



# ABOUT CONCORD

CONCORD is the European Confederation of NGOs working on sustainable development and international cooperation. We are made up of 59 member organisations representing more than 2600 NGOs and are supported by millions of citizens across Europe.

We are the main interlocutor with the EU institutions on sustainable development policy and international cooperation. We are a member-led organisation which means that the members give the strategic direction of the Confederation.

More at: [concordeurope.org](http://concordeurope.org)

## WHAT DO WE DO TO ACHIEVE TRANSFORMATIVE CHANGE?



**ENGAGE**



**CHALLENGE**



**INNOVATE**



**EVOLVE**

## WHO WE ARE

**27**

**NATIONAL  
PLATFORMS**

**24**

**NETWORKS**

**08**

**ASSOCIATE  
MEMBERS**

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*Keep an eye out for this icon! It will be used throughout the Report to spotlight moments where we have made a real impact!*

# FOREWORD FROM THE PRESIDENT



2025 has been a year of challenge and transformation for CONCORD, as well as a year of tangible progress, collective achievements, and renewed clarity about our role as a Confederation.

Across Europe and globally, civil society organisations are operating in an increasingly complex environment, marked by geopolitical shifts, evolving policy priorities, and continued pressure on civic space and funding. In this context, the role of civil society as a partner in international cooperation remains essential, and our collective role has never been more important.

For CONCORD, the implementation of the Rewire process was a defining milestone of 2025, marking a significant shift in how we work together. By strengthening collaboration, clarifying priorities, and streamlining internal processes, we are now better equipped to respond to emerging challenges and contribute effectively to EU discussions. The creation of our new project structure has already enhanced synergies across the Confederation and enabled more focused, strategic action.

At the same time, we continue to focus on our purpose. CONCORD has provided analysis, facilitated exchange, and supported engagement between civil society and EU institutions. Our work has directly contributed to ongoing debates, including on the EU strategy for civil society, the future of EU financing and the Multiannual Financial Framework, and strengthened civil society's role in the Global Gateway. We were proud to celebrate the 20th edition of our AidWatch report, a testament to our enduring commitment to rigorous, evidence-based analysis of development finance.

We also brought forward concrete proposals on how EU funding can better reach local actors, promote genuine country ownership, and ensure meaningful civil society participation in external action. Throughout the year, we supported over 200 organisations in engaging with EU Delegations and created new spaces for exchange and capacity-building across our network.

Furthermore, the recent adoption of our Pledge to Shift the Power reflects our commitment to more effective, inclusive, and equitable partnerships. This also underpins the work that we have been doing to improve the EU's approach to relationships with their partner countries.

Yet we must be clear: the context in which we operate is becoming more challenging. As civil society is increasingly scrutinised, and the space for independent voices is under pressure, it is essential that we stand together, strengthen alliances, and continue to advocate for an enabling environment in which civil society can thrive.

What stands out most this year is the strength of our Confederation. CONCORD's strength lies in its Members - their expertise, engagement and commitment. I would like to warmly thank all Members for their active participation throughout the year, as well as the Secretariat for its professionalism and dedication, and the Board for its strategic guidance.

As we look ahead, CONCORD will continue to build on these collective strengths and foster collaboration, support its Members, and contribute to a coherent and values-based approach to international cooperation. The progress made in 2025 provides a strong foundation for the years to come.

Rilli Lappalainen  
CONCORD President

## From Connection to Collective Action



CONCORD convened **149 strategic exchanges**, bringing together over **2000+ participants**, including all **59 member organisations**. These spaces went beyond information-sharing: they enabled civil society actors to align positions, build partnerships, and coordinate their work across Europe.

### As a result:

- ▶ **84%** of members report a strengthened sense of community, reflecting increased trust and cohesion across the network
- ▶ Members report greater ability to engage collectively rather than in isolation, strengthening their influence at EU level



CONCORD ensured that civil society perspectives were present in key EU policy discussions shaping international cooperation. This collective engagement enabled civil society actors to access decision-making spaces that would be difficult to reach individually, contributing to more inclusive and accountable policy discussions.

## Amplifying Civil Society Voices in EU Decision-Making

### In 2025:

- ▶ The Secretariat engaged in **136** meetings with EU institutions and stakeholders
- ▶ **23** member organisations (**39%**) directly participated in these processes
- ▶ Members joined CONCORD in **40** high-level engagements, strengthening the legitimacy and diversity of civil society representation



## Building Capacity



Through **14** targeted capacity-building initiatives, CONCORD strengthened members' knowledge and skills in communications and policy engagement. These shifts reflect not only increased knowledge, but also changes in practice, as members integrate collective messaging and strategies into their daily work.

### This led to:

- ▶ A growing community of **21** communications focal points, enhancing coordination and message alignment
- ▶ Increased uptake of shared tools, with **25%** of members actively using CONCORD communication materials in their own work

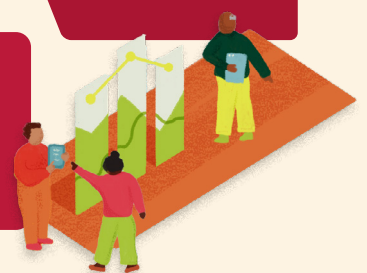


Beyond reach, CONCORD's work contributed to agenda-setting. Our analysis was referenced in policy discussions, civil society positions, and public debates, demonstrating uptake across key stakeholders. Members used CONCORD's evidence and messaging to strengthen their own strategies and interventions.

## Producing Evidence for Change

### As result our

- ▶ **8** policy publications, supported by **12** joint statements and press outputs, provided timely analysis on EU development policy
- ▶ Outputs reached wide audiences, with **9449** downloads, including **1344** downloads of AidWatch report, our flagship report on EU aid, marking its **20th** anniversary this year.



## Creating Tools for Engagement and Transparency



To support more informed and accessible participation, CONCORD launched **3** interactive platforms on key EU policy areas, including the Multiannual Financial Framework.

### These tools:

- ▶ Helped translate complex EU processes into accessible formats
- ▶ Enabled both members and wider audiences to engage more effectively in policy debates
- ▶ Contributed to greater transparency and public understanding of EU development policies.



# OUR WORK

## REWIRE PROCESS

In 2025, CONCORD implemented the Rewire process. It was launched to ensure that the CONCORD Confederation remains fit for purpose, to improve how we operate, make decisions, and structure our work to better address the external challenges we collectively face and deliver impact in a rapidly evolving political context and shrinking civic space.

Rewire resulted in the creation of three projects - Civil Society Power (CSP), Financing and Funding for Sustainable Development (FFSD), and Equality and Human Development — along with several related subprojects. To increase impact and efficiency, CONCORD also adopted a new project methodology and an updated internal communication strategy aligned with the new structure.

A key shift was the strengthening and prioritisation of CSP, now established as a fully-fledged project structured around several themes: the Enabling Environment, Meaningful Engagement, and Shift the Power. At the same time, the FFSD project was reorganised to function as an umbrella for a number of interlinked sub-projects, including Global Gateway, the Multiannual Financial Framework (MFF), and AidWatch.

Throughout the year, the Rewire moved forward through structured reflection, consultation, and testing new ways of working. Members, the Board, and the Secretariat were actively involved, ensuring that the process remained grounded in both strategic priorities and operational realities. The Rewire has been instrumental in strengthening synergies and collaboration across organisational structures.

By October 2025, the process had reached an important consolidation phase. Lessons from pilot practices and internal reviews were synthesised and translated into practical adjustments. Rather than a one-off reform, the Rewire is conceived as an ongoing learning journey. It enables CONCORD to adapt continuously, respond to external challenges, and improve trust across the Confederation. In this way, the Rewire lays a solid foundation for implementing CONCORD's future commitments and strategic priorities, reinforcing our collective capacity to act as a strong, credible, and transformative civil society voice.

More information about the Rewire process is available in [CONCORD's 2024 Annual Report](#).

## CIVIL SOCIETY POWER (CSP)

### Enabling Environment

Our CSP project's main aim is to strengthen civil society. In 2025, against the rapidly changing backdrop of EU civil society the CSP group focused on strengthening the EU's frameworks for an enabling environment.

Firstly, we made [recommendations](#) for the new [EU strategy for civil society](#) and participated in four consultations organised by the European Commission's (EC) Directorate-General for Justice and Consumers (DG JUST) and Directorate-General for International Partnerships (DG INTPA). Thanks to our



work, the strategy, which was published in November, includes an external pillar and recognises the importance of coherence between the EU's internal and external actions in support of civil society. It also reaffirms the continued relevance of the

[2012 Communication](#) on the roots of democracy and sustainable development.

Secondly, we worked more closely with the Organisation for Economic Co-operation and Development–Civil Society Organisation (OECD CSO) reference group, with the aim to contribute to the five-year implementation report on the Development Assistance Committee (DAC) Recommendation on Enabling Civil Society in Development Cooperation and Humanitarian Assistance, expected in June 2026. With a focus on the EU’s implementation of the Recommendation, we provided inputs to a CSO-led report that was presented at the OECD DAC Civil Society Days in June, and building on it, we fed into the official OECD survey in the autumn. The results of this process are expected in 2026.

