

# ANNUAL REPORT 2021

CONTRIBUTING  
TO INNOVATIVE  
AND MEANINGFUL  
PARTNERSHIPS

**CONCORD**



# ABOUT CONCORD

**CONCORD** is the European Confederation of Relief and Development NGOs. Our member organisations represent more than 2,600 NGOs and are supported by millions of people across Europe. We are the main interlocutor with the EU institutions on development policy and international cooperation. As a member-led Confederation, our strategic direction is determined by our member organisations.

## VISION

We envision a world in which people live free from poverty and exploitation. We seek to achieve this by setting a transformative agenda based on social justice, gender equality and respect for diversity and environmental sustainability.

## MISSION

We work together to ensure that European Union (EU) policies promote sustainable economic, social and human development, addressing the root causes of poverty, and that these policies respect human rights, gender equality, justice and democracy.

## WHAT DO WE DO TO ACHIEVE TRANSFORMATIVE CHANGE?



**ENGAGE**



**INNOVATE**



**CHALLENGE**



**EVOLVE**

## WHO WE ARE

**28**

**National Platforms**

**25**

**Networks**

**06**

**Associate Members**

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# FOREWORD FROM THE PRESIDENT

Whereas 2020 challenged us to learn by doing, to adapt to new circumstances, and to get out of our comfort zone, 2021 made it clear that CONCORD has an important role to play in achieving equal, just and inclusive societies in a sustainable world.

In our efforts to promote equality, together with African and European partners, CONCORD has called on leaders to address systemic failures and power imbalances. We have put forward practical solutions – such as in the realm of building a sustainable economy – and highlighted when leaders don't walk the talk, as in the case of the vaccine hegemony displayed by Europe during the COVID-19 crisis all year.



We have reflected on how, by harnessing the power of people to make change, we can advance more swiftly towards our goals of transforming systems and structures. A key moment for such reflections was our 2021 General Assembly, when our guests Jeremy Heimans and Ben Phillips challenged us to think outside the box to overcome inequalities.

We also scaled up our efforts to reach out to and connect with a broader range of actors in partner countries. We have been keen to learn from them and to bring them into our discussions, both internally but also with the European Union. We invested significant energy in trying to shape the EU-Africa partnership together with our civil society partners in Africa, and in contributing to the adoption of the post-Cotonou Agreement. CONCORD also supported the European Commission in gathering feedback and ideas for the implementation of the EU Gender Action Plan III and in ensuring the significant involvement of CSOs during a major webinar.

As part of our intention to adapt to the evolving context, CONCORD launched its Digital Community in 2021, thanks to new funding from the Robert Bosch Foundation. With a focus on the potential impact of digitalisation on inequalities, the group explored the EU's digital for development policies and identified priorities related to digital rights, the digital divide, and civic space.

We continued to hold the EU accountable for its use of public funds through our flagship AidWatch report, funded by the Gates Foundation. This report showed how the EU and its Member States could improve their support to partner countries by ensuring enough aid, employing it correctly, increasing its effectiveness and reorienting it to better contribute to equality.

2021 was also a year for planning the future. Our 2023-2026 strategy process started in March and continued throughout the year with insightful discussions and contributions from external guests such as Lebohang Pheko, who challenged us to reimagine neo-colonial relations between the Global North and South.

We owe a special thank you to our Critical Friends, Wangeci Gitata, Andrea Ordoñez and Paul Okumu, who guided us through part of our journey to revise our strategy and reminded us that when the going gets tough in Europe, we need to stay the course as the context elsewhere can be even tougher.

Finally, and most importantly, I want to thank all members for their invaluable contributions throughout the year. CONCORD's work would not be possible without your engagement and expertise.

*Rilli Lappalainen*  
CONCORD President

# HOW DO WE WORK?

Following the mid-term review of our seven-year strategy, CONCORD identified a number of priority workstreams for 2020 and beyond, to ensure we stay relevant and constantly improve our impact, both in our policy and advocacy work and in our support to members. We also adopted four ‘fit for purpose’ practices:



## ENGAGE

We stepped up our efforts to engage with members and other stakeholders beyond CONCORD, to bring people together, understand trends and learn from each other. We particularly sought to go beyond our own circles, reaching out to potential allies and partners around the world in order to understand other people’s realities, hear their views and better reflect them in our policy and advocacy work.



## INNOVATE

We innovated in how we work and the tools we use, we sought to make our messages more thought-provoking and convincing and to ensure they reach a wider audience. We promoted innovative ideas and solutions to policy-makers and offered our members opportunities for capacity building. We began to experiment with new techniques and developed our social media presence.



## CHALLENGE

We continued to challenge the political and economic systems which are failing most people, causing soaring inequalities, environmental degradation and climate change. We advocated shifting power back to ordinary people at local level, putting people and planet first. We sought to challenge the EU, by calling for more effective systemic change, and we also challenged ourselves, as representatives of civil society. To do so, we adapted our methods and used new channels of communication; we considered how we could create spaces for civil society organisations in partner countries and help them be heard in EU debates.

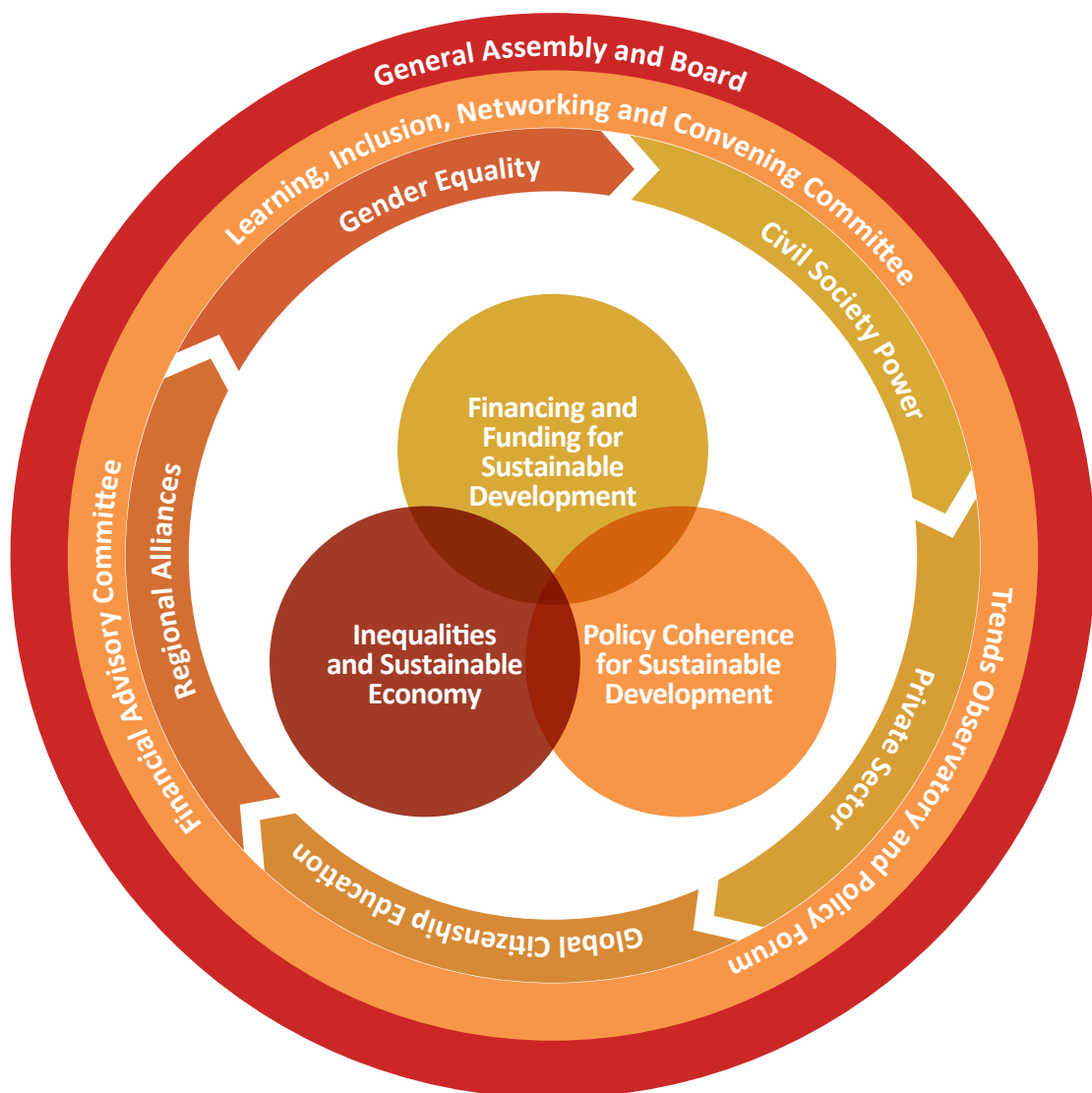


## EVOLVE

CONCORD began to evolve into a more flexible, agile organisation, embracing regular, incremental change. As a long-established organisation working on sustainable development, CONCORD has been consistently successful in bringing civil society together on the issues of international cooperation about which we care deeply. Yet when we looked at all the new opportunities available for social activism, we realised we could learn a lot. We are also aware that we need to be able to respond to issues that arise during the year and to be able to respond more fluidly to our members’ needs.

## OUR WORKING STRUCTURES

In our shift from hubs to workstreams, our work was divided into three core priorities (Financing and Funding for Sustainable Development, Inequalities and Building a Sustainable Economy and Policy Coherence for Sustainable Development) and five cross-cutting priorities (Civil Society Power, Gender Equality, Global Citizenship Education, Private Sector and Regional Alliances). The aim is to reflect the fact these five issues are always present in the core priorities but are also mutually supportive. Throughout the year this has helped us to mainstream key messages on the cross-cutting issues and create synergies between workstreams to better address our key objective: tackling inequalities and poverty. Our workstreams are strategically guided by our Board and General Assembly, as well as the Financial Advisory Committee, the Learning, Inclusion, Networking and Convening Committee and the Trends Observatory.



# A YEAR IN CONCORD

## TALKING DEVELOPMENT

CONCORD  
Small Text: CONCORD is an acronym for CONCORD

### JANUARY



#### **Rebuilding our Economy: Talking Development Episode 9**

CONCORD was joined by guest speaker, Fatima Ihihi, to discuss the potential of sustainable and inclusive business models to achieve well-being for all, while respecting the limits of our planet. Fatima is the founder of Toudarte, a Moroccan argan oil cooperative, which promotes gender equality and financial independence in her community.

### MARCH



#### **2021 Learning and Exchange Forum**

Our **Learning and Exchange Forum (LEF) 2021** focused on building innovative partnerships. We were joined for two days of discussions by civil society partners from Africa, Latin America and Asia. Each guest shared their experiences in building and maintaining innovative partnerships, from taking a feminist approach to partnerships to rethinking how narratives, images and stories are shared.

#### **Scoreboard for the EU's actions to tackle inequalities**

Using our analysis of recent EU actions, CONCORD developed a scoreboard to assess whether or not a multidimensional and intersectional approach to tackling inequalities is being taken at an institutional level. The in-depth analysis provides valuable insights into ensuring that including equality in all its policies remains a top priority for the EU.

#### **EP DEVE Committee invites CONCORD to discuss current challenges in international cooperation**

During the discussion, CONCORD raised key priorities such as EU-Africa relations, achieving gender equality, climate change and policy coherence for sustainable development and offered suggestions for action to be taken by the European Parliament.



### FEBRUARY



#### **CONCORD-DG INTPA Webinar on the Gender Action Plan III**

198 people from around the world joined the webinar CONCORD co-hosted with DG INTPA and DG NEAR on 'The Gender Action Plan III - Learning the lessons and kicking off implementation in dialogue with Civil Society'. Participants came from across the EU institutions and EU Delegations as well as international and civil society organisations.

#### **CONCORD addresses Socialists & Democrats in European Parliament**

CONCORD was invited to share our thoughts about the challenges and opportunities that 2021 brings and discussed trends to look out for.

### APRIL



#### **Analysis of the EU Trade Strategy**

The launch of the EU's Trade Strategy was an opportunity for the EU to use its leadership in the multilateral trade system to encourage implementation worldwide of the 2030 Agenda and the Paris Agreement. CONCORD identified 12 key improvements to the EU Trade Strategy to move towards an economy that ensures well-being for people and the planet.

#### **Robert Bosch Foundation funding**

CONCORD obtained funding from the Robert Bosch Foundation to support our work on inequalities and to study the impact on inequalities in partner countries of the EU's role in the digital transformation.

## MAY



### **CONCORD's panel at the European Commission's Social Economy Summit**

CONCORD hosted a panel with social economy organisations at the EC Social Economy Summit. The aim of this panel was to raise awareness about the important social and environmental roles that social enterprises play.

### **AidWatch papers**

CONCORD released two AidWatch papers. **The first** is on migration and EU Official Development Assistance. It aims to set high standards for the implementation of Global Europe migration spending. **The second** paper, on EU blending in Least Developed Countries, calls for a safeguard of public services and sustainable businesses in Least Developed Countries. Both launches were attended by EU institutions and civil society representatives.

## JUNE



### **Co-creating our future: 2021 General Assembly**

The 18th General Assembly of CONCORD took place on 17-18 June. Our delegates met virtually to take part in our strategy process to co-create our future. Our discussions were fruitful with insights from two inspiring keynote speakers: Jeremy Heimans on maximising Civil Society power and Ben Phillips on taking action against inequalities. Over the two days, we worked together on renewing our vision and purpose: equal, just and inclusive societies in a sustainable world.

