Organisations for Disaster Reduction</p>	 <p>Habitat for Humanity</p>	 <p>humanity & inclusion</p>	
 <p>IPPF International Planned Parenthood Federation European Network</p>	 <p>LIGHT FOR THE WORLD</p>	 <p>OXFAM International</p>	 <p>PLAN INTERNATIONAL</p>	 <p>Save the Children</p>	 <p>Sightsavers</p>	 <p>solidar</p>	
 <p>SOS CHILDREN'S VILLAGES INTERNATIONAL</p>	 <p>Terre des Hommes International Federation</p>	 <p>wecf</p>	 <p>Wetlands INTERNATIONAL</p>	 <p>World Vision</p>	 <p>WWF</p>	<p>ASSOCIATE MEMBERS</p>	
 <p>alda European Association for Local Democracy</p>	 <p>ea ea EUROPEAN ASSOCIATION FOR THE EDUCATION OF ADULTS</p>	 <p>EUROPEAN PARTNERSHIP FOR DEMOCRACY</p>	 <p>NRC NORWEGIAN REFUGEE COUNCIL</p>	 <p>With the support of the European Union</p>			