## Meaningful Engagement

This sub-project focuses on strengthening civil society’s ability to engage with the EU. In 2025, we trained more than 200 organisations on how to engage with EU delegations. We also **launched a new platform** to gather further insights on EU consultations and to encourage knowledge exchange between civil society organisations. By sharing experiences and information across the network, the **Meaningful Engagement Platform** helps organisations engage more strategically with EU institutions.

In parallel, we expanded and tightened the collaboration between policy and communications colleagues from across the CONCORD network. This resulted in a training for 30 colleagues on how to adapt and communicate in an environment that is increasingly hostile to them and their organisations. Of the participants who responded to the follow-up survey (9), 89% reported that they learned something from the training, and 67% said it had influenced how they engage with policy-makers. This suggests the session contributed to strengthening colleagues’ confidence and approach when navigating challenging policy environments.



Additionally, we invested in coalition-building to strengthen a civil society that speaks with one voice across continents, building

on regional alliances. Our collaboration with other European and African CSOs within the **Africa-Europe Civil Society Platform** reached an important milestone during the African Union – European Union Summit in November. CONCORD was actively involved in multiple workshops and events at the AU–EU Civil



AU–EU Civil Society Parallel Summit

Society Parallel Summit. This collaboration resulted in a **joint statement** prepared in consultation with over 70 organisations, which included recommendations urging leaders to address structural inequalities and place people rather than corporations or geopolitical interests at the centre of the partnership.

➤ This strong, collective civil society effort was acknowledged in the official **Joint AU-EU Summit Declaration**, which gave encouraging signs for developing structured and permanent engagement with civil society in the partnership. ◀



## Shift the Power

Our collaboration with CSOs from other continents is guided by our commitment to shift power and build more equal partnerships. This commitment is reflected in the **Pledge to Shift the Power**, formally adopted by the Confederation at the end of 2025.

The pledge builds on several years of reflection within CONCORD, particularly through the work of the former Regional Alliances group. At the Learning and Exchange Forum in 2024, members agreed to translate this reflection into a concrete commitment. Throughout 2025, a participatory drafting and consultation process across the network led to the final adoption of the pledge. It represents another step in CONCORD’s ongoing effort to transform partnerships and address structural imbalances in the international cooperation system.

By combining shared commitments in a practical framework, the pledge aims to guide decisions, practices and behaviours across the Confederation. It also encourages members to reflect on how power dynamics shape our work and invites mutual accountability to drive systemic change.

# EQUALITY AND LEAVING NO ONE BEHIND

## Human Development and Tackling Inequalities

In 2025 we stepped up our efforts to ensure that addressing inequalities becomes a priority for the EU, which is one of CONCORD's core aims.

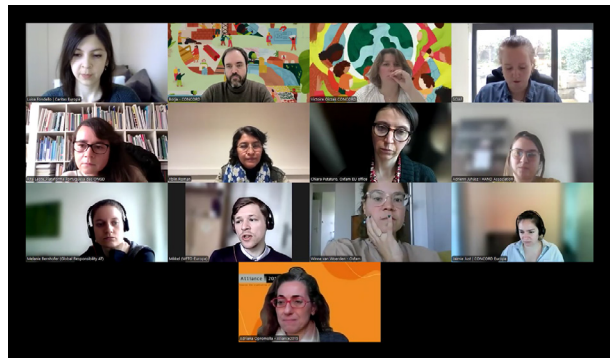
We did this in several ways, such as by sharing our views with the European Commission including within the structured dialogue on inequalities and social protection, and by monitoring commitments such as the **Inequality Marker**. We continued calling for meaningful implementation, including delivering assessments of whether the EU's programmes reach the most marginalised communities. One key moment was the launch of the 2024 marker scores, of which we provided an **assessment via social media**.

The **EU-AFD Research Facility on Inequalities** was another important forum for discussion with policymakers. **At the EU-AFD conference** we participated in a panel with the Commission and several Member States' development finance institutions to discuss whether the private sector and private financing can help tackle inequalities, the need for everyone to contribute to equality, while highlighting the absolute thresholds and the focus on sustainable and inclusive businesses.

Cooperatives and social economy enterprises are such sustainable and inclusive businesses and we continued working with them in 2025. We co-organised, with Cooperatives Europe, a panel at the **Global Social and Solidarity Economy Forum**. The discussion, moderated by our director, included a representative from the European Investment Bank, who showed willingness to include the social economy as part of **Global Gateway** implementation.

In 2025, engaging with Global Gateway remained an important part of our work. The increased references by the EU to a 360-degree approach provided opportunities to examine how Global Gateway addresses inequalities and human development. We helped shape a dedicated session at the 9th Global Meeting of the **Policy Forum on Development** and started research, which we will develop in 2026.

Tackling inequalities effectively also requires being able to rethink our approaches and learn from each



Let's talk Equality webinars

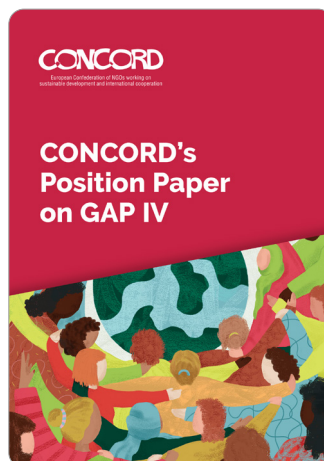
other. We created a new space for our members to focus on key inequality-related issues. Our two Let's talk Equality webinars covered systemic change in economic systems and the inclusion of persons with disabilities in our work. These were fruitful and popular discussions that showed the expertise and interest of our membership in tackling inequalities and promoting human development, and will continue in 2026.

## Gender Equality in External Action

This sub-project focuses on gender equality as both a fundamental right and key element in addressing global inequalities. In 2025, many of our activities were aimed at ensuring that the intermediate evaluation of the EU's Gender Action Plan III (GAPIII) would be built on meaningful consultations with local and national women's rights organisations and feminist groups and movements (WROs). This evaluation also needed to assess the implementation of the three core principles (human rights-based approach, intersectionality, and gender-transformative approach) and identified key implementation gaps. **Through our engagement with the EC's GAP III steering group, and connecting members and their partners with the evaluators, the final report contained 43 citations of consultations**



**with CSOs/WROs,** helping the evaluators to focus on the real-life impact of GAP III in EU actions in partner countries. This informed the recommendations by identifying particularly effective key project areas, sectors and regions or gaps.



This sub-project also laid the foundations for engagement with a successor to GAP III. The GAP III evaluation outcomes are timely contributions to the development of an improved GAP IV. We also fed into the public consultation on the Gender Equality Strategy, ensuring linkages were made with the EU's established gender equality policies in external relations. CONCORD set out key messages for an ambitious GAP IV in a position paper entitled.

In close collaboration with other sub-projects, gender equality perspectives were shared in the discussions on meaningful engagement of civil society in the CSP project. Mainstreaming gender equality and aligning our approach on funding targets and indicators were also key to our joint work in the FFSD projects.

## FINANCING AND FUNDING FOR SUSTAINABLE DEVELOPMENT (FFSD)

In 2025, the FFSD project operated on two fronts: monitoring discussions on the future of EU external financing while critically assessing its current direction. Alongside engagement on the next MFF, Team Europe and Global Gateway, we analysed Official Development Assistance (ODA) allocations, implementation trends under the current MFF. Drawing on members' expertise, we advanced proposals to improve how the EU funds projects and programmes, to promote local ownership, and ensure meaningful civil society engagement in EU external action.

### Follow the Money

In 2025, we drafted the **second edition of the Lion's Share Report**, a flagship analytical initiative to



strengthen collective understanding of EU funding for civil society. The process mobilised member expertise, consolidated updated data on external financing trends and assessed the performance of the Neighbourhood, Development and International

Cooperation Instrument – Global Europe (NDICI-Global Europe) and its grant-based programming modalities. By renewing and expanding the evidence and analysis ahead of key budgetary and policy negotiations, we laid the groundwork for providing expertise for more ambitious and accountable EU financing in the next MFF cycle.

We also took part in two consultative sessions of the Policy Forum on Development, bringing forward civil society perspectives on implementation challenges, funding accessibility and partnership principles, reinforcing the need for predictable, adequate and transformative resourcing for civil society actors.

### EU Regulations

In 2025, the EU Regulations sub-project focused on safeguarding an enabling regulatory environment for CSOs, engaging closely with the revision of the Practical Guide (PRAG 2025) and the Model Grant Agreement to ensure rules remain proportionate and accessible.

In June, we co-organised a webinar with the Directorate General for International Partnerships (DG INTPA) Legal Affairs Unit, convening more than 150 participants worldwide. The exchange both clarified key regulatory changes and informed the development of CONCORD's **Guidance note on PRAG 2025 main changes**, designed to help CSOs navigate the new framework.

Throughout the year, we maintained dialogue with DG INTPA on the implementation challenges of PRAG 2025 affecting civil society organisations' access to funding, including sub-granting, indirect costs and eligibility requirements. A key achievement was that a feedback note consolidating members' evidence informed INTPA's internal training for EU Delegations.

The group also contributed regulatory analysis to the new Global Europe Regulation and the second edition of the Lion's Share Report.