### **ECDPM panel on 'Partnership of Equals between Europe and Africa: Slogan or Reality?'**

CONCORD joined other experts on EU-Africa relations to discuss the EU's new approach and the potential for truly equal geopolitical partnerships between Europe and Africa.

## AUGUST



### **Survey on the impact of restrictive measures on civic space in EU partner countries**

Civil society organisations are facing increasing challenges in implementing EU development funding due to the EU's restrictive measures (RM). Our survey, assessing understanding, compliance, and concerns about EU RM among the beneficiaries of EU development funding, provided a closer look at these challenges. The findings confirmed that the EU RM regime poses many challenges to the implementation of EU development programmes. The survey also concluded that RM contribute to shrinking civic space in EU partner countries. The survey will be a key advocacy tool vis-à-vis the European Commission and other EU entities to call for a more favourable interpretation of the EU RM requirement for CSOs.

## INSIDER'S GUIDE TO THE POST-COTONOU AGREEMENT



#TransformativePartnerships



## JULY



### **Insider's Guide to the Post-Cotonou Agreement**

The CONCORD "Insider's Guide to the Post-Cotonou Agreement" sets out why and how civil society organisations in the EU and in African, Caribbean and Pacific (ACP) countries can engage with the negotiated text of the Post-Cotonou Agreement. With key entry points for advocacy, the guide encourages civil society organisations to engage with the Agreement to ensure promising frameworks are translated into concrete mechanisms for truly transformative partnerships. The guide was translated into Spanish, French and Portuguese later in the year.

### **#Vaccines4All campaign**

Our joint #Vaccines4All campaign urged EU and UK leaders to ensure that everyone everywhere has equal access to the vaccine without discrimination. Together, as civil society organisations in Africa and Europe, we called on leaders to overcome vaccine hegemony, to support manufacturing efforts in other countries and to support vaccine delivery in-country.

## SEPTEMBER



### **Launch of Digital Community**

CONCORD's digital community met for the first time. With a focus on the role of digitalisation on inequalities, the group explored the EU's digital for development policies. They identified priorities related to digital rights, the digital divide, education and skills, and civic space, as well as possible joint activities including with other CONCORD workstreams.

### **First Open Space for National Platforms**

CONCORD held two open space webinars for National Platforms. Together with our members LAPAS as well as Partos, the webinar dove into 'Reinventing a National Platform' and "Working on innovation as a National Platform".



## OCTOBER



### 2021 AidWatch Launch

The 2021 AidWatch report monitored the quantity and quality of 2020 EU Official Development Aid (ODA). In particular, this year's report took a detailed look at the commitment to effectiveness in the Team Europe approach and included a complete analysis of the most relevant trends in the EU ODA landscape from 2014 to 2020 as well as a Global Europe overview.

The 17th AidWatch report was launched both in Brussels (online) and later in Slovenia under the Slovenian Presidency of the European Council, with a focus on the role of EU Member States in poverty and inequality reduction worldwide.

### CONCORD supports the King Baudouin Foundation

CONCORD was invited to sit on the jury to select the winner of the KBF Africa prize, a prestigious prize for an innovative NGO or social entrepreneur. This took us to Uganda to meet local communities. In Kampala, we also met with our partner, the Uganda National NGO Forum, and staff of the EU Delegation.

### Webinar on sustainable and inclusive supply chains

CONCORD organised a webinar on sustainable and inclusive supply chains. Jody Aked, who conducted field research in various countries on human rights' violations in supply chains, Arjun Malhotra, co-founder of ONEWAY, a Kenyan fair-trade clothing brand and Mariano Glas, manager of Cooperativa Obrera, one of the biggest cooperatives in South America, were invited to give an overview of the major problems currently affecting supply chains and present first-hand examples of business models that are respectful of people and the environment. An interactive exercise was then developed so that people could visualise how an ideal supply chains would operate (garments, chocolate and lithium) taking inspiration from the previous examples.

## NOVEMBER



### Review of EU Member States Policy Coherence Efforts

CONCORD's research showed that Member States still have work to undertake to give effect to policy coherence for sustainable development. Our report was published in January 2022.

### GAP III Stakeholder Dialogue

Over 170 people joined the webinar CONCORD co-organised with the European Commission to gather feedback on how the Gender Action Plan will be implemented at country level and evaluate the degree of civil society organisations (CSO) consultation. Many good practices were shared.

## DECEMBER



### CONCORD's 2021 Policy Forum

CONCORD's Policy Forum brought members together to learn about our activities and plans. This year, we also focused on how to connect national and European advocacy.

### CONCORD joined Steering Group for EU-Africa CSO Forum

In order to contribute input to the EU-Africa Summit in February 2022, CONCORD joined other CSOs to design a CSO Forum which was held ahead of the Summit.

# CROSS-CUTTING PRIORITIES



## REGIONAL ALLIANCES

CONCORD's Regional Alliances workstream aims to ensure that the EU engages with other international bodies in people-centred and human rights-based partnerships that prioritise sustainable development and tackle inequalities, with an increased role for civil society. In this regard, 2021 was an important year. The Post-Cotonou Agreement marked the formal conclusion of the negotiations between the EU and the Organisation of African, Caribbean and Pacific States (OACPS). The EU also started organising the sixth EU-AU Summit, to be held in February 2022.

In the context of the new OACPS-EU Partnership Agreement, CONCORD carried out effective advocacy with EU and Member State officials, to influence EU positions during the final phases of negotiations of the new Agreement, in particular around gender issues, civil society space and migration. The Regional Alliances group worked effectively with the private office of Commissioner Urpilainen to include language in line with civil society messages promoting human rights. Following various meetings with EU officials, **public reactions** and letters, CONCORD was able to influence the final content of the Agreement by providing recommendations on contested issues such as migration and Sexual Health and Reproductive Health rights (SRHR). In order to maximise the opportunities created through this collaboration, CONCORD developed an **analysis of the EU-ACP Agreement**. The new Agreement recognises the positive role that civil society plays in the implementation of such agreements and encourages robust civil society engagement (both in EU and ACP countries) in the implementation and monitoring phases. Hence, CONCORD Europe developed an **'Insider's Guide to the Post-Cotonou Agreement'** for CSOs. This user-friendly tool explains the crucial parts of the Agreement, why civil society must engage with the Agreement and what CSOs can do in terms of advocacy. The launch event of the 'Insider's Guide' was co-hosted by CONCORD Europe and SLOGA, our Slovenian National Platform and reached out to CSOs from all concerned regions - Europe, Africa, the Caribbean and the Pacific. It was attended by 114 participants, including key EU decision-makers, with the European

Commission among the speakers. The guide had been downloaded 689 times by year-end.

In the framework of the AU-EU partnership, the Regional Alliances workstream pushed the EU to adopt a people-centred approach when organising the EU-AU Summit and for the proposed outcomes from the Summit. The workstream advocated for a meaningful engagement with civil society before, during and after the Summit. To achieve this, throughout 2021 CONCORD held numerous advocacy meetings, including with the European Commissioner for International Partnerships, Directorate-General for International Partnerships (DG INTPA) units dealing with EU-Africa and with civil society dialogue, the European External Action Service (EEAS) Pan-African Division, and with the Slovenian Presidency of the EU. CONCORD also relied on its strong working relationship with the European Parliament, notably with the DEVE Committee and with key MEPs supportive of CONCORD's messages. Furthermore, CONCORD contributed actively to EC consultations with civil society, such as ahead of the AU-EU ministerial meeting in Kigali in October 2021. CONCORD provided timely written inputs to EU decision-makers, through our well-structured network, and helped shape the EU draft proposals for the Summit declaration. Ahead of the European Council meeting in December 2021, CONCORD sent a letter to the President of the European Council and, through our National Platforms, to all EU Heads of States/Governments to address key concerns about the EU priorities at the Summit. CONCORD's main message was to ensure that the EU-AU Summit should examine how to achieve transformational results for the people of Africa and Europe. Finally, thanks to our strong advocacy on CSO involvement, the European Commission confirmed that in the margins of the EU-AU Summit, a CSO Forum would be held as well as other interactions between civil society organisations and high-level representatives during the Africa-Europe Week of International Partnerships.

To strengthen alliances with civil society across partner regions, CONCORD's **Learning & Exchange Forum (LEF)** in March 2021 focused on 'Co-creating transformational and innovative partnerships'. More than 100 participants – including from several

partner countries and regions – attended the event. The agenda itself was intentionally inclusive, both gender-wise and with a balanced number of speakers from Europe and the Global South. The event was organised to facilitate discussion of a wide range of issues, from neo-colonialism and inclusive partnerships to the feminist perspective of activists working in the Global South, to decentralised ways of working. It produced practical outputs for CONCORD on establishing equitable partnerships. The outcomes of the LEF are crucial to the Regional Alliances work to ensure meaningful engagement with other civil society organisations and influence the EU's international partnerships.

Finally, both the spring and the autumn Regional Alliances meetings informed CONCORD's membership about the latest updates regarding the EU-OACPS and EU-AU partnerships, provided opportunities to formulate the Regional Alliances advocacy strategy and annual work programme, to meet with key EU decision-makers and to dialogue with CSOs partners in other regions.

## GENDER EQUALITY

The Gender Reference Group's (GRG) overarching objective is to ensure that the EU and its Member States adopt and implement a comprehensive policy framework to achieve gender equality and support the fulfilment of the human rights of women and girls in partner countries. At the beginning of the year, CONCORD identified 10 opportunities for the EU to lead on gender equality in 2021 in the op-ed: **"Can the EU assert its leadership and truly deliver on gender equality in 2021 (and beyond)"?**

The EU's Gender Action Plan III (GAP III) was adopted in late 2020. During 2021, CONCORD challenged the European Commission to improve mechanisms to meaningfully involve CSOs in GAP III implementation, especially at country level. In this context, CONCORD's GRG partnered with the European Commission (DG INTPA, DG NEAR) and the EEAS to organise a digital event to explore the opportunities and challenges related to GAP III implementation. The event **"GAP III: Time for implementation"** was held on 24 February 2021, and gathered more than 200 civil society stakeholders from across the globe working on gender equality in the context of the EU's external action.

In the GAP III, the EU committed to regular dialogue on the implementation of GAP III and to work in cooperation with a broad range of

bodies, such as local authorities and civil society organisations, women's rights activists, human rights defenders, young people, religious and faith-based organisations. The European Commission asked CONCORD to become a core partner to organise **the first Structured Dialogue on GAP III**. As part of the Steering Committee preparing the Structured Dialogue, CONCORD ensured that the agenda for the event was co-created with representatives from women's rights organisations in partner countries and that the invitations were open to a wide range of stakeholders also from outside of Europe. The Dialogue took place on 25 November 2021, the first anniversary of the adoption of Gender Action Plan III, and presented examples of implementation at country level. Some 200 civil society participants provided recommendations to the EC on the following topics: inclusive partnership and dialogue; working together at local level; promoting democratic governance and civic participation; communication, monitoring and reporting; and women, peace and security. The Commissioner for International Partnerships, Jutta Urpilainen, closed the event by stressing that GAP III was designed to be a comprehensive and visionary roadmap, to be delivered through local ownership and multilateral efforts. The **outcomes of the Dialogue**, which included suggestions, good practices and recommendations from civil society and local authority participants will feed in to and fortify the implementation of GAP III. CONCORD's GRG shared feedback and recommendations with DG INTPA, in order to ensure that future structured dialogues with civil society are more inclusive, effective and meaningful.

Several GRG members also actively advocated for the European Parliament to draft a progressive report on GAP III. CONCORD met with the political advisers of the DEVE rapporteur and advisers of the FEMM committee to ensure that the report was aligned with CONCORD messages. While the report will be adopted in plenary in 2022, the DEVE/FEMM draft already included CONCORD's longstanding request to introduce a funding target of 85% of ODA to be dedicated to projects with gender as its significant and principal objective and 20% of ODA to be dedicated to projects with gender as its principal objective.

Parallel to our targeted advocacy on GAP III, the GRG worked on countering the backlash against gender equality by Poland and Hungary in the Council. Unfortunately, in 2021, Hungary and Poland blocked several Council processes on the basis of Gender/

LGBTQIA+/intersectionality language, while also adopting harmful domestic laws. In response, the GRG has been addressing various Member States to exchange and align our strategies, as well as mainstreaming gender equality in, for instance, CONCORD's letter on human development. The GRG kept the dialogue with like-minded Member States open, and organised meetings with Member States which could be more vocal in support of gender equality, and liaised with the then current and upcoming Presidencies (i.e. Slovenia, Portugal and France).

The GRG provided input to CONCORD's Analysis of the Post-Cotonou Agreement, within the Regional Alliances workstream, resulting in a strong gender equality angle. For the Financing and Funding for Sustainable Development (FFSD) workstream, the GRG provided input into the AidWatch report 2021, again demonstrating that gender equality is underfunded by the EU and its Member States. The EU put forward its updated Trade Strategy in 2021 which was completely lacking a gender equality perspective. To address this, the GRG provided **recommendations** on how the EU should strengthen its work on gender equality in the framework of its trade policies.

## GLOBAL CITIZENSHIP EDUCATION

CONCORD believes that, in an increasingly interconnected world, building partnerships is more important than ever. The global challenges we need to address will not be overcome without the active involvement of people as promoters of peaceful, just, tolerant and inclusive values and attitudes, regardless of borders.

The Global Citizenship Education (GCE) group brings together CONCORD members to share expert advice, promote awareness-raising and ensure that GCE is included in relevant EU policies. That was the main objective of our 2020-2022 Advocacy Strategy.

Influencing the Development Education and Awareness Raising (DEAR) programme is a key theme for the GCE group. CONCORD was present at the consultative processes held during 2021 on the upcoming call for proposals, and the GCE group's messages were communicated to the European Commission. As a result, the EC agreed to review, on a case-by-case basis, how the pandemic affected current projects and to find solutions.

The two group meetings were also key for advocacy work, since members were able to convey civil society's perspective to EC officials responsible for Global Education policies. These discussions helped CONCORD members to identify new advocacy opportunities with the European Commission and enhanced their exchanges with the EU institutions.



In order to strengthen the joint work with CONCORD's Communications community, the GCE group conducted a session during the **2021 Learning and Exchange Forum** to raise awareness and facilitate exchange among CONCORD members, encouraging them to reflect and apply the guidance (formerly known as Code of Conduct) on images and messages more consciously in their campaigns, communications and advocacy.

## CIVIL SOCIETY POWER

The priority of the Civil Society Power group is to ensure that the EU supports civic space, both at home and in partner countries, in order to counter the shrinking involvement of civil society which has been accentuated by the COVID-19 pandemic. In 2021 we wanted to challenge the EU to improve its civil society participation mechanisms, and we sought to engage partners in Brussels and around the world in this exercise. As highlighted above, the Regional Alliances group very much spearheaded this work in the framework of the EU-AU partnership.

## DIGITALISATION

The Digital Community was launched in September 2021. This group is part of the Inequalities and Sustainable Economy workstream and aims to ensure that the EU's 'digital for development' agenda is inclusive and reaches those people left furthest behind. Digitalisation has been a growing priority for the EU, even more so since the COVID-19 pandemic. In its first four months, the Digital Community focused on mapping the EU's priorities

and identifying opportunities through a series of internal briefs covering, for example, digitalisation in the EU-AU partnership and how the Digital Compass, the EU's new digital strategy, addresses inequalities. We engaged with potential partners and allies in Brussels and in the Global South. By the end of 2021, the group had 22 member organisations.

Early on, we sought to influence the Declaration on Digital Rights and Principles to shape the overall EU approach to digitalisation and ensure that it is people-centred and based on human rights. CONCORD's digital community provided insight for the first two chapters of the Declaration with a focus on putting people, solidarity and inclusion at the centre. It is now up to the European Parliament and the European Council to endorse it, and we will engage with both institutions to try to ensure that the final text has a stronger external dimension to protect the digital rights of people in EU partner countries.

Looking more closely at the connections between the digital space and inequalities, we worked with the GRG on a paper on the gender digital divide which we will use in our future advocacy to the EU. Based on this work and our exchanges with the Digital for Development Hub, a key coordination mechanism for the EU's digital for development agenda, we received an invitation to organise a session on this topic as part of the Europe-Africa Digital for Development Multistakeholder Forum. This will be the opportunity to launch our paper and to start discussions with stakeholders from the EU, AU and the private sector.

# MAIN PRIORITIES



## FINANCING AND FUNDING FOR SUSTAINABLE DEVELOPMENT

It took until June 2021 for the final adoption of the ‘Global Europe instrument’ (formerly known as the Neighbourhood, Development and International Cooperation Instrument, or NDICI), bringing to an end several years of CONCORD advocacy to ensure an adequate and supportive financing and funding framework for international cooperation. CONCORD successfully influenced this legal framework in terms of the basic objectives of the instrument, its funding targets, the language around women’s rights and gender equality, migration and much more.

Shaping implementation of the Global Europe instrument, contributing to inclusive partnerships and ensuring that the voice and concerns of civil society be heard were key themes for the work of the FFSD workstream. Despite the delayed formal completion of this process, the main outlines were already known at the end of 2020, leading to changes in CONCORD’s use of the AidWatch brand to develop two AidWatch policy papers. **The first** aimed to influence the implementation of the 10% spending target on migration actions and to limit the use of aid conditionality in this area, asking for the highest standards for Global Europe implementation. This paper has been used by CSOs at EU and national level and with the Organisation for Economic Cooperation Development’s Development Assistance Committee (OECD DAC). During the paper’s launch, the European Commission committed to using mainly ODA on migration spending, raising standards for this spending and it is hoped that this will lead to meaningful support to people on the move. **The second** paper was a call to safeguard public services and sustainable businesses in Least Developed Countries by looking at the use of EU blended finance in those contexts. Following this, the European Commission committed to the principle of non-privatisation of basic sectors in EU partner countries such as health, education and social inclusion.

The 2021 Aid Watch report was released with an innovative **new interactive webpage** and sought to challenge the EU to ensure that the geopolitical Commission was building meaningful partnerships through the Global Europe instrument, and the increasing use of the ‘Team Europe’ approach, rather than simply playing politics. CONCORD expects Team Europe Initiatives to respect development effectiveness principles and increase development impacts, rather than merely providing political flexibility, and good branding to EU aid. Following our assessment of the Team Europe approach, the European Commission committed to address the lack of transparency by updating the joint programming tracker, aiming to provide easily accessible, up-to-date information on the Team Europe Initiatives. The AidWatch report remains an important tool in CONCORD National Platforms’ advocacy on EU and Member States’ ODA commitments. Following the messages that we repeatedly conveyed in Brussels and in EU capitals, ‘inflated aid’ as a proportion of total EU ODA has fallen for the fourth consecutive year and now represents 13% of all reported ODA. This is good news, but it is still too high.

Continuing to ensure CSOs can engage with the EU in influencing and informing the programming process remained a key priority for the FFSD workstream. CONCORD was represented at, and gave input to, all the thematic and regional programming consultations which were held at Brussels level and, through our representation in the Policy Forum on Development Task Team, helped to ensure that Global South civil society was invited and heard too. CONCORD also provided members with monthly meetings and an online tool to exchange information on the consultations at EU Delegation level. Early conclusions on this process were that the quality and inclusiveness of these consultations were very mixed, with little opportunity for civil society initiative and an overall impression that Team Europe Initiatives in particular were not discussed transparently and explicitly. These lessons, in addition to commentary on the programmes themselves, were shared with the EEAS, the European Commission and subsequently the European Parliament in advance of the European Parliament Strategic Dialogue with the European Commission on Global Europe implementation.

Commissioner Urpilainen publicly asked the EU Delegations to ensure quality consultation with civil society, and committed to monitor this issue throughout the forthcoming implementation period. Early on members saw an opportunity to influence the education benchmark that the Commissioner had chosen for implementation of Global Europe. Through two papers and an opportunity organised by the Portuguese platform to speak to the Council of the EU's Working Party on Development Cooperation and International Partnerships, CONCORD members were able to ensure that the benchmark will support national education policies, the Global Platform for Education and Education Cannot Wait, and ask for the EU to continue implementing a twin-track approach, by allocating general funding to foster quality and inclusive education systems for all, as well as targeted funding to follow the learners at higher risk of being left behind.

In 2021, members intensified their work looking at the impact of rules and regulations on civil society's ability to partner with the EU in implementing international cooperation. The work included: commentary on the EU's financial regulation and lessons learned about flexibility in the context of COVID-19; engagement with DG INTPA on introducing a new Model Grant Agreement (expected from late 2022); ensuring the existing specificities and flexibilities in contracting grants in partner countries can be maintained or strengthened; challenging the EC to make OPSYS more user-friendly for CSOs; and advocacy across several DGs regarding the complexity and challenge of implementing humanitarian-development-peace nexus programmes in the context of EU restrictive measures. In most of these areas, CONCORD's dialogue and relationship with the relevant services improved. DG INTPA continued to seek evidence from CONCORD regarding the impact of regulatory changes and administrative requirements and was committed to work together to explain the specificities of CSOs' work in international cooperation to relevant other EC services.

Finally, the two workstream meetings were highlights of the year allowing CONCORD members to engage in broader discussions and advocacy opportunities with the European Commission on funding challenges for CSOs, Team Europe Initiatives and getting to grips with the Global Europe instrument.



## POLICY COHERENCE FOR SUSTAINABLE DEVELOPMENT (PCSD)

The EU has promised to take the impact of its other policies on partner countries into account, beyond the realm of development cooperation. In practice, however, the EU does not adequately use PC(S)D in its policy-making. In 2021, the CONCORD PCSD group worked towards achieving its three-year advocacy objective of ensuring that EU Member States and the European Commission commit to, implement and report on PC(S)D by strengthening or creating mechanisms for it. Advocating for policy changes in the areas of trade and migration remained a priority for CONCORD's PCSD work, in order to end negative impacts for sustainable development in partner countries.

### Challenging the EU's new trade strategy

CONCORD Europe called for the firm inclusion of a PCSD perspective in the EU's new trade strategy. The review of the EU's trade strategy in February 2021 was an opportunity for the EU to use its leadership in the multilateral trade system to accelerate worldwide progress on the implementation of the 2030 Agenda and the Paris Agreement. As a reaction to the strategy's lack of a PCSD approach, CONCORD identified **12 key improvements** to move towards an EU trade policy that is aligned with the objectives of the 2030 Agenda, and an economy that ensures well-being for the people and planet. Throughout the year, CONCORD's trade experts advocated for these improvements by targeting relevant stakeholders in the European institutions.

### Keeping Agenda 2030 and PCSD on the institutional agenda to ensure a sustainable recovery from COVID-19

Sound public governance and policy coherence are pre-requisites for ensuring a recovery from COVID-19 that does not undermine countries' ability to deliver on the 2030 Agenda for Sustainable Development. In July, CONCORD Europe was invited to a **side event** of the 2021 High Level Political Forum on Sustainable Development, on the topic of "Getting the SDGs back on track while recovering from the COVID-19 pandemic: Building government capacities for addressing transboundary impacts and global challenges," organised by the OECD and the Government of Italy. The event provided an opportunity to identify the most pressing impacts caused by the pandemic itself or by the measures to

contain it, discuss ways to strengthen government capacities for addressing such impacts in a coherent and cost-effective manner, and learn from country experiences and practices to address transboundary impacts of policies and ensure policy and institutional coherence in SDG implementation. In order to accelerate progress and recover from the COVID-19 crisis in a sustainable manner, CONCORD President Rilli Lappalainen called for a better balance between the sustainable development dimensions (e.g. in the EU Trade Strategy), stronger PCSD accountability mechanisms and corresponding political will to enforce them.

### **A Test of the EU's Integrity Towards the 2030 Agenda: The Status of Policy Coherence for Sustainable Development**

In 2021, the CONCORD PCSD workstream undertook an independent evaluation of the PCSD performance of nine Member States and the European Commission. This exercise resulted in a **comprehensive report** entitled “A Test of the EU’s Integrity Towards the 2030 Agenda: The Status of Policy Coherence for Sustainable Development.” The report examined the mechanisms currently in place to implement PCSD. PCSD aims to address negative spillover effects of EU domestic policies on partner countries, and to ensure that partners’ efforts to achieve the 2030 Agenda goals are not undermined. For these reasons it is essential that PCSD remains high on every government’s or institution’s agenda at all levels of decision-making, and that the instruments and mechanisms to monitor progress be institutionalised. To enable us to track PCSD mechanisms at EU Member State level as well as in the European Commission, CONCORD developed an innovative methodology, based on the United Nations Environmental Programme (UNEP) indicators for Sustainable Development Goal 17.14.1.

The report showed that, although no country has PCSD mechanisms that adequately assess domestic policies’ impact on countries in the Global South, promising PCSD mechanisms do exist or are being developed, in a joint effort with civil society. By showcasing transferable best practices and PCSD champions among EU Member States (e.g. during a **workshop** that took place during the Belgian SDG Forum in October), CONCORD fostered a positive narrative around PCSD and pushed the EU and Member States to evolve towards a policy-making process that integrates the economic, social, environmental and governance dimensions of sustainable development at all stages. The report will be launched in February 2022.

### **Increasing policy coherence in international partnerships**

As part of our work on Regional Alliances, CONCORD called out the incoherencies in the Partnership Agreement between the EU and the OACPS as well as the conflicting objectives between different domestic and foreign EU policies, which can have severely negative impacts on sustainable development plans and human rights in partner countries; CONCORD urged the EU to adopt a PCSD approach in their agreement with the OACPS in its **Reaction to the EU-OACPS Agreement**.

## **INEQUALITIES AND BUILDING A SUSTAINABLE ECONOMY**

In 2021, we continued to work to build a fairer world, in which the economy enables well-being and environmental sustainability. We strengthened CONCORD’s visibility as a key civil society player in the fight to reduce inequalities between people and between countries and to build a sustainable economy worldwide. We challenged the status quo together with our members and through engagement with allies and partners. And we succeeded in developing solid relations with European Commission officials responsible for inequalities and building an economy that works for people and the planet.

### **Partnerships for equality? Holding the EU and Member States accountable**

Are the EU and Member States giving effect to the commitments they have made to reduce inequalities in international partnerships? In 2021, we stepped up our efforts to hold them accountable and increase the impact of our advocacy on inequalities. Our **scoreboard** for the EU’s actions to tackle inequalities demonstrated the substantial potential for improvement for the EU to become a coherent partner in this area. This work allowed us to challenge the EU’s level of political commitment to reduce inequalities, through dialogue with EU officials in bilateral contacts and in meetings with our members.

However, a strong European partnership for equality does not involve the EU alone: Member States also play a key role. In order to support and inform the advocacy of our members at national level, we carried out research to assess the way in which Member States address inequalities in their international cooperation. Through the engagement

with our National Platforms and experts, we identified the key dimensions that help understand states' levels of commitment to reduce inequalities. This innovative piece of work will be published in 2022 and will become a key tool to trigger a greater focus on inequalities.