### Global Gateway

To keep pace with the rapid expansion of the EU's Global Gateway initiative, in 2025 we focused on equipping our colleagues in Europe and beyond to support its implementation with a strong focus on equal partnerships that place people, partner country ownership and sustainable development at the centre.

We contributed to civil society understanding of the governance and functioning of the Global Gateway by mapping key actors and processes, and engaging with stakeholders responsible for budgetary oversight and the scale-up of the initiative. Webinars co-organised with our members and allies (**Partos Masterclass**, **Understanding the Global Gateway webinar**, **ALDA Membership Days**) provided useful information and advice to more than 140 civil society organisations and helped them identify entry points to engage in the Global Gateway governance and projects.



► Following these activities, 94% reported improved skills in interacting with decision-makers. ◀



Press Club Brussels - Global Gateway: A Civil Society perspective

In addition to participating in discussions such as the **CSO/LA Advisory Platform**, the **Second High-Level Conference on Enhanced Coordination of External Financial Tools**, and at the **EIB Board Seminar with Civil Society**, we created opportunities for civil society to share experiences and explore concerns about the impact of projects on local communities. In October, we co-organised a well-attended **event** at the Press Club Brussels featuring perspectives from Global South colleagues, and emphasising the importance of maintaining transparency, accountability and a focus on partner country interests in the EU’s “values-driven” offer.

## AidWatch



► CONCORD celebrated the 20th anniversary of our flagship AidWatch report, this year titled **“Ending short-sightedness, restoring Official Development Assistance’s purpose”**. The report was downloaded 1350 times. ◀

The launch event was held in October 2025, with the participation of the Cabinet of the Commissioner for International Partnerships. CONCORD took a retrospective look at EU ODA trends since 2018 and reflected on the future role of ODA, including the impact of ODA cuts for CSOs. ► For the first time,



we embedded interactive data visualisations on the AidWatch website, an innovation to improve the



accessibility of the report which was widely welcomed by readers and members alike. ◀

CONCORD’s contribution to the peer review of the EU’s international cooperation policy, conducted by the OECD DAC, was acknowledged

in the recently published **EU peer review report**, concluding a process that ran from March 2025 to February 2026. The report mentions the quality and richness of CONCORD’s 20-page research submission summarising the main EU’s financing for sustainable development trends and gaps used by Switzerland, Norway and the OECD DAC to draft the insights of the official report. CONCORD’s contribution also resulted in an invitation to participate in a meeting with the DAC and the Member States delegates in November.

## Multiannual Financial Framework (MFF)



In two position papers on the MFF, CONCORD has set out its vision for the **role of the EU and Member States** in international cooperation, with a strong emphasis on inclusive, **meaningful partnerships** with civil society in partner countries.

These publications have created opportunities for CONCORD and its members to engage with stakeholders at both EU and national levels. Exchanges have focused on the future MFF architecture, the design of the Global Europe Instrument (GEI), and the need for inclusive funding modalities that prioritise the well-being of people



and the planet, while enabling civil society and local actors to play a meaningful role in international partnerships.

In addition, CONCORD published an in-depth **Analysis of the MFF and GEI Regulations**, which has become a cornerstone for our policy work.

The report, which was downloaded 975 times, has strengthened dialogue with multiple stakeholders and supported capacity-building activities, including webinars and exchanges with our members, particularly National Platforms. Building on this analysis, CONCORD convened a roundtable with Member States and partners to foster open and constructive dialogue on the EU's external action budget and the future direction of EU external action.

## **BUILDING INTERNAL RESILIENCE AND CAPACITY**

### **Membership Engagement**

2025 proved to be a challenging year for many members of the Confederation. Increasing financial constraints and political pressures affected organisations across the network, prompting a decisive shift towards strengthening internal resilience and the sense of community within CONCORD.

In response, the CONCORD Secretariat focused even more actively enabling and supporting members' engagement by prioritising effectiveness — conducting a thorough analysis of CONCORD's internal communications and revamping its internal systems — and by investing in networking and community-building activities.

As a result, strategic changes were introduced in CONCORD's communication practices, particularly in how the Secretariat communicates with members. Starting in 2026, these changes will emphasise clarity, relevance and visibility of opportunities for engagement and action, ensuring that even members with limited capacity or resources can more easily and meaningfully participate in CONCORD's work.

At the same time, the Secretariat undertook a comprehensive overhaul of its internal systems, such as the Customer Relationship Management software (CRM) and CONCORD's membership portal (Extranet). These improvements will significantly streamline members' engagement, as well as align various administrative processes, resulting in greater internal efficiency. Improved data quality and monitoring tools will also enable more tailored and relevant outreach to members and better tracking of member participation over time.

Recognising that resilience is built through connection, the Secretariat also prioritised networking and peer-to-peer exchange. For example, the 2025 General Assembly's activities included a number of dedicated networking sessions for various groups of members, and specific sessions for National Platforms were organised throughout the year. These spaces allowed members to exchange experiences, identify common challenges, and strengthen collaboration across the Confederation. Additionally, the Secretariat hosted a series of informal strategic exchanges with directors of member organisations, which provided a trusted space for group discussion on key strategic issues affecting the sector.

The Secretariat continued its bilateral engagement through regular meetings and calls with members to better understand evolving challenges and provide tailored support. It also launched a series of discussions with members on CONCORD's new multiannual strategy, which will guide the Confederation's work from 2027 onwards. These discussions predominantly centred on becoming fit for the future, a process that necessarily involves strengthening our collective resilience. Work on the strategy will continue throughout 2026.

Lastly, a total of 14 collective learning sessions were organised in 2025, directly strengthening members' capacities and supporting them during a demanding period.

### **Strengthening Transparent and Accountable Governance**

In 2025, CONCORD's governance work focused on ensuring that the Confederation is a fit-for-purpose, member-driven organisation with participatory decision-making and enhanced accountability.

Over the course of the year, the Board provided strategic stewardship to maintain stability in a



*The 2025 General Assembly meeting*

rapidly-changing global and European environment. A major outcome of this work was the completion of the comprehensive update of CONCORD's governance framework, a process initiated in 2023. The General Assembly formally adopted the revised Statutes alongside the full set of updated Annexes to the Internal Regulations, ensuring alignment with legislative requirements, organisational evolution, and recognised good governance standards. The consolidated framework strengthens accountability, transparency and collective decision-making. In parallel, a full legal compliance review confirmed that CONCORD's records and practices remain fully compliant with Belgian law. The adoption of our first Conflict of Interest Policy further reinforced internal safeguards and ethical standards.

The 2025 General Assembly meeting represented an important moment for shared reflection and strategic direction. Under the theme *Turning the tide: how to reclaim space for civil society*, it provided an opportunity for members to consider the shifting conditions affecting civil society, reflect on common responsibilities and renew their commitment to cooperation and solidarity within the Confederation. In this context, the Assembly also initiated the work on CONCORD's new strategy, ensuring that future priorities are defined collaboratively.

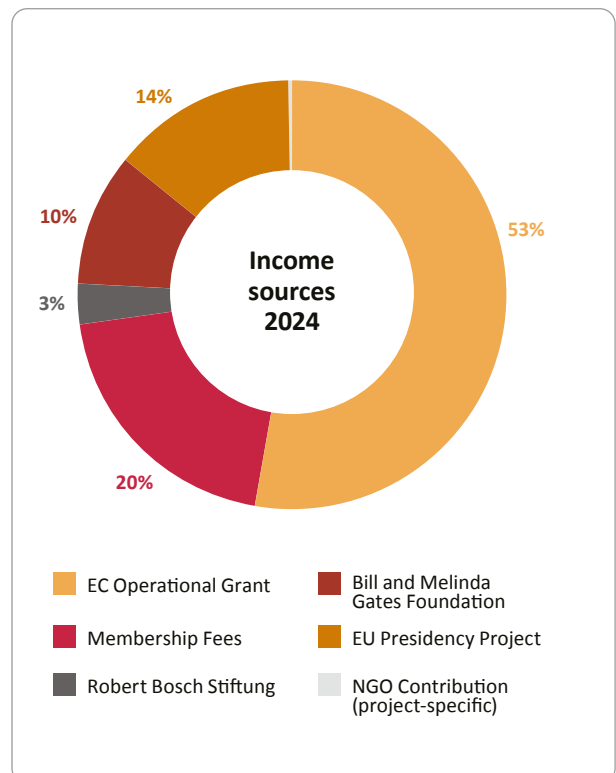
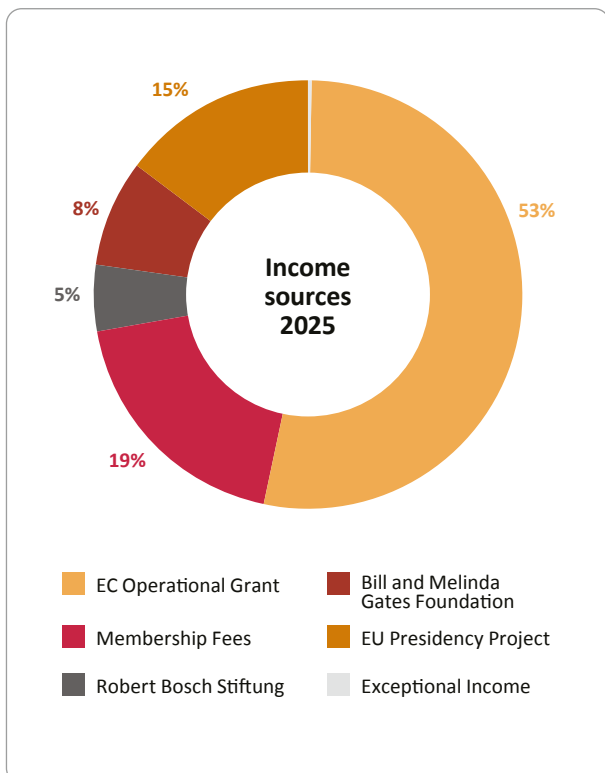
Leadership renewal and continuity were also central governance priorities in 2025. Three new Board members were elected during the General Assembly: Jane-Ann McKenna (Dóchas), Julieta González (CARE International), and Mikael Leyi (SOLIDAR), followed by the co-option of three additional members later in the year to preserve balanced representation and operational continuity. The year also marked the final mandate of CONCORD's current President, with careful preparation initiated for a smooth leadership transition in 2026.