In 2021, we also laid the foundation for another piece of work that will develop our advocacy on inequalities. We began the work to assess the positive impacts the EU and Member States are already having on inequalities in partner countries. We selected Burkina Faso, South Africa, Bangladesh and Paraguay and reached out to local partners to begin the conversation. This work will, over 2022, ensure that our advocacy on inequalities includes the realities and perspectives of partner countries.

### **Calling for systemic change: sustainable and inclusive businesses at the core of innovative partnerships**

Addressing inequalities demands systemic changes. The transformation of the economy should therefore feature prominently among dedicated policies and programmes at EU and Member State levels. In 2021, we focused our efforts on promoting the conclusions and recommendations of our **Mind our Business** report, which contains a strong call for change. We used our participation in the EU Social Economy Summit to promote sustainable and inclusive business models which create, rather than capture, social and environmental value. We called on the EU to use the tools at its disposal to support sustainable and inclusive businesses, since they also contribute to reducing inequalities by providing opportunities to marginalised groups.

Alternative approaches to the economy that work along these principles already exist in many countries and the EU can support them through its international partnerships. Our **podcast** with Fatima Ihihi from the Toudarte cooperative in Morocco demonstrated how businesses can be respectful of the environment, ensuring well-being for all and contributing to gender equality, while at the same time profitable. It attracted 228 'listens', a proof of the public's interest in the transformative power of sustainable and inclusive businesses.

Achieving these same social and environmental goals demands radical changes in the way supply chains work. Shorter chains that enable the localisation of economic activities are indispensable for sustainability and inclusiveness. A webinar with experts in this field helped us position sustainable

and inclusive supply chains at the core of our work on building a sustainable economy and identify new advocacy opportunities. These include upcoming policies and legislation, such as the EU's proposal on Human Rights and Environmental Due Diligence, which we influenced via a letter sent to Commissioner Urpilainen. In 2022, CONCORD will hold EU and Member States accountable for their commitments.

Such accountability is needed now more than ever. The launch of the EU's Social Economy Action Plan at the end of 2021 demonstrated that systemic change cannot be taken for granted. As we highlighted in **our joint reaction** with our allies, the EU still fails to ensure meaningful inclusion of the external dimension in its policies, as well as coherence across policy areas, including trade. Yet, this is indispensable to generate the change needed for the world economy to operate in the interests of people and the planet. We took this message forward in our exchanges with EU officials, and will continue doing so in 2022, to ensure that the implementation of the Social Economy Action Plan includes support for the social economy in partner countries.

### **Challenging ourselves, evolving together**

Our work on inequalities and a sustainable economy in 2021 revealed that the ever-widening inequalities aggravated by the COVID-19 pandemic have not been enough to trigger a real shift in policies and systems. Greater advocacy efforts are therefore needed and this requires consistent and solid messaging by civil society organisations. Our work contributed to this objective.

In 2021, we consolidated our work on inequalities and building a sustainable economy as a key priority for CONCORD. Exchanges with members contributed to putting a greater focus on it across the Confederation. The capacity-building we fostered, the partnerships we have built and the evidence we gathered offer an excellent basis for our ongoing advocacy work.

# STRENGTHENING OUR COMMUNICATIONS

The global pandemic has highlighted the fundamental role of communication across all of our work as it continued online. Our digital spaces – from social media to virtual communities – became primary not only to speak, but to listen, to gather, and to co-create collective action. We have embedded the critical role of communications in achieving our impact across each section of this report. However, three supplementary initiatives allowed us to express our key messages in new formats, spaces and ways of influencing.

## Communication Community

Our Communication Community, made up of communications experts from all our member organisations, convened to discuss a variety of topics ranging from developing effective communication strategies to ethical storytelling in international cooperation.

The Communication Community is also growing as a space for collaboration. In 2021, our first taskforce was established and is dedicated to amplifying the impact of our [AidWatch 2021](#) report. From translating visuals to coordinating key communication moments, the taskforce aligned our communication actions at the EU and national level. The result was one of our most successful AidWatch reports yet, with an organic reach of over 12,000 people on social media and 644 downloads of the report.

## #Vaccines4All

In July 2021, together with African partners, we launched our [#Vaccines4All](#) initiative calling on EU and UK leaders to ensure that all people have equal access to the COVID-19 vaccine and are treated without discrimination. The campaign reached 12,000 users on social media and collected nearly 400 signatures from civil society around the world.

The graphic features the text 'TALKING DEVELOPMENT' in a large, white, outlined, sans-serif font. The text is centered over a faint, light-colored world map. The background is a solid orange color. In the bottom right corner, the 'CONCORD' logo is visible, with the tagline 'European NGO collaboration for social and economic development' underneath it.

## TALKING DEVELOPMENT

In October 2021, our [Talking Development](#) podcast, relaunched with a new look and feel, brought together a broad range of experts for a deep dive into the role of the EU in ensuring vaccine equity.

Our [Talking Development](#) podcast dives into topical issues linked to international cooperation focusing particularly on the role the EU can play. CONCORD produced two podcasts reflecting on building a [sustainable economy](#) as well as ensuring [vaccine equity](#) for all. Each episode brought together speakers, representing civil society, from diverse regions and expertise and is reaching a growing audience in the development sector.

# SUPPORTING OUR MEMBERS

After a year of many firsts in 2020, especially in new ways of interacting with members (e.g. first virtual General Assembly and increased number of video calls), 2021 was a year to consolidate and optimise the opportunities offered by increased online exchanges. For the first half of the year, CONCORD's President and Secretariat reached out to all members to listen to their hopes and concerns for the Confederation and to discuss the strategic future of CONCORD. Our new President, Rilli Lappalainen, along with CONCORD's Director and the Membership and Outreach Coordinator had individual calls with 49 members. The information and feedback gathered during these calls fed into discussions on the next four-year strategy, the development of new activities and reflections on member engagement in CONCORD.

As a result of these conversations, new activities and opportunities were created for members. We launched an Open Space for National Platforms in the autumn to provide a space for learning and exchange on topics of common interest for our National Platforms. The first edition was hosted by LAPAS, the Latvian National Platform, and focused on reinventing a national platform. The second edition, hosted by Partos, the Dutch National Platform, centred on innovation. The feedback from the participants of the Open Space was very positive.

At the beginning of 2021 two thematic webinars were organised on topics relevant to CONCORD members but not included in CONCORD's priorities: one on the potential of the European Green Deal for development and social justice, and one on the central role of food, agriculture and food systems in EU external action in the era of COVID-19. Both webinars were very well attended by CONCORD members and members-of-members. In total, the events attracted more than two hundred participants.

We also continued to offer webinars hosted by MzN International to build the capacity of members in different areas, such as how to write a successful budget proposal in grant applications, and the impact of the acceleration of digitalisation on institutional funding and grants.

Finally, we hosted our second virtual General Assembly, this time focusing on co-creating our future and developing our vision and purpose for 2023-2026 (for more information on our vision and purpose, see the section on the strategy process). During the 2021 General Assembly, three Board Members were elected or re-elected: Blandine Bouniol (Humanity & Inclusion); Paola Berbeglia (CONCORD Italia); and Céline Mias (CARE International). CONCORD also welcomed three new members to the Confederation: The European Disability Forum (Associate Member), International Rescue Committee (Associate Member) and Alliance 2015 (Member).

## Policy Forum 2021

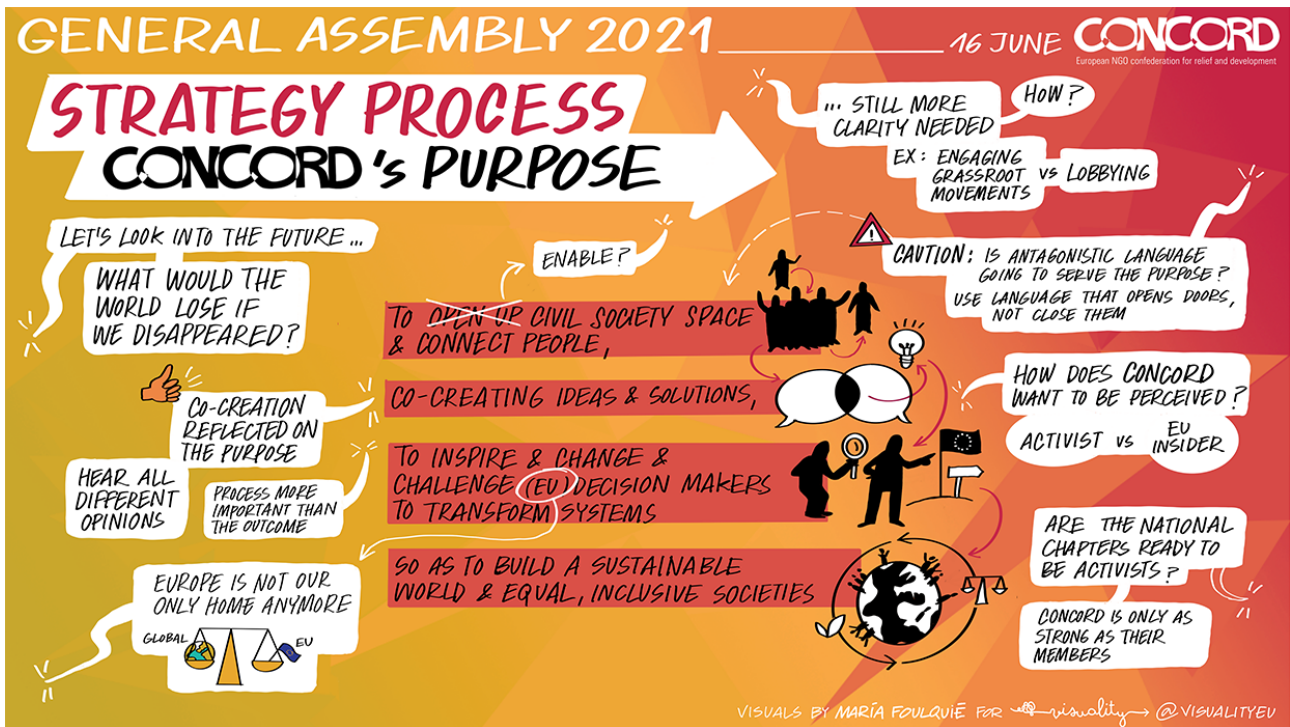
CONCORD's Policy Forum is where members meet to get information and engage in the Confederation's current policy and advocacy work. The PoFo provides opportunities to discuss specific policy and advocacy activities, to learn from peer organisations and to attend training sessions given by experts.

It is an interactive space where colleagues from the policy and advocacy team together with issue experts and members of the leading groups present the latest developments in the work streams.

The 2021 edition was well attended with two days of discussions and a workshop that brought together 50 members of the Confederation.

We organised a training workshop on digital advocacy as the Covid-19 pandemic had profoundly changes the way we organised advocacy activities. We explored how to use digital technologies to coalesce people around a cause, whether this be a policy change or advocacy action. We also looked at how the EU institutions are changing their approach to encourage digital rather than face-to-face engagement. The workshop gave ideas on how CONCORD can use this new method of advocacy in exercising our collective engagement to push for policy reforms.

# CONCORD'S STRATEGY PROCESS



CONCORD's current strategy is coming to an end in 2022. This year was therefore dedicated to discussing and brainstorming about CONCORD from different angles (what we do, how we do it, which trends we need to be aware of, etc.), so as to refine our vision and purpose through to 2026, as well as identify where we should focus and how we might need to change the ways we exert influence over the coming four years.

The process was designed by the Board and the Secretariat to be very inclusive, ensuring that all CONCORD members have adequate opportunities to share their views. We also brought external perspectives and inspiration from partners from other regions who played the role of critical friends in the first phase of the process, as well as experts who joined us at certain specific points in the process.

The process was launched by learning about how satisfied members were with the outcomes of the Mid-Term Review process we ran in 2019, in particular about CONCORD's key content and themes.

A webinar on 31 March was organised to **present and discuss the results (video of the webinar)**. Forty-nine members participated in the consultation survey and 32 attended the webinar.

A trends analysis was written, which served as inspiration for a short SWOT exercise was carried out individually by 27 members. We then built on this to create a CONCORD-wide SWOT analysis to gain a common understanding of our Strengths, Weaknesses, Opportunities and Threats. During a day-and-a-half long virtual workshop, some partners from other regions discussed their perspectives on the current situation as well as how they see global trends could affect the future of our sector. Lebohng Pheko (Senior Research Fellow at Trade Collective Think Tank and Managing Director of Four Rivers Analysts) challenged our privileged perspective on "development" and proposed a relationship based on allyhood, Ondřej Horký-Hlucháň (Senior Researcher at the Institute of International Relations, Prague) questioned the role of donors and what we could do about it, Wangeci Gitata (Activist/Market systems development expert) talked about corporatisation and the abdication of states, Andrea Ordoñez (Director, **Southern Voice**) talked about the issue of 'size' (or not!) in successful partnerships and Paul Okumu (Head of Secretariat, **Africa Platform**) challenged us to reimagine the development model.

The SWOT analysis served as a basis to imagine and co-design three different scenarios for the future and discuss the role of CONCORD in each of these scenarios.

On 18 May, Delegates and Directors discussed the key aspects of the vision and purpose of CONCORD, which then served as points for further discussion within their organisations. The three co-designed scenarios and other materials were shared with members as talking points for their organisations on the vision for CONCORD and gather their conclusions which were shared during the General Assembly.

On 17 and 18 June, we celebrated the CONCORD General Assembly. During those two days, we were joined by Jeremy Heimans, co-author of *New Power: How power works in a hyper connected world*, and Ben Philips, author of *How to fight inequality and why that fight needs you*, and by three of our partners: Paul Okumu, Wangeci Gitata and Andrea Ordoñez.

While Jeremy Heimans and Ben Philips focused on offering critical perspectives on how we can rethink power to mobilise people, transform our systems and tackle inequalities, our partners, acting as critical friends, offered their guidance on how we can reimagine our role. The inputs from our guest speakers, critical friends and from colleagues from all over the Confederation allowed us to agree on a vision and purpose for our next strategy.

After the summer, the second phase started with a survey which focused particularly on CONCORD's future ways of working and influencing. The answers identified two particular topics, for being discussed in greater depth during two virtual meetings: *Strengthening our Advocacy* (30th Nov) and *What being a member-led organisation means* (10th Dec).

These discussions were key to producing a first draft of the Strategy which will be discussed and readapted over the course of the first half of 2022.

# PUBLICATIONS

PUBLICATIONS	TYPE	DATE
<a href="#"><u>A Test of the EU's Integrity Towards the 2030 Agenda: The Status of Policy Coherence for Sustainable Development</u></a>	Report: PCSD	January 18, 2022
<a href="#"><u>A people-centred EU-AU Summit: Letter ahead of the European Council regarding the EU-AU Summit</u></a>	Letter: AU EU	December 7, 2021
<a href="#"><u>Team Europe Initiatives: first insights and questions to Member States' agencies</u></a>	Guide	November 16, 2021
<a href="#"><u>Reaction to the EU-OACP Agreement</u></a>	Reaction	April 30, 2021
<a href="#"><u>Reaction to the EU Trade Strategy</u></a>	Reaction/Policy brief	April 12, 2021
<a href="#"><u>Scoreboard for the EU's actions to tackle inequalities</u></a>	Analysis	March 21, 2021
<a href="#"><u>Analysis of the Gender Action Plan III</u></a>	Analysis	January 18, 2021
<a href="#"><u>Response to the consultation on "A renewed trade policy for a stronger Europe"</u></a>	Response	January 14, 2021

TIMELINES	TYPE	DATE
<a href="#"><u>The Multi-Annual Financial Framework</u></a>	Timeline	July 2021
<a href="#"><u>Post-Cotonou Agreement</u></a>	Timeline	

NEWS	TYPE	DATE
<a href="#"><u>Aligning the Social Economy Action Plan with the EU's international partnerships</u></a>	Op-Ed	December 23, 2021
<a href="#"><u>Will another chance for the EU to deliver on its promises go to waste?</u></a>	Blog	November 30, 2021
<a href="#"><u>The future is digital, but what if digital is rigged?</u></a>	Blog	October 27, 2021
<a href="#"><u>AidWatch: A geopolitical Commission: Building partnerships or playing politics?</u></a>	Report	October 7, 2021

<a href="#"><u>Europe in the World: a game of chess or snakes and ladders?</u></a>	Blog	September 28, 2021
<a href="#"><u>Insider's Guide to the Post-Cotonou Agreement</u></a>	Guide	Jul 2, 2021
<a href="#"><u>Has aid become part of the problem, rather than a solution? Where did we go wrong?</u></a>	Blog	Jun 29, 2021
<a href="#"><u>Co-creating our future: General Assembly 2021</u></a>		Jun 23, 2021
<a href="#"><u>Time for a new global development ecosystem?</u></a>	Blog	May 31, 2021
<a href="#"><u>A call to safeguard public services and sustainable businesses in Least Developed Countries</u></a>	Report	May 27, 2021
<a href="#"><u>Setting the highest standards for Global Europe implementation</u></a>	Report	May 6, 2021
<a href="#"><u>Writing the story of 2026, together</u></a>	Blog	April 28, 2021
<a href="#"><u>EU ODA up, but far from levels promised and needed amid international crises</u></a>	Press release	April 13, 2021
<a href="#"><u>Rethinking the world: It's going to take more than "new lenses</u></a>	Blog	March 31, 2021
<a href="#"><u>Learning and Exchange Forum 2021: Co-creating transformational and innovative partnerships</u></a>		March 26, 2021
<a href="#"><u>Can the EU assert its leadership and truly deliver on gender equality in 2021 (and beyond)?</u></a>	Op-ed	February 23, 2021
<a href="#"><u>Letter to President Ursula von der Leyen: Call for equitable vaccination drive</u></a>	Letter	February 15, 2021
<a href="#"><u>Earthquake relief in Croatia</u></a>	Call to action	January 4, 2021

## PODCASTS

## TYPE

## DATE

<a href="#"><u>Talking Development Episode 9: Rebuilding our economy for people and the planet with Fatima Ihihi</u></a>	Podcast	January 25, 2021
<a href="#"><u>Talking Development Episode 10: Is the EU walking the talk of vaccine equity?</u></a>	Podcast	November 2, 2021

## CAMPAIGN

## TYPE

## DATE

<a href="#"><u>#Vaccines4All</u></a>	Campaign	July 2021
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# BOARD MEMBERS



**BIJAY KUMAR**

GNDR



**JAVIER GARCÍA DE LA OLIVA**

Secretary  
ActionAid



**BLANDINE BOUNIOL**

Humanity & Inclusion



**MARTA IGLESIAS LÓPEZ**

Coordinadora  
(Spanish National Platform)



**BRANKA JURAN**

CROSOL  
(Croatian National Platform)



**PAOLA BERBEGLIA**

CONCORD Italia  
(Italian National Platform)



**CÉLINE MIAS**

Vice-President  
CARE international



**RILLI LAPPALAINEN**

President  
Fingo (Finnish National Platform)



**IDA RAGNARSSON**

CONCORD Sweden  
(Swedish National Platform)



**STEFAN CIBIAN**

Treasurer  
FOND (Romanian National Platform)

## BOARD MEMBERS WHO STEPPED DOWN



**FLORIS FABER**

Act Alliance EU  
– stepped down in June 2021

# OUR SECRETARIAT

**TANYA COX**

Director



**ANNE MALVAUD**

Governance & Events Officer



**PAT**

## **POLICY & ADVOCACY TEAM**



**KASIA HANULA BOBBITT**

Head of Impact



**ALEXANDRA ROSEN**

Senior Policy & Advocacy Adviser



**BORJA ARRUE ASTRAIN**

Senior Policy & Advocacy Adviser



**CELIA CRANFIELD**

Senior Policy & Advocacy Adviser



**RICCARDO ROBA**

Senior Policy & Advocacy Adviser



**SALOMÉ GUIBRETEAU**

Policy & Advocacy Adviser

**MOCT**

## **MEMBERSHIP & OUTREACH COMMUNICATIONS TEAM**



**SOLEDAD BRIONES**

Head of Engagement



**CECILIA ROLLAND**

Membership & Outreach Coordinator



**KATARZYNA KROK**

Communications & Media Officer



**MARION COAT**

Knowledge Management & Procurement Coordinator



**TANVI MISHRA**

Communications & Media Officer

**FINANCE**

## **FINANCE TEAM**



**VALÉRIE MOENS**

Head of Finance



**ADRIEN SERAFIN**

Finance Officer



**FLORENCE DE CANNIERE**

Financial Analyst

**HR**

## **RESOURCES TEAM**



**KATE CARPENTER**

Head of Resourcefulness

## TRAINEES

### ALESSANDRO FUSI

Policy & Advocacy Assistant  
– until July 2021

### CARLOTTA PAGLIA

Policy & Advocacy Assistant  
– until February 2022

### EVA LUNA MAES

Policy & Advocacy Assistant  
– until February 2022

### LINDE ROZEMEIJER

Policy & Advocacy Assistant  
– until September 2021

### PAULA ANDRES RICHART

Communication & Media Assistant  
– until January 2022

### SALVATORE NOCERINO

Policy & Advocacy Assistant  
– until January 2022

## FORMER AND INTERIM COLLEAGUES

Our best wishes to colleagues who have taken on new endeavors...

### BÁRA PLECHÁČKOVÁ

Membership & Outreach Officer  
– January-February 2021  
and November-December 2021

### FRANCESCA ROMANA MINNITI

Senior Policy & Advocacy Adviser  
– until October 2021

### DR. MARIANNA LEITE

Policy & Advocacy Adviser, Regional Alliances  
– until September 2021

### LONNE POISSONNIER

Senior Policy & Advocacy Adviser  
– until October 2021

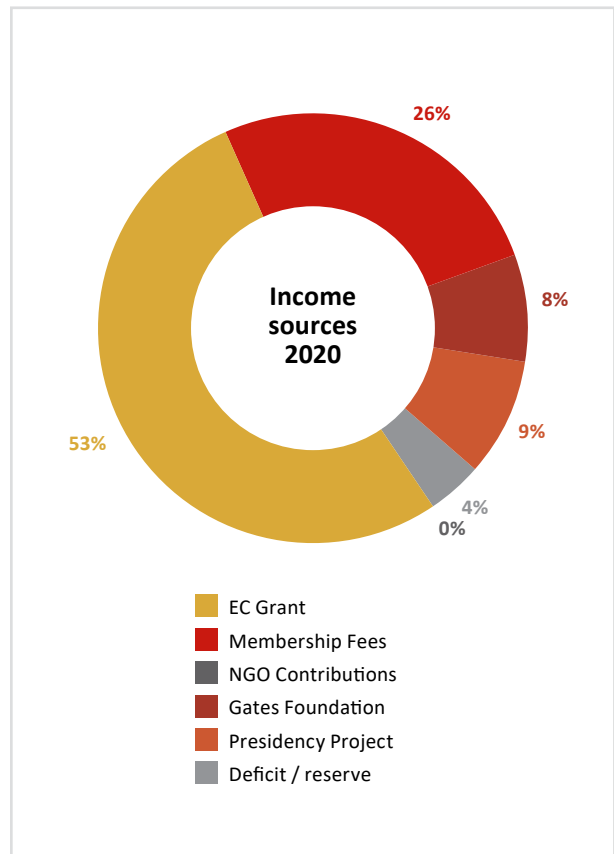
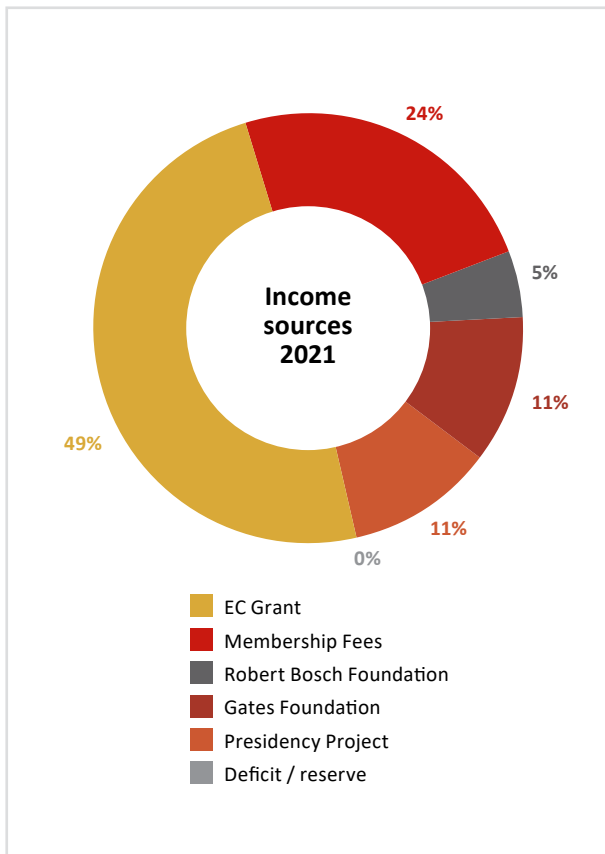


# FINANCE & ANNUAL ACCOUNTS

## ACCOUNTING PRINCIPLES

- CONCORD’s financial records are expressed in euros and are maintained on a historical cost basis in compliance with international accounting standards and legislation applicable to non-profit associations in Belgium.
- CONCORD’s core operational budget covers the running costs of the Secretariat and the activity costs of the member-led working bodies (working structures, Committees, Board, General Assembly). Activities include reports, meetings, advocacy tools, studies, capacity building and internal and external communication.
- Subject to CONCORD’s travel reimbursement rules, the budget enables at least one representative per member to participate in meetings, reimbursing travel and accommodation on request if the member organisation cannot cover these costs.

- CONCORD has currently five funding streams:
  - Operational grant from the European Commission
  - EC-funded Presidency Project in partnership with three of our National Platforms whose Member States, are each in turn holding the rotating 6-month Presidency of the European Council. The purpose of this project is to promote European values throughout the EU.
  - Membership fees to co-fund the EC and Presidency Project grants
  - Bill and Melinda Gates Foundation in the context of its More and Better Aid Project
  - Robert Bosch Foundation to support our work on inequalities, with a focus on how digitalisation can affect inequalities.



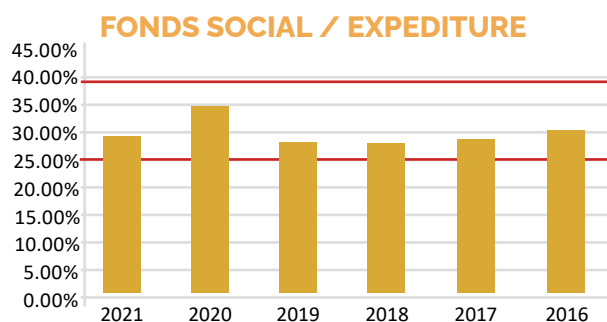
## BALANCE SHEET ON 31 DECEMBER 2021

The balance sheet shows CONCORD's financial situation on 31 December 2021.