# FINANCE & ANNUAL ACCOUNTS

## ACCOUNTING PRINCIPLES

- CONCORD’s financial records are expressed in euros and are maintained on a historical cost basis in compliance with international accounting standards and legislation applicable to non-profit associations in Belgium.
- CONCORD’s EC Operational Grant covers a considerable proportion of the running costs of the Secretariat and of the activity costs of the member-led working structures (project groups, Committees, Board, General Assembly). Activities include reports and briefing notes, position papers, meetings (online and in-person), advocacy tools, studies, capacity-building and internal and external communication.
- As a general rule, and in line with CONCORD’s travel reimbursement rules, the budget seeks to enable at least one representative per member to participate per meeting, reimbursing travel and accommodation on request if the member organisation cannot cover these costs.

- In 2025, CONCORD had five funding streams:
  - Operational Grant from the European Commission (DG INPTA)
  - EC DEAR-funded Presidency Project (in partnership with three of our National Platforms, corresponding to the Member States holding the rotating 6-month Presidency of the European Council). The purpose of this project is to promote European values and raise awareness of sustainable development objectives throughout the EU.
  - Membership fees to co-fund the EC and Presidency Project grants.
  - Bill and Melinda Gates Foundation in the context of its More and Better Aid Project.
  - Robert Bosch Stiftung to deepen its work on inequalities.



## SUMMARY OF RESULTS

In 2025, CONCORD's total income amounted to €2.260.965 (2024: €2.188.228) and the expenditure amounted to €2.253.979 (2024: €2.111.386), resulting in a surplus of € 6.987.

CONCORD's income was 11% higher than forecasted and the expenditure was 11% above forecast for reasons explained below.

### INCOME

Overall income was €228.652 higher than projected in the Strategic Budget approved during CONCORD's 2024 General Assembly.

This is primarily due to €178.188 in income received from the Bill and Melinda Gates Foundation, which was not anticipated when the 2025 budget was built in early 2024.

Furthermore, an additional income of €50.000 was received from the European Commission to cover operating costs and activities, particularly increasing staff costs in 2025. This rise was negotiated after the Strategic Budget was drawn up in April 2024.

The growth in Membership Fees by €15.070 in 2025 compared to the forecast is attributable to entering a new cycle in which collective member commitments exceeded the initial projections, and to the addition of a new member to our network.

On the contrary, in 2025, portions of the Robert Bosch Stiftung grant and the EU Presidency Project grant remained unspent and were carried over to 2026, for a total of €20.204.

Finally, €5.598 in interest income was earned on a safe, long-term placement made with the organisation's reserves.

### EXPENDITURE

In 2025, CONCORD's total expenditure amounted to €2.253.979 (2024: €2.111.386), which was €221.666 higher than forecast in the Strategic Budget.

As a result of the increased resources from the European Commission and the Bill and Melinda Gates Foundation, expenditure increased substantially for external services, staff, overhead and office compared to the Strategic Budget.

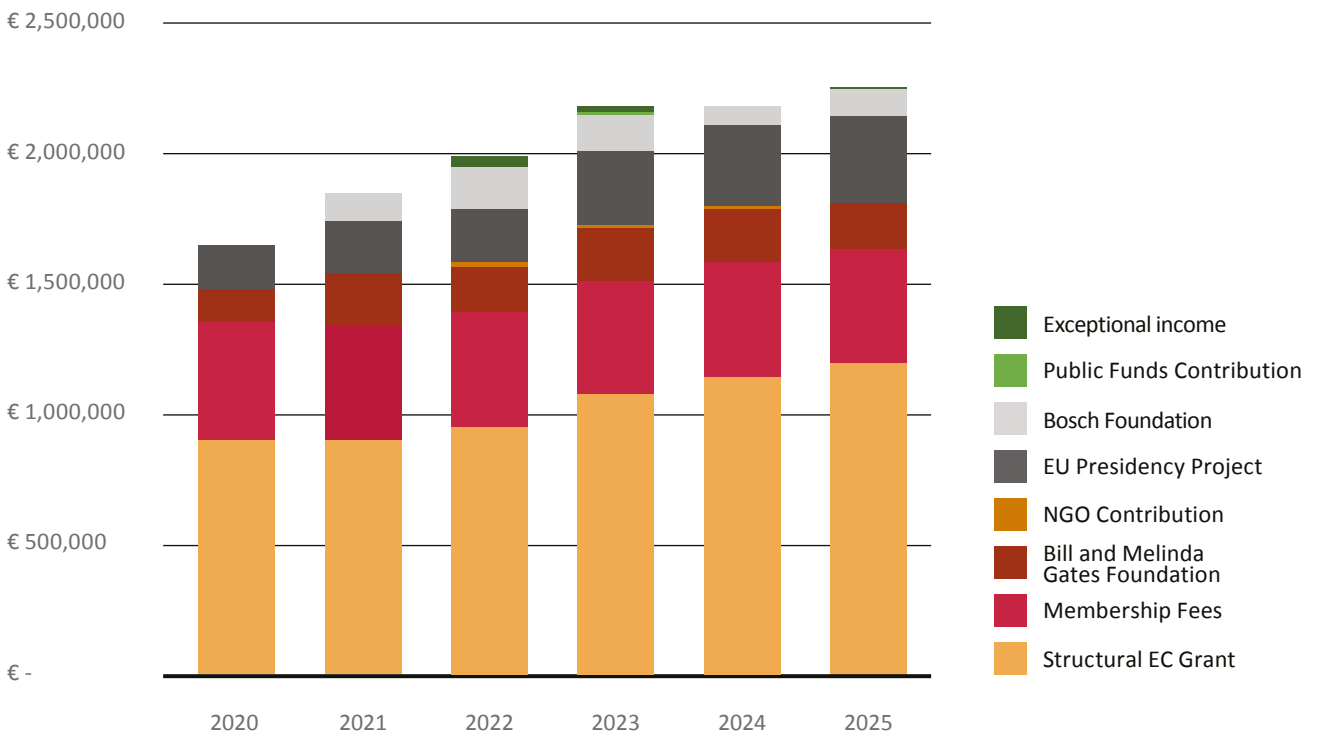
The key variances in expenditure are:

- Expenditure on travel and meetings (€93.756) was €10.649 below the Strategic Budget. This was mainly due to fewer members being willing to travel to attend workstream meetings than foreseen under the different grants, and to meetings being postponed to a later period.
- Communication costs (€42.293) were €3.030 below forecast.
- External services spending exceeded the budget by €31.063, bringing the total to €184.944. This was due to increased expenses on external consultants for two main projects: the implementation of a new ERP system and the collaboration with a fundraising consultant.
- Staff costs were €192.254 higher than foreseen in the Strategic Budget, as staff costs had been underestimated at the time of budgeting.
- Overhead costs were €6.772 higher than foreseen in the Strategic Budget.
- Office costs were €5.651 higher than in the Strategic Budget, due to indexation.