The intangible assets (mainly our Client Relationship Management tool) and the tangible assets (mainly refurbishing our offices) have been depreciated in 2021. The long-term financial assets include a guarantee deposit of one month's rent.

The cash level is very high as we received the first tranche of our 2022 EC Operational Grant in December 2021. The deferred expenses are contracts that CONCORD paid in 2021 and that will also cover part of 2022. It includes our contract with Dehavilland monitoring service and with Atlance for our Client Relationship Management tool. In debtors and accrued income accounts, there are €180.000 linked to EC and €25.867 linked to the EU Presidency Project final installments to cover for our 2021 charges.

Whereas short-term creditors remain quite stable, deferred revenue is significantly higher than it was in 2020 as CONCORD received a €760.000 prepayment on the 2022 EC Operational Grant in December 2021, and carried over €82.000 from the Bill and Melinda Gates Foundation grant and €61.000 from the Robert Bosch Foundation grant.



The total "fonds social" (reserves) amounting €544,448 represents 29.60% of annual expenditure. The ratio of fonds social as compared to our expenditure has decreased by 4.98% from 2020. It remains, however, within the recommended percentage bracket of 25% - 50%.

	2021	2020	2019	2018	2017	2016	2015
Intangible assets	€ 6,401	€ 9,601	€ 12,802	€ 2,733	€ 9,956	€ 17,178	€ 14,371
Tangible assets	€ 13,866	€ 16,547	€ 22,392	€ 5,708	€ 1,918	€ 3,279	€ 7,357
Financial assets	€ 10,838	€ 10,838	€ 10,838	€ 10,838	€ 10,838	€ 10,798	€ 10,778
<b>Long term assets</b>	<b>€ 31,105</b>	<b>€ 36,986</b>	<b>€ 46,032</b>	<b>€ 19,279</b>	<b>€ 22,712</b>	<b>€ 31,256</b>	<b>€ 32,506</b>
Debtors	€ 180,912	€ 183,912	€ 207,835	€ 181,089	€ 188,811	€ 192,283	€ 409,365
Cash	€ 1,474,889	€ 736,330	€ 449,848	€ 579,659	€ 640,871	€ 846,680	€ 315,313
Accrued income / deferred expenses	€ 50,160	€ 33,021	€ 14,098	€ 14,301	€ 10,555	€ 9,997	€ 10,089
<b>Short term assets</b>	<b>€ 1,705,961</b>	<b>€ 953,264</b>	<b>€ 671,780</b>	<b>€ 775,049</b>	<b>€ 840,237</b>	<b>€ 1,048,960</b>	<b>€ 734,766</b>
<b>Total assets</b>	<b>€ 1,737,066</b>	<b>€ 990,249</b>	<b>€ 717,812</b>	<b>€ 794,328</b>	<b>€ 862,949</b>	<b>€ 1,080,216</b>	<b>€ 767,272</b>
Short term creditors	€ 271,677	€ 270,515	€ 220,011	€ 204,103	€ 182,308	€ 175,299	€ 239,245
Accrued expenses / deferred revenues	€ 903,158	€ 155,968	€ 3	€ 141,815	€ 230,189	€ 453,288	€ 17,000
Short term liabilities	€ 1,174,836	€ 426,483	€ 220,014	€ 345,918	€ 412,497	€ 628,587	€ 256,245
Provision for liabilities and charges	€ 17,782	€ 22,416	€ 30,216	€ 2,217	€ 6,146	€ 11,480	€ 19,328
Fonds Social (Reserves)	€ 541,350	€ 467,582	€ 446,192	€ 444,306	€ 440,150	€ 491,699	€ 462,138
Surplus/Deficit	€ 3,099	€ 73,767	€ 21,390	€ 1,886	€ 4,157	€ (51,549)	€ 29,561
<b>Total Fonds social</b>	<b>€ 544,448</b>	<b>€ 541,350</b>	<b>€ 467,582</b>	<b>€ 446,192</b>	<b>€ 444,307</b>	<b>€ 440,150</b>	<b>€ 491,699</b>
<b>Total financing</b>	<b>€ 1,737,066</b>	<b>€ 990,249</b>	<b>€ 717,812</b>	<b>€ 794,328</b>	<b>€ 862,950</b>	<b>€ 1,080,216</b>	<b>€ 767,272</b>

	2021	2020	2019	2018	2017	2016	2015
Fonds Social	€ 544,448	€ 541,350	€ 467,582	€ 446,192	€ 444,307	€ 440,150	€ 491,699
Fonds social / expenditure	29.60%	34.58%	28.05%	28.13%	28.80%	30.68%	39.37%

## SUMMARY OF RESULTS

In 2021, CONCORD's total core income amounted to €1.842.505 (2020: €1.639.082) and our expenditure amounted to €1.839.406 (2020: €1.565.315) resulting in a surplus of €3.099.

CONCORD's income was 4% higher than forecast compared to a 3.8% decrease in expenditure.

### INCOME

Overall income was €73.115 higher than projected in the Strategic Budget approved during CONCORD's 2020 General Assembly.

This is primarily owing to receiving Robert Bosch Foundation income of €98.554 in 2021 that was not foreseen in the Strategic Budget. In addition, there was €15.219 incremental income from the Presidency Project, mainly explained by 2020 activities carried over to 2021. These increases were partly offset by lower membership fees (€ -19.282), principally due to members leaving the Confederation (CBM and Islamic Relief) or reducing their contribution (Bond), combined with lower revenues from the Bill & Melinda Gates Foundation (€ -21.376) resulting from activities being postponed to 2022.

### EXPENDITURE

In 2021, CONCORD's total expenditure amounted to €1.839.429 which was €70.039 higher than forecast in the Strategic Budget.

As travel bans and restrictions continued to apply across Europe, most of our CONCORD meetings with members were again moved online. This resulted in a massive unspent travel budget which was largely reinvested in external experts to support the facilitation of the online meetings.

This has resulted in variances in the following areas of expenditure:

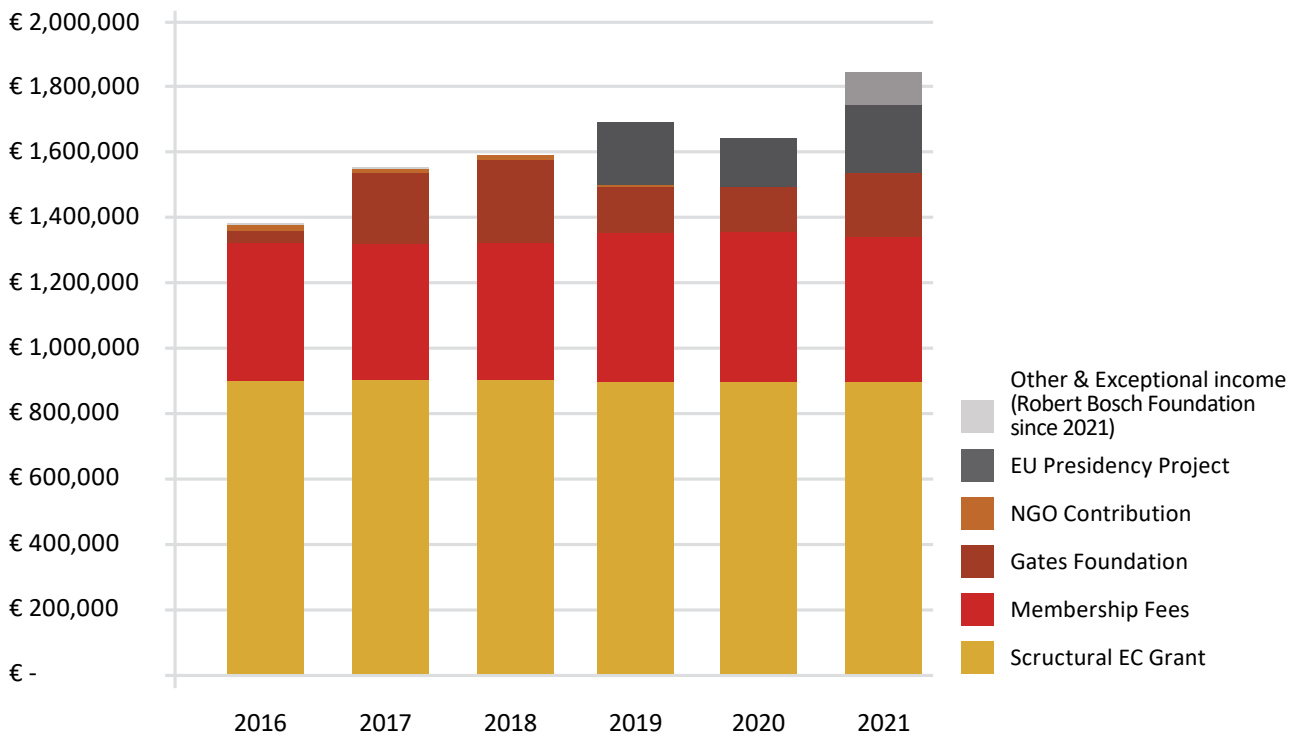
- Expenditure on travel and meetings was very low (€4.297) and led to an underspending of €140.654.
- Investment in communication was €14.907 below budget as it included venue costs for events that were ultimately held online.

- An additional €130.715 was spent on external services. To ensure optimal online participation and meaningful exchange across our membership during our key thematic and workstream meetings, we used €92.293 of our unspent travel budget to hire the services of expert online facilitators. In addition, CONCORD organised more activities in 2021 thanks to additional funding.
- Staff costs were €70.389 higher thanks to the Robert Bosch Foundation grant which allowed us to fully cover a new Policy and Advocacy Officer and part of the costs of a Financial Analyst and a Communications Assistant.
- Overheads costs were €17.386 higher due to the investment in a hybrid meeting system combined with higher IT costs. Rent was slightly below budget (€ -2.414) due to lower consumption in the office as the Secretariat mainly worked from home in 2021.
- Other expenses are EC non-eligible costs which are € 9.500 above budget. These costs are largely explained by €7.187 of negative interest rates on our current accounts and €1.246 of depreciation. All other amounts, usually linked to regularisations, are not significant.

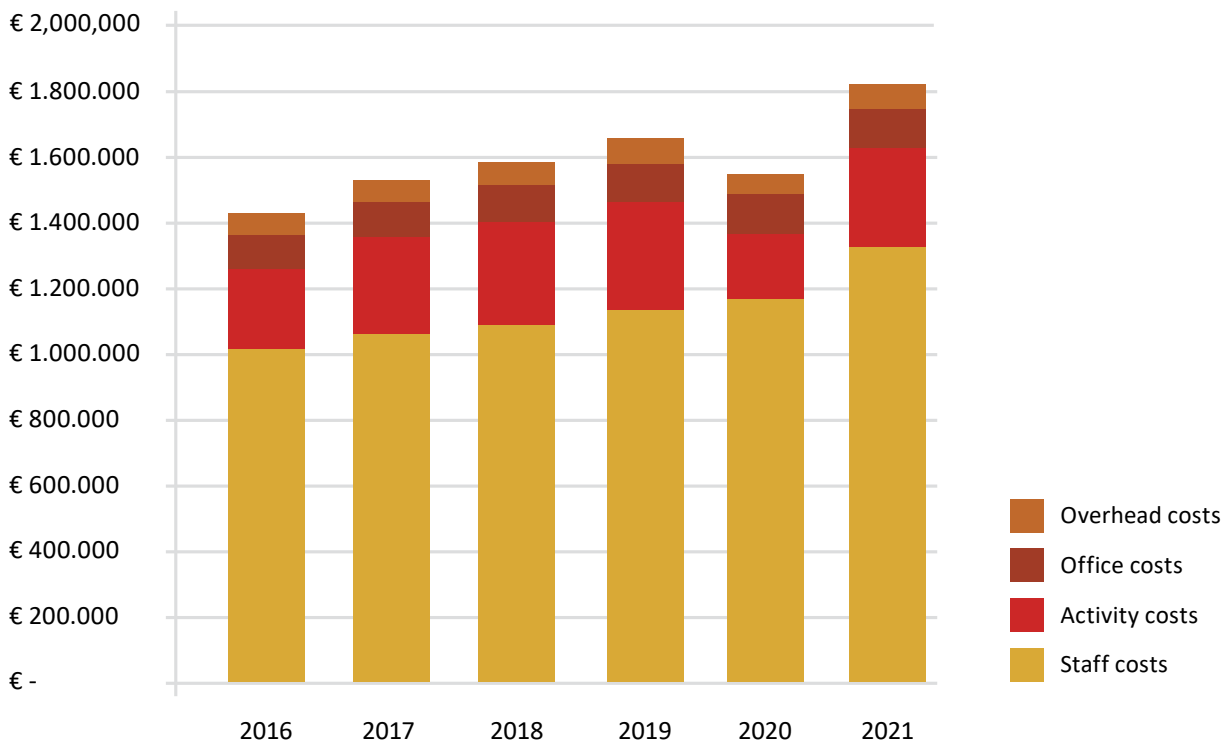
## INCOME & EXPENDITURE

	2021 Budget	2021 Actuals	2020 Actuals	2019 Actuals	2018 Actuals	2017 Actuals	2016 Actuals	Variance from budget
<b>Income</b>								
Membership Fees	€ 455,400	€ 436,118	€ 454,218	€ 450,518	€ 422,438	€ 415,988	€ 420,488	€ (19,282)
NGO Contributions		€ -	€ -	€ 2,500	€ 17,100	€ 6,954	€ 19,949	€ -
Other contributions								€ -
	<b>€ 455,400</b>	<b>€ 436,118</b>	<b>€ 454,218</b>	<b>€ 453,018</b>	<b>€ 439,538</b>	<b>€ 422,942</b>	<b>€ 440,437</b>	<b>€ (19,282)</b>
Structural EC Grant	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ 900,000	€ -
EU Presidency Project	€ 190,776	€ 205,995	€ 150,982	€ 193,776				€ 15,219
	<b>€ 1,090,776</b>	<b>€ 1,105,995</b>	<b>€ 1,050,982</b>	<b>€ 1,093,776</b>	<b>€ 900,000</b>	<b>€ 900,000</b>	<b>€ 900,000</b>	<b>€ 15,219</b>
Gates Foundation	€ 223,214	€ 201,838	€ 133,882	€ 141,378	€ 248,661	€ 221,099	€ 39,370	€ (21,376)
Other Projects (Robert Bosch Foundation since 2021)		€ 98,554					€ 3,213	€ 98,554
Exceptional Income	€ -					€ 2,840	€ -	€ -
	<b>€ 223,214</b>	<b>€ 300,392</b>	<b>€ 133,882</b>	<b>€ 141,378</b>	<b>€ 248,661</b>	<b>€ 223,939</b>	<b>€ 42,583</b>	<b>€ 77,178</b>
<b>Total Income</b>	<b>€ 1,769,390</b>	<b>€ 1,842,505</b>	<b>€ 1,639,082</b>	<b>€ 1,688,172</b>	<b>€ 1,588,199</b>	<b>€ 1,546,881</b>	<b>€ 1,383,020</b>	<b>€ 73,115</b>
<b>Expenditure</b>								
Travel and meeting costs	€ 144,950	€ 4,297	€ 24,068	€ 117,218	€ 110,811	€ 120,367	€ 102,968	€ (140,653)
Communication & logistics	€ 49,000	€ 34,093	€ 48,248	€ 69,398	€ 39,403	€ 51,276	€ 51,914	€ (14,907)
External services	€ 127,423	€ 258,138	€ 129,368	€ 135,996	€ 159,590	€ 120,003	€ 88,602	€ 130,715
	<b>€ 321,373</b>	<b>€ 296,528</b>	<b>€ 201,684</b>	<b>€ 322,611</b>	<b>€ 309,804</b>	<b>€ 291,646</b>	<b>€ 243,484</b>	<b>€ (24,845)</b>
Staff	€ 1,261,500	€ 1,331,889	€ 1,175,910	€ 1,141,743	€ 1,094,162	€ 1,069,964	€ 1,018,430	€ 70,389
Overheads	€ 60,000	€ 77,386	€ 57,069	€ 81,263	€ 63,944	€ 60,964	€ 68,913	€ 17,386
Offices	€ 124,794	€ 122,380	€ 122,061	€ 116,695	€ 106,748	€ 109,880	€ 102,647	€ (2,414)
Other external services	€ -	€ -	€ -	€ -	€ -		€ -	€ -
Others	€ 1,723	€ 11,223	€ 8,592	€ 4,470	€ 11,655	€ 10,270	€ 1,096	€ 9,500
	<b>€ 1,448,017</b>	<b>€ 1,542,878</b>	<b>€ 1,363,631</b>	<b>€ 1,344,171</b>	<b>€ 1,276,510</b>	<b>€ 1,251,078</b>	<b>€ 1,191,086</b>	<b>€ 94,861</b>
<b>Total Expenditure</b>	<b>€ 1,769,390</b>	<b>€ 1,839,406</b>	<b>€ 1,565,315</b>	<b>€ 1,666,782</b>	<b>€ 1,586,313</b>	<b>€ 1,542,724</b>	<b>€ 1,434,570</b>	<b>€ 70,016</b>
<b>Surplus/Deficit</b>	<b>€ -</b>	<b>€ 3,099</b>	<b>€ 73,767</b>	<b>€ 21,390</b>	<b>€ 1,886</b>	<b>€ 4,157</b>	<b>€ (51,550)</b>	<b>€ 3,099</b>

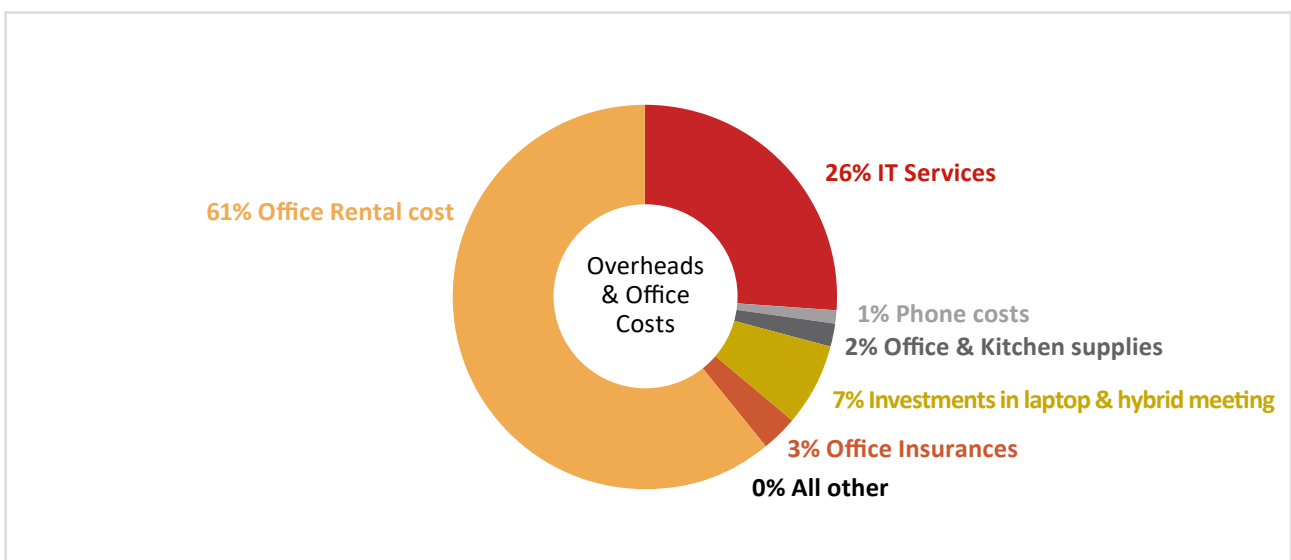
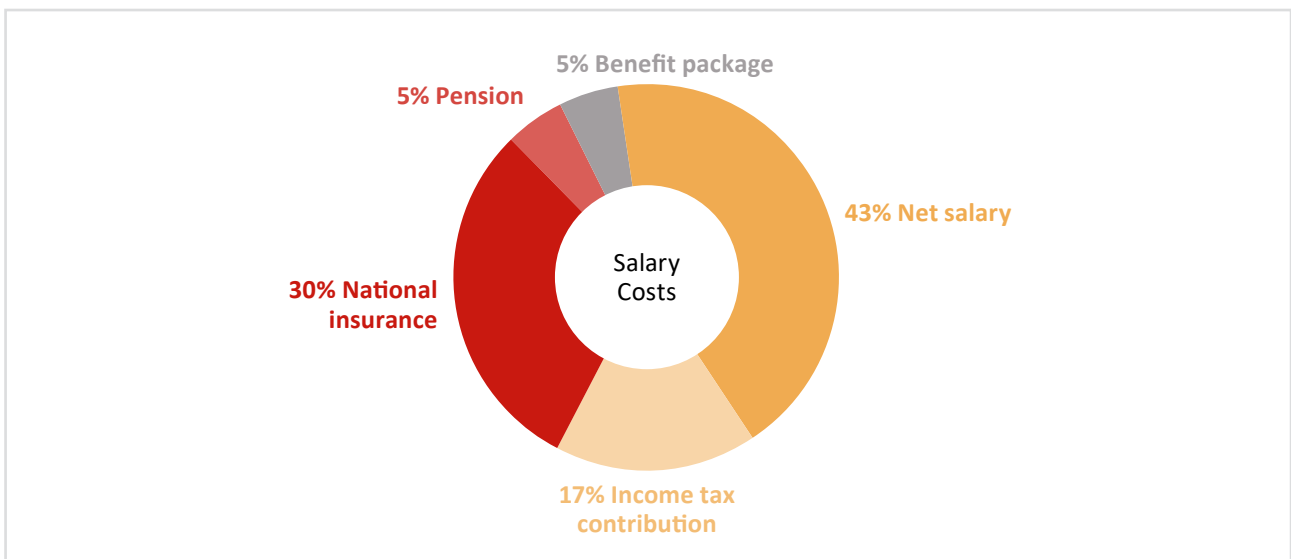
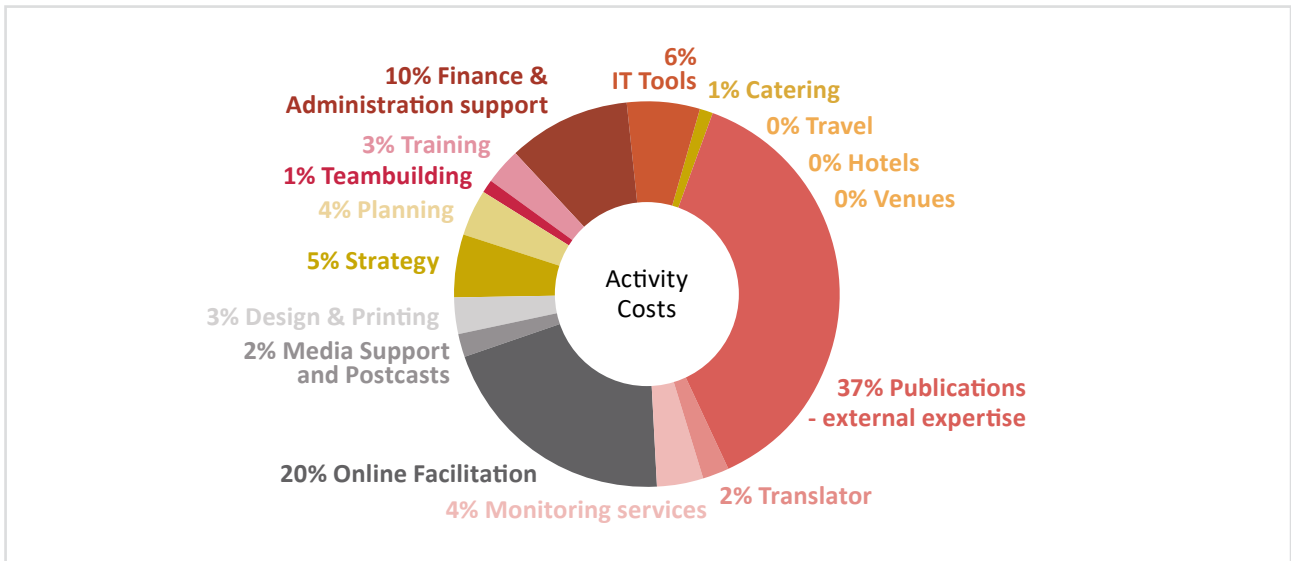
## INCOME SOURCES FROM 2016 TO 2021



## BREAKDOWN OF EXPENSES FROM 2016 TO 2021



## DETAILS OF 2021 EXPENDITURE ON ACTIVITIES, STAFFING AND OVERHEADS



# PARTICIPATION INSIGHTS 2021

After the 2019 Mid-Term Review of CONCORD’s multi-annual strategy, new structures were created. This is the second time that the participation in these new structures was monitored. While 2020 was a year of many “firsts” for us, 2021 proved (with some exceptions) to be a continuation of some of the trends that had started the year before, with the COVID-19 pandemic having a huge impact on the nature of our meetings.

Generally, participation in our working groups remained on a similar level, with the number of people following our work on key priorities not changing much compared to 2020. In total, more than five hundred people were in some capacity involved in our working groups in 2021.

One of the novelties was a launch of a new working group focusing on digitalisation in September.

TYPE	NAME	MEMBERSHIP
Work-streams	Financing and Funding for Sustainable Development	266
	Inequalities and Sustainable Economy	66
	Policy Coherence for Sustainable Development	58
Cross-cutting issue groups	Gender Equality	60
	Global Citizenship Education	61
	Regional Alliances	64
	Civil Society Power	29
Other structures	Financial Advisory Committee	4
	Digital Community	31
	Trends Observatory	13
	Communication Community	90
Governance	General Assembly (Delegates)	111
	Board	10

## MEETINGS AND EVENTS

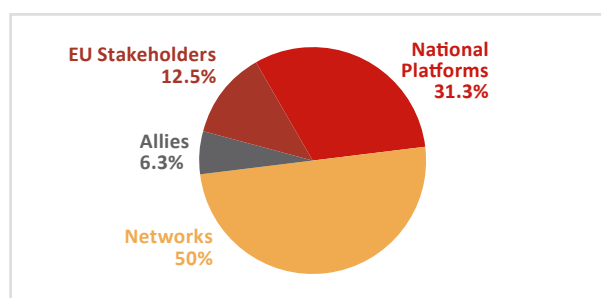
### Physical meetings and events

There were no purely physical meetings organised by CONCORD in 2021, however, we organised 2 hybrid meetings, with a total of 50 participants. Only 16 of those participants attended the events in-person. Understandably, the majority of the physical participants were Brussels-based.