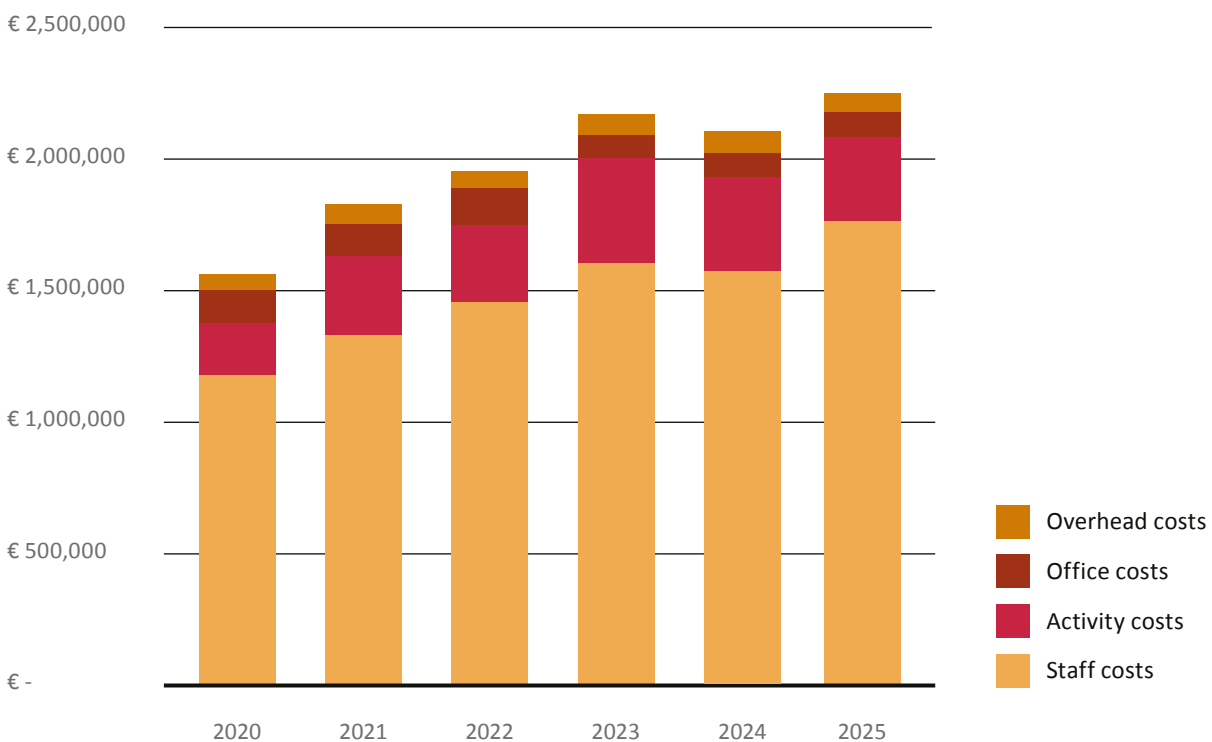
## INCOME & EXPENDITURE

	2025 Strategic Budget	2025 Actuals	2024 Actuals	2023 Actuals	2022 Actuals	2021 Actuals	2020 Actuals	Variance from budget
<b>Income</b>								
Membership Fees	€ 420 000	€ 435 070	€ 432 118	€ 438 688	€ 437 478	€ 436 118	€ 454 218	€ 15 070
NGO Contributions			€ 2 303	€ 6 500	€ 10 935			
Other contributions				€ 8 345				
	<b>€ 420 000</b>	<b>€ 435 070</b>	<b>€ 434 421</b>	<b>€ 453 533</b>	<b>€ 448 413</b>	<b>€ 436 118</b>	<b>€ 454 218</b>	<b>€ 15 070</b>
Structural EC Grant	€ 1 150 000	€ 1 200 000	€ 1 150 000	€ 1 075 000	€ 950 000	€ 900 000	€ 900 000	€ 50 000
EU Presidency Project	€ 342 313	€ 336 153	€ 315 551	€ 284 444	€ 208 866	€ 205 995	€ 150 982	€ (6 160)
	<b>€ 1 492 313</b>	<b>€ 1 536 153</b>	<b>€ 1 465 551</b>	<b>€ 1 359 444</b>	<b>€ 1 158 866</b>	<b>€ 1 105 995</b>	<b>€ 1 050 982</b>	<b>€ 43 840</b>
Gates Foundation		€ 178 188	€ 211 068	€ 208 783	€ 181 267	€ 201 838	€ 133 882	€ 178 188
Bosch Foundation	€ 120 000	€ 105 956	€ 77 189	€ 142 459	€ 156 798	€ 98 554		€ (14 044)
Exceptional Income		€ 5 598		€ 22 500	€ 41 738			€ 5 598
	<b>€ 120 000</b>	<b>€ 289 742</b>	<b>€ 288 257</b>	<b>€ 373 742</b>	<b>€ 379 803</b>	<b>€ 300 392</b>	<b>€ 133 882</b>	<b>€ 169 742</b>
<b>Total Income</b>	<b>€ 2 032 313</b>	<b>€ 2 260 965</b>	<b>€ 2 188 228</b>	<b>€ 2 186 719</b>	<b>€ 1 987 082</b>	<b>€ 1 842 505</b>	<b>€ 1 639 082</b>	<b>€ 228 652</b>
<b>Expenditure</b>								
Travel and meeting costs	€ 104 405	€ 93 756	€ 79 804	€ 125 182	€ 57 798	€ 4 297	€ 24 068	€ (10 649)
Communication & logistics	€ 45 323	€ 42 293	€ 61 458	€ 68 485	€ 41 383	€ 34 093	€ 48 248	€ (3 030)
External services	€ 153 881	€ 184 944	€ 216 918	€ 204 930	€ 198 536	€ 258 138	€ 129 368	€ 31 063
	<b>€ 303 609</b>	<b>€ 320 994</b>	<b>€ 358 180</b>	<b>€ 398 597</b>	<b>€ 297 718</b>	<b>€ 296 528</b>	<b>€ 201 684</b>	<b>€ 17 385</b>
Staff	€ 1 575 345	€ 1 767 599	€ 1 581 886	€ 1 606 743	€ 1 456 344	€ 1 331 889	€ 1 175 910	€ 192 254
Overheads	€ 63 659	€ 70 431	€ 81 380	€ 70 006	€ 58 920	€ 77 386	€ 57 069	€ 6 772
Offices	€ 88 400	€ 94 051	€ 88 158	€ 89 348	€ 145 462	€ 122 380	€ 122 061	€ 5 651
Others	€ 1 300	€ 904	€ 1 781	€ 3 918	€ 8 343	€ 11 223	€ 8 592	€ (396)
	<b>€ 1 728 704</b>	<b>€ 1 932 985</b>	<b>€ 1 753 205</b>	<b>€ 1 770 015</b>	<b>€ 1 669 070</b>	<b>€ 1 542 878</b>	<b>€ 1 363 631</b>	<b>€ 204 281</b>
<b>Total Expenditure</b>	<b>€ 2 032 313</b>	<b>€ 2 253 979</b>	<b>€ 2 111 386</b>	<b>€ 2 168 612</b>	<b>€ 1 966 787</b>	<b>€ 1 839 406</b>	<b>€ 1 565 315</b>	<b>€ 221 666</b>
<b>Surplus/Deficit</b>	<b>€ -</b>	<b>6 987</b>	<b>€ 76 843</b>	<b>€ 18 107</b>	<b>€ 20 295</b>	<b>€ 3 099</b>	<b>€ 73 767</b>	<b>€ 6 987</b>

## INCOME SOURCES FROM 2020 TO 2025



## BREAKDOWN OF EXPENSES FROM 2020 TO 2025



## BALANCE SHEET ON 31 DECEMBER 2025

The balance sheet shows CONCORD's financial situation on 31 December 2025.

The tangible assets (mainly the purchase of IT equipment) have been further depreciated, amounting to 0 since the end of 2024, with no new investment.

The financial assets are composed of the rental guarantee for the office.

The debtors account is €241.000 in the positive and corresponds for €240.000 to the amount of the last tranche to be received from the 2025 EC Operational Grant.

The cash level increased slightly in 2025 compared to 2024. This is mainly owing to the fact that the first payment tranche (€960.000) of our 2025 EC Operational Grant was higher than in 2024 (€920.000). The second payment tranche (€240.000) related to the 2025 EC Operational Grant will be received in Q2 2026.

Deferred expenses amount to €39.195 and are costs that CONCORD paid in 2025 but that will also cover part of 2026. It includes our contract with Atlance for our Client Relationship Management tool, AG Insurance, Axa Insurance, STIB (public transport

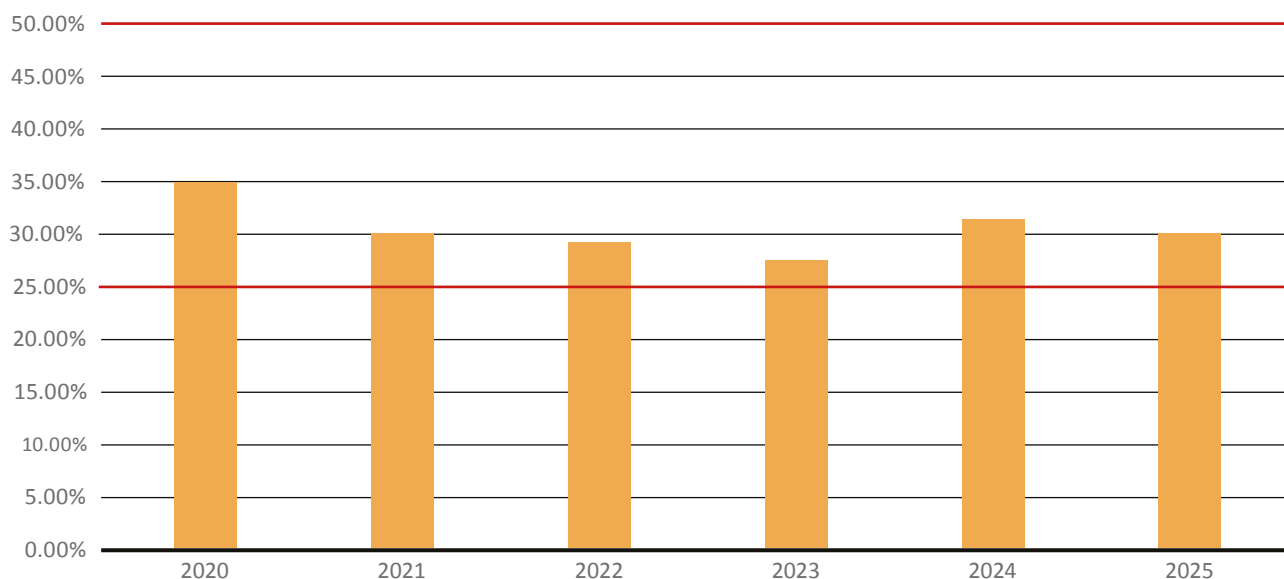
allowance), the Zoom license and other small contracts for IT tools/software. At the end of 2025, accrued income was €27.433, which corresponds to the last payment tranche to be received for the previous EU Presidency Project finalised at the end of 2024.