### Online meetings and events

In 2020, the number of online meetings we organised dramatically increased, and in 2021 this number has remained fairly constant, reaching almost 200 in total. While the overall number of meetings has not changed significantly, there were marked increases in the number of participants in many of the working groups.

### Physical meetings 2020 – Participants by type

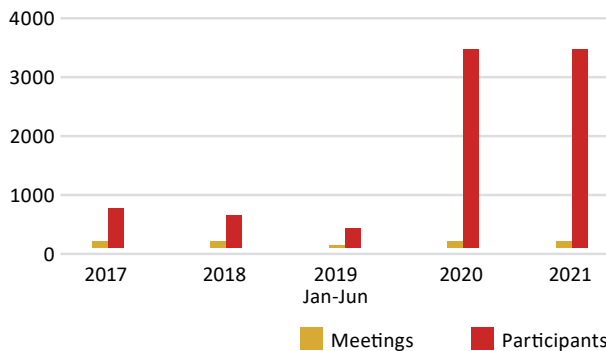


The Regional Alliances meetings and events attracted more than twice as many participants in 2021 compared to 2020 while the Gender Reference Group also came close to doubling participation in its events and meetings compared to the previous year. We saw an increased number of participants for our Communications Community meetings and during our transversal events. The transversal events, in particular, grew in prominence as their number almost doubled, this also resulted in increased participation - almost six hundred people attended transversal events in total.

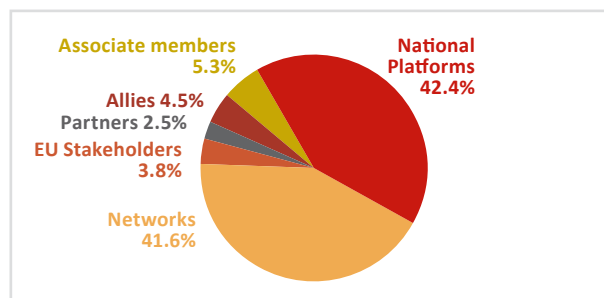
Lastly, the first Policy Forum took place in 2021, attracting nearly 100 participants from our Members.

The CONCORD Secretariat staff organised 187 online events and meetings in 2021 with a total of 3526 participants: 42% from National Platforms, 41% Networks, 5% Associated Members, 4% allies, 2% partners and 4% EU stakeholders. This differs considerably from the previous year, when more than 28% of participants came from our partners (owing to a series of webinars on NDICI programming targeting partners).

### Online meetings and events

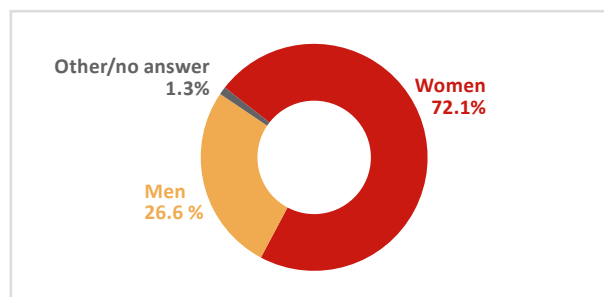


### Online meetings 2021 – Participants by type



From a gender perspective, nearly two thirds of the participants (72%) were women.

### Online meetings 2021 – Participants by gender



# ANNEXES

## - MEMBERSHIP CONTRIBUTIONS

DENOMINATION	Fees 2020	Paid 2020	Fees 2021	Paid 2021
ACT ALLIANCE EU	€ 18,000.00	€ 18,000.00	€ 18,000.00	€ 18,000.00
ACTIONAID INTERNATIONAL	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
ADRA	€ 8,800.00	€ 8,800.00	€ 8,800.00	€ 8,800.00
AKÜ (ESTONIA)	€ 1,200.00	€ 1,200.00	€ 1,200.00	€ 1,200.00
ALDA	€ 2,800.00	€ 2,800.00	€ 2,800.00	€ 2,800.00
ALLIANCE 2015			€ 1,500.00	€ 1,500.00
AMBRELA (SLOVAKIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
BOND (UK)	€ 17,500.00	€ 17,500.00	€ 15,000.00	€ 15,000.00
BPID (BULGARIA)	€ 550.00	€ 550.00	€ 550.00	€ 550.00
CARE INTERNATIONAL	€ 14,000.00	€ 14,000.00	€ 14,000.00	€ 14,000.00
CARITAS EUROPA	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
CBM	€ 12,000.00	€ 12,000.00		
CERCLE (LUXEMBOURG)	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
CHILD FUND ALLIANCE	€ 4,500.00	€ 4,500.00	€ 4,500.00	€ 4,500.00
CIDSE	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
CONCORD BELGIUM (BELGIUM)	€ 16,500.00	€ 16,500.00	€ 16,500.00	€ 16,500.00
CONCORD ITALIA (ITALY)	€ 9,200.00	€ 9,200.00	€ 9,200.00	€ 9,200.00
CONCORD SWEDEN (SWEDEN)	€ 16,800.00	€ 16,800.00	€ 17,200.00	€ 17,200.00
COORDINADORA (SPAIN)	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
COORDINATION SUD (FRANCE)	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
CROSOL (CROATIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
DOCHAS (IRELAND)	€ 8,000.00	€ 8,000.00	€ 8,000.00	€ 8,000.00
EU CORD	€ 6,500.00	€ 6,500.00	€ 6,500.00	€ 6,500.00
EUROPEAN ASSOCIATION FOR EDUCATION OF ADULTS	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
EUROPEAN DISABILITY FORUM			€ 500.00	€ 500.00
EUROPEAN PARTNERSHIP FOR DEMOCRACY	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
FINGO (FINLAND)	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
FOND (ROMANIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00

FORS (CZECH REPUBLIC)	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
Globale Verantwoording (Austria)	€ 8,400.00	€ 8,400.00	€ 8,400.00	€ 8,400.00
GLOBALT FOKUS (DENMARK)	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
GNDR	€ 2,500.00	€ 2,500.00	€ 2,500.00	€ 2,500.00
GRUPA ZAGRANICA (POLAND)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
HABITAT FOR HUMANITY INTERNATIONAL	€ 5,000.00	€ 5,000.00	€ 5,000.00	€ 5,000.00
HAND (HUNGARY)	€ 750.00	€ 750.00	€ 750.00	€ 350.00
HELLENIC PLATFORM FOR DEVELOPMENT (GREECE)	€ 550.00			
HUMANITY & INCLUSION	€ 5,000.00	€ 5,000.00	€ 5,000.00	€ 5,000.00
INTERNATIONAL RESCUE COMMITTEE			€ 5,000.00	€ 5,000.00
IPPF	€ 12,720.00	€ 12,720.00	€ 12,720.00	€ 12,720.00
ISLAMIC RELIEF	€ 8,000.00	€ 8,000.00		
LAPAS (LATVIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
LIGHT FOR THE WORLD (LITHUANIA)	€ 500.00			
NORWEGIAN REFUGEE COUNCIL	€ 2,500.00	€ 2,500.00	€ 5,000.00	€ 5,000.00
OXFAM INTERNATIONAL	€ 14,000.00	€ 14,000.00	€ 14,000.00	€ 14,000.00
PARTOS (NETHERLANDS)	€ 17,000.00	€ 17,000.00	€ 17,000.00	€ 17,000.00
PLAN EUROPE	€ 12,720.00	€ 12,720.00	€ 12,700.00	€ 12,700.00
PLATAFORMA ONGD (PORTUGAL)	€ 4,000.00	€ 4,000.00	€ 4,000.00	€ 4,000.00
SAVE THE CHILDREN EU	€ 16,000.00	€ 16,000.00	€ 16,000.00	€ 16,000.00
SIGHTSAVERS	€ 4,500.00	€ 4,500.00	€ 9,000.00	€ 9,000.00
SKOP (MALTA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
SLOGA (SLOVENIA)	€ 1,000.00	€ 1,000.00	€ 1,000.00	€ 1,000.00
SOLIDAR	€ 5,000.00	€ 5,000.00	€ 1,000.00	€ 1,000.00
SOS CHILDREN'S VILLAGE	€ 14,000.00	€ 14,000.00	€ 14,000.00	€ 14,000.00
TERRE DES HOMMES INTERNATIONAL	€ 11,000.00	€ 11,000.00	€ 11,000.00	€ 11,000.00
VENRO (GERMANY)	€ 22,000.00	€ 22,000.00	€ 22,000.00	€ 22,000.00
WETLANDS INTERNATIONAL			€ 1,000.00	€ 1,000.00
WOMEN ENGAGE FOR A COMMON FUTURE	€ 1,500.00	€ 1,500.00	€ 3,000.00	€ 3,000.00
WORLDVISION INTERNATIONAL	€ 12,000.00	€ 12,000.00	€ 12,000.00	€ 12,000.00
WWF	€ 9,198.00	€ 9,198.00	€ 9,198.00	€ 9,198.00
<b>TOTAL</b>	<b>€ 447,188.00</b>	<b>€ 446,138.00</b>	<b>€ 436,518.00</b>	<b>€ 436,118.00</b>

# OUR MEMBERS

<p><b>NATIONAL PLATFORMS</b></p>	 <p><b>Global Responsibility</b> Austrian Platform for Development and Humanitarian Aid</p>	 <p>BELGISCH PLATFORM PLATE-FORME BELGE <b>CONCORD</b> CNCOD-11.11.11 ACODEV ngo-federatie</p>	 <p><b>BPID</b> Bulgarian Platform for International Development</p>	 <p>Platforma za međunarodnu građansku solidarnost Hrvatske <b>CROSOL</b> Croatian Platform for International Citizens Solidarity</p>	 <p><b>CYINDEP</b> Cyprus Island wide NGO Development Platform</p>	
<p><b>GLOBAL FOCUS</b> Diverse CSOs for Development Cooperation</p>	 <p><b>AKÜ</b></p>	<p><b>fingo</b></p>	 <p><b>COORDINATION SUD</b></p>	 <p><b>VENRO</b> ASSOCIATION OF GERMAN DEVELOPMENT AND HUMANITARIAN AID NGOs</p>	 <p>Hellenic Platform for Development</p>	 <p><b>HAND</b></p>
<p><b>dóchas</b> The Irish Association of Non-Governmental Development Organisations</p>	 <p>Network of NGOs in Congo per lo sviluppo e Emergenza <b>CONCORD ITALIA</b></p>	 <p><b>LAPAS</b> Lithuanian Platform for Development Cooperation</p>	 <p>Lithuanian National Non-Governmental Development Cooperation Organisations Platform <b>LITDEA</b></p>	 <p><b>Cercle de coopération</b> des ONGD DU LUXEMBOURG</p>	 <p><b>SKOP</b> Solidarjëtja u Koperazzjoni</p>	 <p><b>PARTOS</b></p>
 <p><b>ZAGRANICA</b></p>	 <p><b>ONGD</b> PLATAFORMA PORTUGUESA</p>	 <p><b>FOND</b> Federacia Organizaĵo de Regeneraĵo pora Dezastre en Andoo</p>	 <p><b>Ambrela</b> Platform for Development Organisations</p>	 <p><b>SLOGA</b> Slovenian Global Action</p>	 <p><b>LA COORDINADORA</b> DE ORGANIZACIONES PARA EL DESARROLLO</p>	 <p><b>CONCORD SWEDEN</b></p>
 <p><b>bond</b></p>	<p><b>NETWORKS</b></p>	 <p><b>actalliance eu</b> Formerly APRODEV</p>	 <p><b>actionaid</b></p>	 <p><b>ADRA</b></p>	 <p><b>Alliance 2015</b> TOWARDS THE ERADICATION OF POVERTY</p>	 <p><b>CARE</b></p>
 <p><b>caritas europa</b></p>	 <p><b>ChildFund</b> Alliance</p>	 <p><b>CIDSE</b> together for global justice</p>	 <p><b>eucord</b> European Children's Organisations for Humanitarian Development</p>	 <p><b>GNDR</b> Global Network of Civil Society Organisations for Disaster Reduction</p>	 <p><b>Habitat for Humanity</b></p>	 <p><b>humanity &amp; inclusion</b></p>
 <p><b>IPPF</b> International Planned Parenthood Federation European Network</p>	 <p><b>LIGHT FOR THE WORLD</b></p>	 <p><b>OXFAM International</b></p>	 <p><b>PLAN INTERNATIONAL</b></p>	 <p><b>Save the Children</b></p>	 <p><b>Sightsavers</b></p>	<p><b>solidar</b></p>
 <p><b>SOS CHILDREN'S VILLAGES INTERNATIONAL</b></p>	 <p><b>Terre des Hommes International Federation</b></p>	 <p><b>wecf</b></p>	 <p><b>Wetlands INTERNATIONAL</b></p>	 <p><b>World Vision</b></p>	 <p><b>WWF</b></p>	<p><b>ASSOCIATE MEMBERS</b></p>
 <p><b>alda</b> European Association for Local Democracy</p>	 <p><b>ea ea</b> EUROPEAN ASSOCIATION FOR THE EDUCATION OF ADULTS</p>	 <p><b>EUROPEAN PARTNERSHIP FOR DEMOCRACY</b></p>	 <p><b>EUROPEAN DISABILITY FORUM</b></p>	 <p><b>INTERNATIONAL RESCUE COMMITTEE</b></p>	 <p><b>NRC</b> NORWEGIAN REFUGEE COUNCIL</p>	