The short-term creditors position include mainly supplier, remuneration and social security debts which were liabilities outstanding but not yet due at the end of the year.

The deferred revenue position includes the remaining amount (€33.205) from the Bill and Melinda Gates Foundation, the Robert Bosch Stiftung and the EU Presidency Project funds that will be used on grant-related activities in 2026.

Adding the 2025 surplus of €6.987 to our Fonds Social (reserves, previously amounting €659.693) brings the total Fonds Social to €666.679. This represents 29.58% of annual expenditure by the end of 2025. The ratio of fonds social compared to our total expenditure has decreased by 1.67% in comparison with 2024. Nevertheless, this still shows a healthy picture of the reserves which went up and have grown within the recommended percentage bracket (25% - 50%, see red lines in the chart below).

### FONDS SOCIAL / EXPENDITURE



## BALANCE SHEET

	2025	2024	2023	2022	2021	2020
Intangible assets	€ -	€ -	€ -	€ 3 200	€ 6 401	€ 9 601
Tangible assets	€ -	€ -	€ 5 409	€ 13 173	€ 13 866	€ 16 547
Financial assets	€ 10 838	€ 10 838	€ 10 838	€ 10 838	€ 10 838	€ 10 838
<b>Long term assets</b>	<b>€ 10 838</b>	<b>€ 10 838</b>	<b>€ 16 247</b>	<b>€ 27 212</b>	<b>€ 31 105</b>	<b>€ 36 986</b>
Debtors	€ 241 000	€ 230 000	€ 257 100	€ 381 847	€ 180 912	€ 183 912
Cash	€ 622 022	€ 566 411	€ 1 738 455	€ 636 564	€ 1 474 889	€ 736 330
Accrued income / deferred expenses	€ 66 628	€ 43 489	€ 16 917	€ 22 463	€ 50 160	€ 33 021
<b>Short term assets</b>	<b>€ 929 650</b>	<b>€ 839 900</b>	<b>€ 2 012 472</b>	<b>€ 1 040 873</b>	<b>€ 1 705 961</b>	<b>€ 953 264</b>
<b>Total assets</b>	<b>€ 940 488</b>	<b>€ 850 738</b>	<b>€ 2 028 719</b>	<b>€ 1 068 085</b>	<b>€ 1 737 066</b>	<b>€ 990 249</b>
Short term creditors	€ 240 604	€ 166 701	€ 1 169 127	€ 242 790	€ 271 677	€ 270 515
Accrued expenses / deferred revenues	€ 33 205	€ 24 344	€ 271 333	€ 246 470	€ 903 158	€ 155 968
Short term liabilities	€ 273 809	€ 191 045	€ 1 440 460	€ 489 260	€ 1 174 836	€ 426 483
Provision for liabilities and charges	€ -	€ -	€ 5 409	€ 14 082	€ 17 782	€ 22 416
Capital Grants					€ -	€ -
Fonds Social (Reserves)	€ 659 693	€ 582 850	€ 564 743	€ 544 448	€ 541 350	€ 467 582
Surplus/Deficit	€ 6 987	€ 76 843	€ 18 107	€ 20 295	€ 3 099	€ 73 767
<b>Total Fonds Social</b>	<b>€ 666 679</b>	<b>€ 659 693</b>	<b>€ 582 850</b>	<b>€ 564 743</b>	<b>€ 544 448</b>	<b>€ 541 350</b>
<b>Total financing</b>	<b>€ 940 488</b>	<b>€ 850 738</b>	<b>€ 2 028 719</b>	<b>€ 1 068 085</b>	<b>€ 1 737 066</b>	<b>€ 990 249</b>

	2025	2024	2023	2022	2021	2020
Fonds Social	€ 666 679	€ 659 693	€ 582 850	€ 564 743	€ 544 448	€ 541 350
Fonds social / expenditure	29,58%	31,24%	26,88%	28,71%	29,60%	34,58%

# CONCORD

European Confederation of NGOs working on  
sustainable development and international cooperation

# ANNEXES

The bottom of the page features a decorative graphic consisting of several overlapping, wavy, horizontal bands in various shades of red, creating a sense of movement and depth.

# BOARD MEMBERS



**DANIEL KABA**

Ambrela - Slovak National Platform



**IDA RAGNARSSON**

CONCORD Sweden  
Secretary of the Board



**INESE VAIVARE**

Coordination SUD  
LAPAS



**JANE-ANN MCKENNA**

Dóchas



**JULIETA GONZÁLEZ**

CARE International



**MARCOS CONCEPTION RABA**

GNDR



**MARTA IGLESIAS LÓPEZ**

La Coordinadora  
Spanish National Platform



**MIKAEL LEYI**

SOLIDAR



**RILLI LAPPALAINEN**

Save the Children EU - President



**RUTH FABER**

Treasurer of the Board

## BOARD MEMBERS WHOSE MANDATE ENDED IN JUNE 2025



**CATHERINE GIBOIN**

Coordination SUD



**JAVIER GARCÍA DE LA OLIVA**

ActionAid



**JOÃO MARTINS**

ADRA

## BOARD MEMBERS WHO STEP DOWN BETWEEN AUGUST AND SEPTEMBER 2025



**AGNE KUIMET**

AKU



**ANTONIA POTTER PRENTICE**

Alliance2015



**JEROEN UYTTERSCHAOT**

World Vision

## BOARD MEMBERS CO-OPTED BETWEEN AUGUST AND SEPTEMBER 2025



**INESE VAIVARE**

Coordination SUD  
LAPAS



**MARCOS CONCEPTION RABA**

GNDR



**RUTH FABER**

Treasurer of the Board

# SECRETARIAT

**TANYA COX**

Director



**CARLA MIRANDA**

Senior Governance & Fundraising Adviser



**PAT**

## **POLICY & ADVOCACY TEAM**



**BORJA ARRUE ASTRAIN**

Senior Policy & Advocacy Adviser  
- Human Development and Tackling Inequalities



**CELIA CRANFIELD**

Head of Advocacy



**GEORGIA PAPOUTSI**

Senior Policy & Advocacy Adviser  
- Follow the Money (on Maternity Leave from March until November 2025)



**JAIMIE JUST**

Senior Policy & Advocacy Adviser  
- Global Gateway



**LAIA AYCART**

Policy & Advocacy Adviser -  
Multiannual Financial Framework



**LAURA GUTHRIE**

Senior Policy & Advocacy Adviser  
- Gender Equality from August until December 2025



**LAURA MASCHIO**

Policy & Advocacy Adviser  
- Follow the Money (maternity cover from March until November 2025)



**LUR FERNÁNDEZ SALINAS**

Policy & Advocacy Adviser  
- Aidwatch



**SALOMÉ GUIBRETEAU**

Senior Policy & Advocacy Adviser  
- Civil Society Power

**MOCT**

## **MEMBERSHIP, OUTREACH AND COMMUNICATIONS TEAM**



**BÁRA RODRIGUEZ**

Membership Adviser



**CAMILLA FALSETTI**

Communications & Media Adviser



**MARINE LE BOURDOULOUS**

Communications Adviser  
From May until December 2025



**MARION COAT**

Senior Knowledge Management Adviser



**SOLEDAD BRIONES**

Head of Engagement

**FINANCE**

## **FINANCE TEAM**



**ADRIEN SERAFIN**

Senior Accountant and Human Resources Adviser



**FLORENCE DE CANNIERE**

Senior Financial Analyst (on extended leave of absence from November 2025)



**FLORENCE YASSE**

Finance and Admin Officer  
(replacing Florence de Cannière from November 2025 for 12 months)



**STÉPHANIE RENKIN**

Head of Finance

**HR**

## **HUMAN RESOURCES**



**KATE CARPENTER**

Head of Human Resources

# TRAINEES

## **MARIA GONCALVES**

Policy & Advocacy Assistant - until September 2025

## **MATHILDE GUENIN**

Policy & Advocacy Assistant - from September 2025

## **MICHELA MANSOLDO**

Communication Assistant - from January 2025

## **OLAYA ROJO VAZQUEZ**

Policy & Advocacy Assistant - from October 2025

## **PILAR CAZALI**

Policy & Advocacy Assistant - from January 2025

## **VALERIA BARRON LINARES**

Policy & Advocacy Assistant - until September 2025

## **VICTOIRE OLCZAK**

Policy & Advocacy Assistant - until April 2025

# FORMER COLLEAGUES

## **ALEXANDRA ROSEN**

Senior Policy & Advocacy Adviser Gender Equality - until March 2025

## **AOIFE COYNE**

Communications Adviser - until January 2025

# PUBLICATIONS

PUBLICATIONS	TYPE	DATE
<a href="#"><u>Shaping International Partnerships: Budgeting our Common Future</u></a>	Paper	February 5, 2025
<a href="#"><u>Open Letter – Uphold EU Global Leadership: Reject the Merger of External Financing Instruments</u></a>	Letter	February 10, 2025
<a href="#"><u>Joint Statement: Disastrous Omnibus proposal erodes EU’s corporate accountability commitments and slashes human rights and environmental protections.</u></a>	Statement	March 12, 2025
<a href="#"><u>Joint Letter to the European Council Regarding Innovative Ways to Raise EU Own Resources</u></a>	Letter	March 13, 2025
<a href="#"><u>Attacks on NGOs in the European Parliament 570+ Organisations Join Forces to Defend Civil Society</u></a>	Statement	April 7, 2025
<a href="#"><u>Joint Statement: A Joint Call for the EU to Ensure No One is Left Behind in the Next MFF</u></a>	Statement	April 17, 2025
<a href="#"><u>Stepping up EU international cooperation through the next Multiannual Financial Framework</u></a>	Paper	April 24, 2025
<a href="#"><u>Annual Report 2024</u></a>	Report	June 17, 2025
<a href="#"><u>Enabling Civic Space – CONCORD’s Recommendations for the new EU Civil Society Strategy</u></a>	Paper	September 9, 2025
<a href="#"><u>CONCORD’s Position Paper on GAP IV</u></a>	Paper	October 7, 2025
<a href="#"><u>AidWatch 2025 – Ending short-sightedness, restoring ODA’s purpose</u></a>	Report	October 22, 2025
<a href="#"><u>CONCORD’s Pledge to Shift the Power</u></a>	Pledge	October 30, 2025
<a href="#"><u>Analysis of the European Commission’s proposal for the EU’s next Multiannual Financial Framework and the Global Europe Instrument</u></a>	Paper	December 5, 2025

NEWS	DATE
<u><a href="#">The EU's short-sighted aid cuts are a choice – so is the way forward!</a></u>	April 16, 2025
<u><a href="#">Beyond ODA numbers: the politics behind EU aid cuts. Who pays the price? The Majority World and Europe's aid crisis.</a></u>	April 29, 2025
<u><a href="#">MFF INI Report Adopted: A Strong Signal for EU External Action</a></u>	May 8, 2025
<u><a href="#">2025 AU-EU Ministerial Meeting: a missed opportunity for youth and civil society meaningful participation</a></u>	May 21, 2025
<u><a href="#">How to Reclaim Space for Civil Society: CONCORD's General Assembly 2025</a></u>	June 25, 2025
<u><a href="#">Joint statement from 30 organizations: Commission Global Europe proposal "potentially game-changing"</a></u>	July 16, 2025
<u><a href="#">Understanding the EU's Global Gateway: Why Civil Society Must Pay Attention</a></u>	September 16, 2025
<u><a href="#">The UN Independent International Commission of Inquiry recently concluded what has been evident for a long time: genocide and manmade famine are unfolding in Gaza</a></u>	September 29, 2025
<u><a href="#">CONCORD's Position Paper on GAP IV</a></u>	October 15, 2025
<u><a href="#">AidWatch 2025: Ending short-sightedness, restoring Official Development Assistance's purpose</a></u>	October 22, 2025
<u><a href="#">AidWatch 2025: keeping a vigilant eye on EU commitments and the true purpose of ODA   AidWatch 2025 Launch</a></u>	November 5, 2025

# PARTICIPATION INSIGHTS 2025

## A year of transition: new structures and new ways of tracking participation

CONCORD Participation Insights for 2025 reflect a year of significant transition in the Confederation's ways of working. While overall participation levels remain broadly comparable to previous years, the conclusion of the Rewire process at the end of 2024 has meant that the 2025 data is only partially comparable with previous years.

Several working groups were discontinued, merged, or newly established as part of the Rewire, and new ways of working were adopted. The focus has shifted away from absolute participation numbers towards creating more targeted formats and opportunities for specific groups of members, and towards bringing members together at critical moments for CONCORD's work.

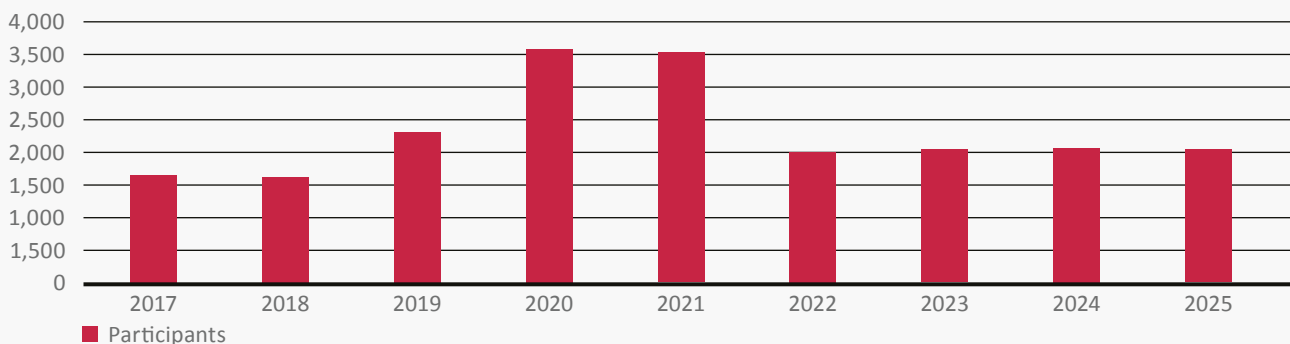
Another important change is how participation formats are tracked. Over the past four years, participation formats have continued to evolve: following the COVID-19 pandemic, there was strong

demand for in-person meetings; this was followed by a period in which concerns around travel costs led to a slight decline in in-person participation. More recently, the emphasis has shifted towards a more individualised approach, with many meetings and events combining in-person and online participation depending on participants' needs. This evolution, together with the update of CONCORD's internal systems for tracking participation in 2025 — aimed at reducing administrative workload and simplifying data collection — means that distinctions between in-person, hybrid, and online participation are no longer systematically recorded.

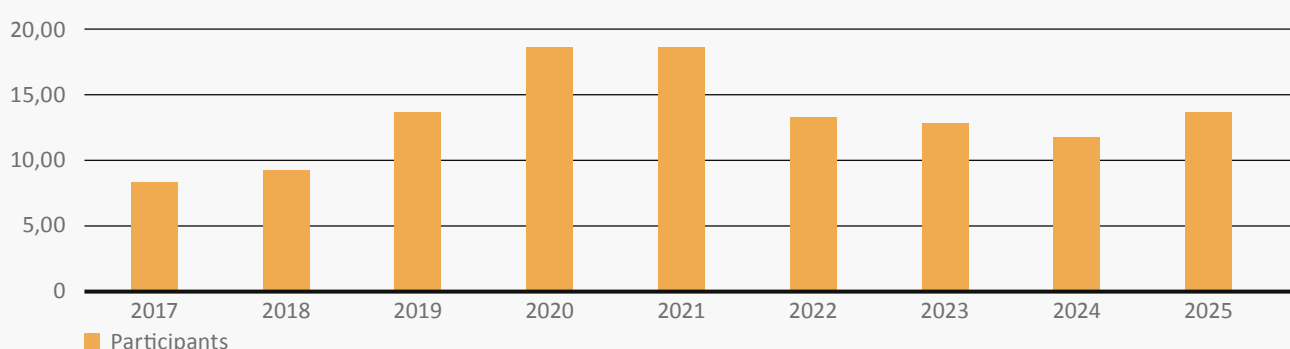
## Headline participation trends in 2025

The backbone of CONCORD's activities is formed by CONCORD's internal meetings and events. Looking at the 2025 figures, overall membership engagement remains at similar levels to previous years. Contrary to 2024, however, the total number of meetings and events decreased by nearly 15%. This marks the first decrease in the past three years and represents the lowest number of meetings since the peak in online meetings following the COVID-19 pandemic.

Total number of participants in meetings (per year)



Average number of participants in meetings (per year)



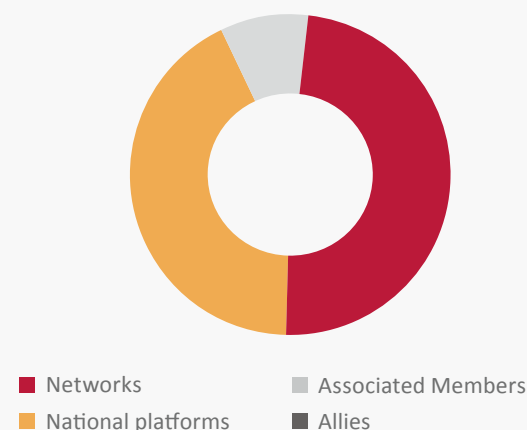
This could be attributed to an overall effort to streamline our work and group thematic priorities into three bigger projects (as opposed to a number of independent working groups), but this will only become clearer over time, depending on whether this trend continues in the coming years.

Interestingly, despite this decrease in the number of meetings, the total number of participants remained almost identical to the previous year, with only around 30 fewer participants recorded overall.

As a result, the average number of participants per meeting increased noticeably. In 2025, internal meetings and events were attended by an average of 13.8 participants, compared to 12 participants per meeting in 2024. This increase reflects a shift towards fewer, but more consistently attended meetings, in line with the objectives of the Rewire to streamline internal processes and bring members together more effectively around key moments and priorities.

In terms of the composition of participants, some changes can be observed compared to previous years. In 2025, National Platforms accounted for 42.4% of participants in internal meetings and events, compared to 46% in 2024. At the same time, participation from Networks increased, representing

Meetings & Events - Composition of Participants (2025)



48.6% of participants, up from 44% the year before. Participation by Associate Members also continued to grow, accounting for 9% of participants in 2025, compared to 6% in 2024. While these figures suggest a slight decline for National Platforms, the reality is likely influenced by a strategic shift toward creating dedicated formats for them rather than increasing their presence in general meetings. The composition of participants can also be affected by data tracking limitations highlighted above and should therefore be interpreted with caution.

TYPE	NAME	# Individual Subscribers	# CONCORD Members
Projects & Subprojects	Financing and Funding for Sustainable Development	178	56
	Follow the Money	57	28
	AidWatch	58	30
	Global Gateway	87	45
	Multiannual Financial Framework	49	40
	EU Regulations	30	19
	Equality	76	42
	Human Development and Tackling Inequalities	42	30
	Gender Equality	60	32
	Civil Society Power	95	45
	Enabling Environment	55	34
	Meaningful Engagement	61	34
	Shift the Power	58	34
Transversal Groups	Financial Advisory Committee	3	2
	Communication Community	87	47
Governance bodies	General Assembly (Delegates)	108	58
	Board	10	10

As in previous years, participation was highest in meetings linked to the FFSD project, as well as in CONCORD's statutory meetings, in particular the General Assembly. These formats continue to attract a broad range of members and remain key moments for collective engagement across the Confederation.

In terms of subscriptions, CONCORD members subscribed on average to six (out of 12) sub-projects and working groups, compared to eight in 2024. This suggests greater selectiveness among members regarding the areas of work they actively follow. At the same time, 56% of CONCORD members subscribe to information on all main projects, and 86% subscribe to at least two.

Overall, participation patterns in internal meetings and events in 2025 suggest a consolidation of engagement. While fewer meetings were organised, members continued to engage at similar levels, resulting in higher average attendance per meeting and more concentrated participation across CONCORD's internal processes.

Overall, participation patterns in internal meetings and events in 2025 suggest a consolidation of engagement. While fewer meetings were organised, members continued to engage at similar levels, resulting in higher average attendance per meeting and more concentrated participation across CONCORD's internal processes.

# MEMBERSHIP CONTRIBUTIONS

MEMBER	Fees 2024	Paid 2024	Fees 2025	Paid 2025
ACT Alliance EU	€15,000.00	€15,000.00	€15,000.00	€15,000.00
ActionAid	€16,000.00	€16,000.00	€16,000.00	€16,000.00
ADRA	€8,800.00	€8,800.00	€8,800.00	€8,800.00
AKU (Estonia)	€1,200.00	€1,200.00	€1,200.00	€1,200.00
ALDA	€2,800.00	€2,800.00	€4,000.00	€4,000.00
Alliance 2015	€5,000.00	€5,000.00	€7,500.00	€7,500.00
Ambrela (Slovakia)	€1,000.00	€1,000.00	€1,000.00	€1,000.00
Bond (UK)	€6,000.00	€6,000.00	€6,000.00	€6,000.00
BPID (Bulgaria)	€550.00	€550.00	€550.00	€550.00
Cardet	€1,000.00	€1,000.00	€1,000.00	€1,000.00
CARE International	€14,000.00	€14,000.00	€15,000.00	€15,000.00
Caritas Europa	€8,000.00	€8,000.00	€8,000.00	€8,000.00
Cercle de Cooperation (Luxembourg)	€14,000.00	€14,000.00	€14,000.00	€14,000.00
Childfund Alliance	€4,500.00	€4,500.00	€5,000.00	€5,000.00
CIDSE	€18,000.00	€16,000.00	€10,000.00	€10,000.00
CONCORD Belgium (Belgium)	€16,500.00	€16,500.00	€16,500.00	€16,500.00
CONCORD Italia (Italy)	€9,200.00	€9,200.00	€9,200.00	€9,200.00
CONCORD Sweden (Sweden)	€18,200.00	€18,200.00	€13,000.00	€13,000.00
Coordinadora ONGD (Spain)	€9,000.00	€9,000.00	€12,000.00	€12,000.00
Coordination SUD (France)	€16,000.00	€16,000.00	€18,000.00	€18,000.00
CROSOL (Croatia)	€1,000.00	€1,000.00	€1,200.00	€1,200.00
DRC - Danish Refugee Council			€2,000.00	€2,000.00
Dochas (Ireland)	€8,000.00	€8,000.00	€10,000.00	€10,000.00
EAEA	€1,000.00	€1,000.00	€1,000.00	€1,000.00
EDF - European Disability Forum	€1,000.00	€1,000.00	€1,000.00	€1,000.00
EU-CORD	€7,500.00	€7,500.00	€7,500.00	€7,500.00
European Partnership for Democracy	€2,500.00	€2,500.00	€2,500.00	€2,500.00
Fingo (Finland)	€16,000.00	€16,000.00	€16,000.00	€16,000.00

FOND (Romania)	€1,000.00	€1,000.00	€1,000.00	€1,000.00
FoRS (Czech Republic)	€2,500.00	€2,500.00	€2,500.00	€2,500.00
Globale Verantwortung (Austria)	€8,000.00	€8,000.00	€8,000.00	€8,000.00
Globalt Fokus (Denmark)	€12,000.00	€12,000.00	€13,000.00	€13,000.00
GNDR	€2,500.00	€2,500.00	€2,500.00	€2,500.00
Grupa Zagranica (Poland)	€1,500.00	€1,500.00	€1,500.00	€1,500.00
Hellenic Platform for Development (Greece)	€0.00	€0.00	€0.00	€0.00
Habitat for Humanity	€5,000.00	€5,000.00	€5,000.00	€5,000.00
HAND (Hungary)	€750.00	€750.00	€750.00	€750.00
Humanity & Inclusion	€5,000.00	€5,000.00	€6,000.00	€6,000.00
IPPF EN	€12,720.00	€12,720.00	€12,720.00	€12,720.00
IRC - International Rescue Committee	€10,000.00	€10,000.00	€10,000.00	€10,000.00
LAPAS (Latvia)	€1,000.00	€1,000.00	€1,000.00	€1,000.00
Light for the World	€5,000.00	€5,000.00	€5,000.00	€5,000.00
Lithuanian NGDO Platform (Lithuania)	€500.00	€500.00	€1,250.00	€1,250.00
NRC - Norwegian Refugee Council	€5,000.00	€5,000.00	€5,500.00	€5,500.00
Oxfam International	€14,000.00	€14,000.00	€10,200.00	€10,200.00
Partos (Netherlands)	€17,000.00	€17,000.00	€20,000.00	€20,000.00
Plan Europe	€12,700.00	€12,700.00	€12,700.00	€12,700.00
Plataforma ONGD (Portugal)	€4,000.00	€4,000.00	€4,000.00	€4,000.00
Save the Children EU	€16,000.00	€16,000.00	€16,000.00	€16,000.00
SLOGA (Slovenia)	€1,000.00	€1,000.00	€1,000.00	€1,000.00
SKOP (Malta)	€1,000.00	€1,000.00	€1,500.00	€1,500.00
Solidar	€3,000.00	€3,000.00	€3,000.00	€3,000.00
SOS Children's Villages	€14,000.00	€14,000.00	€14,000.00	€14,000.00
Terre des Hommes International	€11,000.00	€9,000.00	€6,000.00	€6,000.00
Venro (Germany)	€22,000.00	€22,000.00	€22,000.00	€22,000.00
Wetlands International	€1,000.00	€1,000.00	€1,000.00	€1,000.00
Women Engage for a Common Future	€3,000.00	€3,000.00	€3,000.00	€3,000.00
World Vision International	€12,000.00	€12,000.00	€15,000.00	€15,000.00
WWF	€9,198.00	€9,198.00	€7,000.00	€7,000.00
<b>TOTAL</b>	<b>€435,118.00</b>	<b>€431,118.00</b>	<b>€435,070.00</b>	<b>€435,070.00</b>



# CONCORD

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